

Organizer: Vizian, Donna[Vizian.Donna@epa.gov]
From: Vizian, Donna
Location: DCRoomARN3330/DC-AR-OARM
Importance: Normal
Subject: EO Discussion
Start Time: Thur 6/22/2017 4:00:00 PM
End Time: Thur 6/22/2017 8:00:00 PM
Required Attendees: Bloom, David; Kenny, Shannon; Dravis, Samantha; Greaves, Holly; Brown, Byron; Pirzadeh, Michelle; Bell, Matthew; Jackson, Ryan; Showman, John; Fine, Steven; Robbins, Chris; Cooper, Marian; Flynn, Mike; Kime, Robin; Starfield, Lawrence
Optional Attendees: Hitchens, Lynnann; Dawes, Katherine

SharePoint Site - Agency Executive Order Leadership Team 2017

Organizer: Jackson, Ryan[jackson.ryan@epa.gov]
From: Willis, Sharnett
Location: 3402 WJC-N
Importance: Normal
Subject: Daily Personnel Meeting
Start Time: Mon 2/27/2017 8:00:00 PM
End Time: Mon 2/27/2017 8:30:00 PM
Required Attendees: Munoz, Charles; Allen, Reginald
Optional Attendees: Ford, Hayley
Calendar Exception: [Untitled](#)
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Organizer: Jackson, Ryan[jackson.ryan@epa.gov]
Importance: Normal
Start Time: Mon 2/27/2017 8:00:00 PM
End Time: Mon 2/27/2017 8:30:00 PM
Required Attendees: Munoz, Charles; Allen, Reginald

Organizer: Jackson, Ryan[jackson.ryan@epa.gov]
Importance: Normal
Start Time: Tue 2/28/2017 8:30:00 PM
End Time: Tue 2/28/2017 9:00:00 PM
Required Attendees: Munoz, Charles; Allen, Reginald

Organizer: Jackson, Ryan[jackson.ryan@epa.gov]
Importance: Normal
Start Time: Mon 3/13/2017 7:30:00 PM
End Time: Mon 3/13/2017 8:00:00 PM
Required Attendees: Munoz, Charles; Allen, Reginald

Organizer: Jackson, Ryan[jackson.ryan@epa.gov]
Importance: Normal
Start Time: Wed 3/22/2017 4:30:00 PM
End Time: Wed 3/22/2017 5:00:00 PM
Required Attendees: Munoz, Charles; Allen, Reginald

Organizer: Jackson, Ryan[jackson.ryan@epa.gov]
Importance: Normal
Start Time: Tue 3/28/2017 6:30:00 PM
End Time: Tue 3/28/2017 7:00:00 PM
Required Attendees: Munoz, Charles; Allen, Reginald

Organizer: Jackson, Ryan[jackson.ryan@epa.gov]
Importance: Normal
Start Time: Mon 4/3/2017 8:30:00 PM
End Time: Mon 4/3/2017 9:00:00 PM
Required Attendees: Munoz, Charles; Allen, Reginald

Organizer: Jackson, Ryan[jackson.ryan@epa.gov]
Importance: Normal
Start Time: Wed 4/5/2017 7:00:00 PM
End Time: Wed 4/5/2017 7:30:00 PM
Required Attendees: Munoz, Charles; Allen, Reginald

Organizer: Jackson, Ryan[jackson.ryan@epa.gov]
Importance: Normal
Start Time: Tue 4/4/2017 9:00:00 PM
End Time: Tue 4/4/2017 9:30:00 PM
Required Attendees: Munoz, Charles; Allen, Reginald

Organizer: Jackson, Ryan[jackson.ryan@epa.gov]
Importance: Normal
Start Time: Mon 4/10/2017 9:30:00 PM
End Time: Mon 4/10/2017 10:00:00 PM
Required Attendees: Munoz, Charles; Allen, Reginald
Optional Attendees: Ford, Hayley

Organizer: Jackson, Ryan[jackson.ryan@epa.gov]
Location: 3402 WJC-N
Importance: Normal
Start Time: Thur 4/20/2017 6:00:00 PM
End Time: Thur 4/20/2017 6:30:00 PM
Required Attendees: Munoz, Charles; Allen, Reginald
Optional Attendees: Ford, Hayley

Organizer: Jackson, Ryan[jackson.ryan@epa.gov]
Importance: Normal
Start Time: Mon 4/17/2017 2:45:00 PM
End Time: Mon 4/17/2017 3:15:00 PM
Required Attendees: Munoz, Charles; Allen, Reginald
Optional Attendees: Ford, Hayley

Organizer: Jackson, Ryan[jackson.ryan@epa.gov]
Importance: Normal
Start Time: Wed 4/19/2017 7:30:00 PM
End Time: Wed 4/19/2017 8:00:00 PM
Required Attendees: Munoz, Charles; Allen, Reginald
Optional Attendees: Ford, Hayley

Organizer: Jackson, Ryan[jackson.ryan@epa.gov]
Importance: Normal
Start Time: Tue 4/25/2017 8:00:00 PM
End Time: Tue 4/25/2017 8:30:00 PM
Required Attendees: Munoz, Charles; Allen, Reginald
Optional Attendees: Ford, Hayley

Organizer: Jackson, Ryan[jackson.ryan@epa.gov]
Importance: Normal
Start Time: Thur 4/27/2017 7:00:00 PM
End Time: Thur 4/27/2017 7:30:00 PM
Required Attendees: Munoz, Charles; Allen, Reginald
Optional Attendees: Ford, Hayley

Organizer: Jackson, Ryan[jackson.ryan@epa.gov]
Importance: Normal
Start Time: Fri 4/28/2017 8:00:00 PM
End Time: Fri 4/28/2017 8:30:00 PM
Required Attendees: Munoz, Charles; Allen, Reginald
Optional Attendees: Ford, Hayley

Organizer: Jackson, Ryan[jackson.ryan@epa.gov]
Importance: Normal
Start Time: Tue 5/2/2017 6:30:00 PM
End Time: Tue 5/2/2017 7:00:00 PM
Required Attendees: Munoz, Charles; Allen, Reginald
Optional Attendees: Ford, Hayley

Organizer: Jackson, Ryan[jackson.ryan@epa.gov]
Importance: Normal
Start Time: Mon 5/1/2017 7:30:00 PM
End Time: Mon 5/1/2017 8:00:00 PM
Required Attendees: Munoz, Charles; Allen, Reginald
Optional Attendees: Ford, Hayley

Organizer: Jackson, Ryan[jackson.ryan@epa.gov]
Importance: Normal
Start Time: Fri 5/5/2017 7:30:00 PM
End Time: Fri 5/5/2017 8:00:00 PM
Required Attendees: Munoz, Charles; Allen, Reginald
Optional Attendees: Ford, Hayley

Organizer: Jackson, Ryan[jackson.ryan@epa.gov]
Importance: Normal
Start Time: Tue 5/16/2017 5:30:00 PM
End Time: Tue 5/16/2017 6:00:00 PM
Required Attendees: Munoz, Charles; Allen, Reginald
Optional Attendees: Ford, Hayley

Organizer: Jackson, Ryan[jackson.ryan@epa.gov]
Importance: Normal
Start Time: Thur 5/18/2017 6:45:00 PM
End Time: Thur 5/18/2017 7:15:00 PM
Required Attendees: Munoz, Charles; Allen, Reginald
Optional Attendees: Ford, Hayley

Organizer: Jackson, Ryan[jackson.ryan@epa.gov]
Importance: Normal
Start Time: Wed 5/24/2017 6:30:00 PM
End Time: Wed 5/24/2017 7:00:00 PM
Required Attendees: Munoz, Charles; Allen, Reginald
Optional Attendees: Ford, Hayley

Appointment

From: Dravis, Samantha [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=ECE53F0610054E669D9DFFE0B3A842DF-DRAVIS, SAM]
Sent: 3/16/2017 3:51:27 PM
To: Dravis, Samantha [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=ece53f0610054e669d9dffe0b3a842df-Dravis, Sam]; Rees, Sarah [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=Rees, Sarah]; Brown, Byron [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=9242d85c7df343d287659f840d730e65-Brown, Byro]; Minoli, Kevin [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=c9c0070d651a4625ac20258369f9b050-KMINOLI]; Jackson, Ryan [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=38bc8e18791a47d88a279db2fec8bd60-Jackson, Ry]; Nickerson, William [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=148f2c1c05b54f358e29c59b841664aa-Wnicker]; Schwab, Justin [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=eed0f609c0944cc2bbdb05df3a10aadb-Schwab, Jus]
CC: Inge, Carolyn [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=7f763e42702a4f468cdf42323ee94520-Cinge]; Irving, Verna [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=9e9c4a3b2b4b46df88c24bf66cbb4fec-VIrving]; Kime, Robin [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=7ef7b76087a6475b80fc984ac2dd4497-RKime]; Burley, Veronica [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=b317a1f564e34528915a2809fe81d832-Burley, Veronica]; Veney, Carla [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=c354b58bf2b1464d8afac7bbd2a7a88c-CVeney]; Willis, Sharnett [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=97b55bdfac5e41d8aa81064dfa2cb944-Willis, Sharnett]
Subject: Dental Amalgam: Administrator Signature
Location: 3513A
Start: 3/16/2017 4:30:00 PM
End: 3/16/2017 5:00:00 PM
Show Time As: Tentative

Topic: Administrator Signature

Date: Today

Suggested time: 12:30 – 1:00

Required: Rees, Sarah <rees.sarah@epa.gov>; Brown, Byron <brown.byron@epa.gov>; Minoli, Kevin <Minoli.Kevin@epa.gov>; Jackson, Ryan <jackson.ryan@epa.gov>

Location: 3513A

Cc: Burley, Veronica <Burley.Veronica@epa.gov>; Willis, Sharnett <Willis.Sharnett@epa.gov>; Veney, Carla <Veney.Carla@epa.gov>

Note:

Kevin, Sarah, please bring folks as you see fit.
Thank you.

Appointment

From: Reeder, John [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=AA56F6B0D507483FBA530F3ABBF6C94F-JREEDER]
Sent: 2/23/2017 3:49:51 PM
To: Reeder, John [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=aa56f6b0d507483fba530f3abbf6c94f-JREEDER]; Hull, George [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=f6dd2fab273845218756495c7a2d94ad-ghull]; Grantham, Nancy [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=12a3c2ed7158417fb0bb1b1b72a8cfb0-Grantham, Nancy]; Hale, Michelle [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=cb99f5247ab8412fa017133839301fee-Hale, Miche]; Dickerson, Aaron [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=d0440d9f06994021827e0d0119126799-Dickerson,]; Anderson, Denise [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=e83d5b8c83a044fc924de0696efd84c3-Anderson, Denise]; Richardson, RobinH [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=2fa5c9eb65dc497c81a8dc9ccdb1ffa7-Richardson, RobinH]; Allen, Reginald [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=799c3b0558e14130b17c66b2533548ba-Allen, Regi]; Jackson, Ryan [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=38bc8e18791a47d88a279db2fec8bd60-Jackson, Ry]
Subject: Scheduling System
Location: 3415 WJC North
Start: 2/23/2017 6:15:00 PM
End: 2/23/2017 7:15:00 PM
Show Time As: Tentative

Appointment

From: Richardson, RobinH [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=2FA5C9EB65DC497C81A8DC9CCDB1FFA7-RICHARDSON, ROBINH]
Sent: 3/31/2017 2:42:37 PM
To: Richardson, RobinH [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=2fa5c9eb65dc497c81a8dc9ccdb1ffa7-Richardson, RobinH]; Bennett, Tate [Bennett.Tate@epa.gov]; Bolen, Brittany [bolen.brittany@epa.gov]; Bowman, Liz [Bowman.Liz@epa.gov]; Brown, Byron [brown.byron@epa.gov]; Davis, Patrick [davis.patrick@epa.gov]; Dravis, Samantha [dravis.samantha@epa.gov]; Ferguson, Lincoln [ferguson.lincoln@epa.gov]; Fotouhi, David [fotouhi.david@epa.gov]; Freire, JP [Freire.JP@epa.gov]; Greaves, Holly [greaves.holly@epa.gov]; Greenwalt, Sarah [greenwalt.sarah@epa.gov]; Gunasekara, Mandy [Gunasekara.Mandy@epa.gov]; Hale, Michelle [hale.michelle@epa.gov]; Hupp, Millan [hupp.millan@epa.gov]; Hupp, Sydney [hupp.sydney@epa.gov]; Jackson, Ryan [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=38bc8e18791a47d88a279db2fec8bd60-Jackson, Ry]; Konkus, John [konkus.john@epa.gov]; Munoz, Charles [munoz.charles@epa.gov]; Schwab, Justin [schwab.justin@epa.gov]; Wagner, Kenneth [wagner.kenneth@epa.gov]; Wilcox, Jahan [wilcox.jahan@epa.gov]
CC: Flynn, Mike [Flynn.Mike@epa.gov]; Troy Lyons [troymageelyons@gmail.com]; Lyons, Troy [lyons.troy@epa.gov]
Subject: On behalf of Mike Flynn: Invitation to the Executive Management Council Opening Session
Location: Green Room
Start: 4/4/2017 12:30:00 PM
End: 4/4/2017 2:00:00 PM
Show Time As: Busy

The Executive Management Council (EMC), which is composed of the senior career regional and HQ managers, and chaired by the Deputy Administrator, is meeting next Tuesday and Wednesday (4/4 - 4/5). This Council focuses on Agency management and operations issues. The Acting Regional Administrators (RAs) will be attending in person along with the Acting AA's.

You are invited to attend the Tuesday morning session, which will include remarks by the Administrator and also provide an opportunity for the new team to meet the Acting Regional Administrators and Acting Assistant Administrators (if you have not done so already). Plus, there will be breakfast treats!

POC: Mike Flynn/Robin Richardson

Appointment

From: Dravis, Samantha [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=ECE53F0610054E669D9DFFE0B3A842DF-DRAVIS, SAM]
Sent: 4/21/2017 12:46:16 PM
To: Dravis, Samantha [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=ece53f0610054e669d9dffe0b3a842df-Dravis, Sam]; Cleland-Hamnett, Wendy [Cleland-Hamnett.Wendy@epa.gov]; Rees, Sarah [rees.sarah@epamail.epa.gov]; Mclean, Kevin [Mclean.Kevin@epa.gov]; Minoli, Kevin [Minoli.Kevin@epa.gov]; Fotouhi, David [fotouhi.david@epa.gov]; Schwab, Justin [schwab.justin@epa.gov]; Bolen, Brittany [bolen.brittany@epa.gov]; Jackson, Ryan [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=38bc8e18791a47d88a279db2fec8bd60-Jackson, Ry]; Nickerson, William [Nickerson.William@epa.gov]; Keigwin, Richard [Keigwin.Richard@epa.gov]; Inge, Carolyn [Inge.Carolyn@epa.gov]; Irving, Verna [Irving.Verna@epa.gov]; Milhouse, Gloria [Milhouse.Gloria@epa.gov]
CC: Perlis, Robert [Perlis.Robert@epa.gov]; Wise, Louise [Wise.Louise@epa.gov]
Subject: Pesticides: Delay of Effective Date of WPS; Review of WPS & C&T Rule
Location: DCRoomARN3500/OPEI
Start: 4/26/2017 5:00:00 PM
End: 4/26/2017 5:30:00 PM
Show Time As: Busy

Message

From: Reeder, John [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=AA56F6B0D507483FBA530F3ABBF6C94F-JREEDER]
Sent: 6/2/2017 2:45:12 PM
To: Jackson, Ryan [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=38bc8e18791a47d88a279db2fec8bd60-Jackson, Ry]; Allen, Reginald [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=799c3b0558e14130b17c66b2533548ba-Allen, Regi]; Minoli, Kevin [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=c9c0070d651a4625ac20258369f9b050-KMINOLI]; Fugh, Justina [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=54afbe2e36d3481c8c52d27ba3979d47-JFUGH]
Subject: RE:

Ex. 5 - Deliberative Process

Of course there's no problem with having a meeting first if that's your desire.

JReeder
564 6082

From: Jackson, Ryan
Sent: Friday, June 02, 2017 10:29 AM
To: Reeder, John <Reeder.John@epa.gov>; Allen, Reginald <Allen.Reginald@epa.gov>; Minoli, Kevin <Minoli.Kevin@epa.gov>; Fugh, Justina <Fugh.Justina@epa.gov>
Subject:

It is difficult it appears to coordinate schedules.

I need to bring up two issues.

Ex. 5 - Deliberative Process

I am eager to get everyone together to change this.

Ryan.

Ryan Jackson
Chief of Staff
U.S. Environmental Protection Agency

Ex. 6

Message

From: Dravis, Samantha [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=ECE53F0610054E669D9DFFE0B3A842DF-DRAVIS, SAM]
Sent: 6/1/2017 4:56:35 PM
To: Jackson, Ryan [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=38bc8e18791a47d88a279db2fec8bd60-Jackson, Ry]
CC: Greenwalt, Sarah [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=6c13775b8f424e90802669b87b135024-Greenwalt,]
Subject: Re:

He prefers to leave early and rest tomorrow then come back

Sent from my iPhone

> On Jun 1, 2017, at 12:50 PM, Jackson, Ryan <jackson.ryan@epa.gov> wrote:

>

> Does SP want to still leave earlier than the 6pm+ flight. We could get him on a 1:45 flight out tomorrow with Ken otherwise.

>

>

> _____
> Ryan Jackson
> Chief of Staff
> U.S. EPA

>

Ex. 6

Message

From: Reeder, John [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=AA56F6B0D507483FBA530F3ABBF6C94F-JREEDER]
Sent: 5/25/2017 9:27:39 PM
To: Jackson, Ryan [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=38bc8e18791a47d88a279db2fec8bd60-Jackson, Ry]
Subject: so some things

Sharnett said you left, and the next thing is you're outside my window. Just funny.

1. I have your bio. By coincidence, I looked at our external-facing website yesterday and it's really not up-to-date. We'll give you suggestions on your bio, and then we should get it posted on the website. And I'll go ahead and get the other political AAs posted too.

2. I need to speak to you. We REALLY need some clarity on the process flow issue, now that Samantha is signing the packages.

OPTION 1: Ex. 5 - Deliberative Process

Ex. 5 - Deliberative Process

OPTION 2: Ex. 5 - Deliberative Process

Ex. 5 - Deliberative Process

OPTION 3: Ex. 5 - Deliberative Process

Ex. 5 - Deliberative Process

This is better as a meeting, or phone. I'll try calling you tomorrow.

John R
202 564 6082

Ex. 6 mobile

To: Jackson, Ryan[jackson.ryan@epa.gov]
From: Reeder, John
Sent: Wed 5/24/2017 6:43:07 PM
Subject: Need to see you today

Can I see you later today. Want to avoid a brewing prob

Sent from my iPhone

To: Jackson, Ryan[jackson.ryan@epa.gov]
From: Allen, Reginald
Sent: Fri 6/2/2017 2:29:25 PM
Subject: Automatic reply:

Teammates

I will be out of the office 2 Jun 2017, checking email intermittently. If you need immediate assistance during my absence please contact Twanna Lesperance at (202) 564-0419 or Lance McCluney at (202) 564-2944.

**Thanks and take care
Reggie**

To: Jackson, Ryan[jackson.ryan@epa.gov]
From: Dravis, Samantha
Sent: Wed 5/24/2017 6:24:44 PM
Subject: FW: Trump won't make Paris decision until he returns to U.S.

From: POLITICO Pro Energy Whiteboard [mailto:politicoemail@politicopro.com]
Sent: Wednesday, May 24, 2017 11:11 AM
To: Dravis, Samantha <dravis.samantha@epa.gov>
Subject: Trump won't make Paris decision until he returns to U.S.

By Eric Wolff

05/24/2017 11:03 AM EDT

President Donald Trump likely won't make a decision on the Paris Climate treaty until he returns to the U.S., Secretary of State Rex Tillerson told reporters today.

The Vatican Secretary of State pressed Trump on climate change today and asked the president to keep the U.S. in the Paris Climate agreement.

"But we had a good exchange [on] the difficulty of balancing addressing climate change, responses to climate change, and ensuring that you still have a thriving economy and you can still offer people jobs so they can feed their families and have a prosperous economy," Tillerson said, according to a pool report. "And that's a difficult balancing act to take, and so I think we had a good exchange there, and we look forward to having further talks with them on climate policy."

Pope Francis had welcomed Trump to the Vatican by handing Trump a signed copy of his encyclical calling for action on climate change. Tillerson said he did not know if the Pope discussed the issue with Trump.

When asked about the meeting on Air Force One, Tillerson said Trump "hasn't made a final decision" on the Paris deal and likely will not until "after we get home."

That means Trump will likely spend two days starting Friday getting pressure to stay in the deal from the heads of Canada, France, Germany, Italy, Japan, and the United Kingdom. The Trump administration has left its options open in the preparation for the G-7 meeting, refusing to offer clear positions on climate change as part of the advance preparations typical for high level meetings.

WHAT'S NEXT: Trump will meet with G-7 leaders, and possibly make a decision after he returns home next week.

To view online:

<https://www.politicopro.com/energy/whiteboard/2017/05/trump-wont-make-paris-decision-until-he-returns-to-us-088229>

Was this Pro content helpful? Tell us what you think in one click.

Yes, very

Somewhat

Neutral

Not really

Not at all

You received this POLITICO Pro content because your customized settings include: Energy: Climate Change. To change your alert settings, please go to <https://www.politicopro.com/settings>

This email was sent to dravis.samantha@epa.gov by: POLITICO, LLC 1000 Wilson Blvd. Arlington, VA, 22209, USA

Message

From: Dravis, Samantha [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=ECE53F0610054E669D9DFFE0B3A842DF-DRAVIS, SAM]
Sent: 5/29/2017 1:07:12 PM
To: Hupp, Sydney [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=d50089ff1a5b4c83baa0160afe2c33cb-Hupp, Sydne]
CC: Jackson, Ryan [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=38bc8e18791a47d88a279db2fec8bd60-Jackson, Ry]
Subject: Fwd: Meeting Request for BP's Head of Downstream with Administrator Pruitt

Can we see about getting this on SP's calendar? If not, Mandy and I will take it but it would be a interesting one for SP to do as well.

Sent from my iPad

Begin forwarded message:

From: Samantha Dravis <[REDACTED] Ex. 6>
Date: May 27, 2017 at 1:27:54 PM EDT
To: Samantha Dravis <dravis.samantha@epa.gov>
Subject: Fwd: Meeting Request for BP's Head of Downstream with Administrator Pruitt

----- Forwarded message -----

From: **Streett, Mary** <Mary.Streett@bp.com>
Date: Thu, May 25, 2017 at 4:44 PM
Subject: Meeting Request for BP's Head of Downstream with Administrator Pruitt
To: Samantha Dravis <[REDACTED] Ex. 6>

Hello Samantha -

I hope you are well and have something fun planned for the long weekend!

I am writing to request a meeting with Administrator Pruitt and the Head of BP's Fuels North America business, Doug Sparkman. Doug is planning to be in DC on June 28-29. The purpose of the meeting would be introductory -- to explain BP's downstream business in the US, with a particular focus on Point of Obligation, and of course any other issues you all would like us to address.

Thank you in advance for your consideration. I look forward to hearing from you!

Sincerely,

Mary

Mary M. Streett

Vice President, US Government Affairs

BP America, Inc.

phone: **Ex. 6** mobile: **Ex. 6** e-mail: mary.streett@bp.com
BP America | 1101 New York Avenue NW, Suite 700 | Washington, DC 20005

Message

From: Reeder, John [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=AA56F6B0D507483FBA530F3ABBF6C94F-JREEDER]
Sent: 5/30/2017 10:06:55 PM
To: Jackson, Ryan [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=38bc8e18791a47d88a279db2fec8bd60-Jackson, Ry]
CC: Allen, Reginald [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=799c3b0558e14130b17c66b2533548ba-Allen, Regi]
Subject: Please can I have a little feedback on this?

Ryan,

Need your feedback on steps 1, 2, 3 below.

Ex. 5 - Deliberative Process

To move forward I recommend:

- 1.
- 2.
- 3.

Ex. 5 - Deliberative Process

Ex. 5 - Deliberative Process

Thank you.

John R
564 6082

From: Kenny, Shannon
Sent: Tuesday, May 30, 2017 3:32 PM
To: Reeder, John <Reeder.John@epa.gov>
Subject: RE: Close Hold -- Heads up. Devolution of Centralized AO services

John, thanks for your note. I think the easiest path forward

Ex. 5 - Deliberative Process

Ex. 5 - Deliberative Process

Ex. 5 - Deliberative Process

I'm in the office tomorrow if you would like to chat about next steps.
Shannon

From: Reeder, John

Sent: Thursday, May 25, 2017 4:05 PM

To: Kenny, Shannon <Kenny.Shannon@epa.gov>; Hull, George <Hull.George@epa.gov>; Richardson, RobinH <Richardson.RobinH@epa.gov>

Cc: Allen, Reginald <Allen.Reginald@epa.gov>

Subject: Close Hold -- Heads up. Devolution of Centralized AO services

Good Afternoon Deputies,

Ex. 5 - Deliberative Process

I'm out tomorrow but happy to discuss any time or early next week.

Thank you.

JReeder

202 564 6082 (direct)

Ex. 6 (mobile)

Message

From: Dravis, Samantha [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=ECES3F0610054E669D9DFFE0B3A842DF-DRAVIS, SAM]
Sent: 5/29/2017 1:04:56 PM
To: Jackson, Ryan [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=38bc8e18791a47d88a279db2fec8bd60-Jackson, Ry]
CC: Kelly, Albert [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=08576e43795149e5a3f9669726dd044c-Kelly, Albe]; Bowman, Liz [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=c3d4d94d3e4b4b1f80904056703ebc80-Bowman, Eli]; Brown, Byron [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=9242d85c7df343d287659f840d730e65-Brown, Byro]; Fotouhi, David [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=febaf0d56aab43f8a9174b18218c1182-Fotouhi, Da]; Bolen, Brittany [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=31e872a691114372b5a6a88482a66e48-Bolen, Brit]
Subject: Re: EPA: Banking 'bulldog' now top Pruitt adviser -- Friday, May 26, 2017 -- www.eenews.net

"Scion"

Nice Kell!

Sent from my iPad

> On May 27, 2017, at 10:19 AM, Jackson, Ryan <jackson.ryan@epa.gov> wrote:

>

>

> <https://www.eenews.net/greenwire/2017/05/26/stories/1060055235>

>

> Kell, can we change your email address to Kelly.bulldog@epa.gov?

>

>

>

> _____
> Ryan Jackson
> Chief of Staff
> U.S. EPA

Ex. 6

Message

From: Dravis, Samantha [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=ECE53F0610054E669D9DFFE0B3A842DF-DRAVIS, SAM]
Sent: 6/2/2017 2:03:27 PM
To: Jackson, Ryan [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=38bc8e18791a47d88a279db2fec8bd60-Jackson, Ry]; Gunasekara, Mandy [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=53d1a3caa8bb4ebab8a2d28ca59b6f45-Gunasekara,]; Greenwalt, Sarah [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=6c13775b8f424e90802669b87b135024-Greenwalt,]; Hupp, Millan [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=92cac7b684b64f90953b753a01bee0d5-Hupp, Milla]; Chmielewski, Kevin [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=a8c269da515e475d9705f091dd2713f6-Chmielewski]; Ferguson, Lincoln [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=08cd7f82606244de96b61b96681c46de-Ferguson, L]

If you are interested in attending the private Vatican masses on Thursday and Friday, please let me know ASAP.

Message

From: Reeder, John [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=AA56F6B0D507483FBA530F3ABBF6C94F-JREEDER]
Sent: 6/2/2017 12:56:46 PM
To: Jackson, Ryan [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=38bc8e18791a47d88a279db2fec8bd60-Jackson, Ry]
CC: Flynn, Mike [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=735bf2d12a064b0998510511c5b4644b-MFlynn]
Subject: Re: RE:

Alright.

Sent from my iPhone

> On Jun 2, 2017, at 8:52 AM, Jackson, Ryan <jackson.ryan@epa.gov> wrote:

>

> Open

>

> _____

> Ryan Jackson

> Chief of Staff

> U.S. EPA

> Ex. 6

>

>> On Jun 2, 2017, at 8:51 AM, Reeder, John <Reeder.John@epa.gov> wrote:

>>

>> Yep ok. Do you want it open ended or time limited?

>>

>> Sent from my iPhone

>>

>>> On Jun 2, 2017, at 8:50 AM, Flynn, Mike <Flynn.Mike@epa.gov> wrote:

>>>

>>> I'll get with John about this.

>>>

>>> Mike Flynn

>>> Acting Deputy Administrator

>>> U.S. Environmental Protection Agency

>>> 202-564-4711

>>>

>>> -----Original Message-----

>>> From: Jackson, Ryan

>>> Sent: Friday, June 02, 2017 8:41 AM

>>> To: Flynn, Mike <Flynn.Mike@epa.gov>; Reeder, John <Reeder.John@epa.gov>

>>> Subject:

>>>

>>> I need your help with something. Can I get a delegation for the auto pen drafted for Byron brown. I'll be away shortly and so will Samantha for this international and other travel and we need another hand on the wheel.

>>>

>>> _____

>>> Ryan Jackson

>>> Chief of Staff

>>> U.S. EPA

>>> Ex. 6

Message

From: Dravis, Samantha [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=ECE53F0610054E669D9DFFE0B3A842DF-DRAVIS, SAM]
Sent: 5/22/2017 5:54:53 PM
To: Ferguson, Lincoln [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=08cd7f82606244de96b61b96681c46de-Ferguson, L]; Jackson, Ryan [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=38bc8e18791a47d88a279db2fec8bd60-Jackson, Ry]
Subject: RE: Question from SP

That is an RJ question.

From: Ferguson, Lincoln
Sent: Monday, May 22, 2017 1:54 PM
To: Jackson, Ryan <jackson.ryan@epa.gov>; Dravis, Samantha <dravis.samantha@epa.gov>
Subject: Question from SP

SP was asking about this article: <http://www.washingtonexaminer.com/exclusive-far-left-green-groups-invited-to-advise-epa-on-scientific-integrity/article/2623512>

Ex. 5 - Deliberative Process

Lincoln Ferguson
Senior Advisor to the Administrator
Office of Public Affairs
U.S. EPA
(202) 564-1935

Message

From: Richardson, RobinH [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=2FA5C9EB65DC497C81A8DC9CCDB1FFA7-RICHARDSON, ROBINH]
Sent: 5/30/2017 8:40:48 PM
To: Jackson, Ryan [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=38bc8e18791a47d88a279db2fec8bd60-Jackson, Ry]
CC: Lyons, Troy [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=15e4881c95044ab49c6c35a0f5eef67e-Lyons, Troy]
Subject: Re: Administrator Meeting Request -LGAC Administrative Meeting -June 20th

Hi Ryan - Yes, this is the request we've had for awhile and we've finally been able to confirm a date/time for the call with the LGAC membership. It's a closed session and there is some flexibility on the date. I hope this helps. Best, Robin

Robin H Richardson
PDAA, EPA/OCIR
(202) 564-3358 (desk)
Ex. 6 (cell)
richardson.robinh@epa.gov

On May 30, 2017, at 4:25 PM, Jackson, Ryan <jackson.ryan@epa.gov> wrote:

What's the story on this? This has been floating around for a while.

Ryan Jackson
Chief of Staff
U.S. EPA

Ex. 6

Begin forwarded message:

From: "Hupp, Sydney" <hupp.sydney@epa.gov>
Date: May 30, 2017 at 4:13:46 PM EDT
To: "Richardson, RobinH" <Richardson.RobinH@epa.gov>, "Lyons, Troy" <lyons.troy@epa.gov>
Cc: "Bennett, Tate" <Bennett.Tate@epa.gov>, "Jackson, Ryan" <jackson.ryan@epa.gov>
Subject: RE: Administrator Meeting Request -LGAC Administrative Meeting -June 20th

Ryan asked me if you all are setting this up but I am not sure. Are you?

Thanks!

Sydney Hupp
Executive Scheduler
Office of the Administrator
Ex. 6 (c)

From: Bowles, Jack
Sent: Wednesday, May 24, 2017 3:47 PM
To: scheduling <scheduling@epa.gov>
Cc: Hupp, Sydney <hupp.sydney@epa.gov>; Bennett, Tate <Bennett.Tate@epa.gov>; Richardson, RobinH <Richardson.RobinH@epa.gov>; Eargle, Frances

<Eargle.Frances@epa.gov>; Matthews, Demond <matthews.demond@epa.gov>

Subject: FW: Administrator Meeting Request -LGAC Administrative Meeting -June 20th

Hi All,

The first attachment is a scheduling request for a meet and greet (via teleconference) for the Administrator with the EPA Local Government Advisory Committee, for June 20. We are convening an LGAC closed administrative session especially for this purpose, and are flexible with the date, as long as it is before June 30.

Thank you, and let us know if you have any questions.

Best Regards,

Jack Bowles

Director of State & Local Relations
U.S. Environmental Protection Agency
202-564-3657 (office) | Ex. 6 (mobile)

From: Eargle, Frances

Sent: Tuesday, May 23, 2017 6:09 PM

To: Bowles, Jack <Bowles.Jack@epa.gov>; Matthews, Demond
<matthews.demond@epa.gov>; Banks, Portia <Banks.Portia@epa.gov>

Subject: Administrator Meeting Request -LGAC Administrative Meeting -June 20th

Hi All,

Here is the revised Administrator Meeting Request for **LGAC Administrative Meeting, Tuesday, June 20th, 12:30-1:00 pm. Also, in the attachments:**

-LGAC June 20th Administrative Agenda
-LGAC Roster

Thanks for moving this along!!

Fran

Message

From: Richardson, RobinH [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=2FA5C9EB65DC497C81A8DC9CCDB1FFA7-RICHARDSON, ROBINH]
Sent: 5/30/2017 8:34:59 PM
To: Hupp, Sydney [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=d50089ff1a5b4c83baa0160afe2c33cb-Hupp, Sydne]
CC: Lyons, Troy [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=15e4881c95044ab49c6c35a0f5eef67e-Lyons, Troy]; Bennett, Tate [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=1fa92542f7ca4d01973b18b2f11b9141-Bennett, El]; Jackson, Ryan [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=38bc8e18791a47d88a279db2fec8bd60-Jackson, Ry]
Subject: Re: Administrator Meeting Request -LGAC Administrative Meeting -June 20th

Hi Sydney - Yes, Jack and team are setting this up. The meeting request was to secure time, if possible, on the Administrator's calendar. Let me know if you need additional information. Thank you! Robin

Robin H Richardson
PDAA, EPA/OCIR
(202) 564-3358 (desk)
Ex. 6 (cell)
richardson.robinh@epa.gov

On May 30, 2017, at 4:13 PM, Hupp, Sydney <hupp.sydney@epa.gov> wrote:

Ryan asked me if you all are setting this up but I am not sure. Are you?

Thanks!

Sydney Hupp
Executive Scheduler
Office of the Administrator
Ex. 6 (c)

From: Bowles, Jack
Sent: Wednesday, May 24, 2017 3:47 PM
To: scheduling <scheduling@epa.gov>
Cc: Hupp, Sydney <hupp.sydney@epa.gov>; Bennett, Tate <Bennett.Tate@epa.gov>; Richardson, RobinH <Richardson.RobinH@epa.gov>; Eargle, Frances <Eargle.Frances@epa.gov>; Matthews, Demond <matthews.demond@epa.gov>
Subject: FW: Administrator Meeting Request -LGAC Administrative Meeting -June 20th

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Thank you, and let us know if you have any questions.

Best Regards,

Jack Bowles

Director of State & Local Relations
U.S. Environmental Protection Agency
202-564-3657 (office) | [Ex. 6] (mobile)

From: Eargle, Frances
Sent: Tuesday, May 23, 2017 6:09 PM
To: Bowles, Jack <Bowles.Jack@epa.gov>; Matthews, Demond <matthews.demond@epa.gov>; Banks, Portia <Banks.Portia@epa.gov>
Subject: Administrator Meeting Request -LGAC Administrative Meeting -June 20th

Hi All,

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-LGAC June 20th Administrative Agenda
-LGAC Roster

Thanks for moving this along!!

Fran

Message

From: Reeder, John [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=AA56F6B0D507483FBA530F3ABBF6C94F-JREEDER]
Sent: 6/1/2017 1:01:16 PM
To: Jackson, Ryan [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=38bc8e18791a47d88a279db2fec8bd60-Jackson, Ry]; Flynn, Mike [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=735bf2d12a064b0998510511c5b4644b-MFlynn]; Allen, Reginald [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=799c3b0558e14130b17c66b2533548ba-Allen, Regi]
CC: Burley, Veronica [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=b317a1f564e34528915a2809fe81d832-Burley, Veronica]; Washington, Valerie [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=9d031c02ce3a416dad0d421ee998d5a3-VWASHING]; Dickerson, Aaron [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=d0440d9f06994021827e0d0119126799-Dickerson,]; Willis, Sharnett [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=97b55bdfac5e41d8aa81064dfa2cb944-Willis, Sharnett]
Subject: Late arrival

Ryan, I will be late today [Ex. 6 - Personal Privacy] Will submit a leave slip when I arrive. Btw, Reggie and i still wld like to see you to complete the SRO issue.

Sent from my iPhone

Message

From: Reeder, John [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=AA56F6B0D507483FBA530F3ABBF6C94F-JREEDER]
Sent: 5/27/2017 6:02:57 PM
To: Jackson, Ryan [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=38bc8e18791a47d88a279db2fec8bd60-Jackson, Ry]
CC: Kasman, Mark [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=419892c6fdc74087b775abb683821344-MKasman]; Willis, Sharnett [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=97b55bdfac5e41d8aa81064dfa2cb944-Willis, Sharnett]
Subject: Re: Italy Bio's.docx

Ryan, I had no idea the bio was for this Italy trip.

Mark when must you have this?

Sent from my iPhone

On May 26, 2017, at 8:19 PM, Jackson, Ryan <jackson.ryan@epa.gov> wrote:

I have sent a bio draft to sharnette and John reeder for use on the website and its review in OA. I'm not sure what happened on this.

Ryan Jackson
Chief of Staff
U.S. EPA

Ex. 6

On May 26, 2017, at 4:04 PM, Kasman, Mark <Kasman.Mark@epa.gov> wrote:

Hello Ryan,

Here are the bios that we are using for the Italy mission. We are only missing yours. Any chance we can get something you would be happy with our using?

Thanks, Mark

<Italy Bio's.docx>

Message

From: Dravis, Samantha [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=ECE53F0610054E669D9DFFE0B3A842DF-DRAVIS, SAM]
Sent: 6/2/2017 9:44:16 PM
To: Nishida, Jane [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=65e465e683c54e1b825f1bad32dcb099-Nishida, Jane]
CC: Jackson, Ryan [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=38bc8e18791a47d88a279db2fec8bd60-Jackson, Ry]; Hupp, Millan [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=92cac7b684b64f90953b753a01bee0d5-Hupp, Milla]; Chmielewski, Kevin [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=a8c269da515e475d9705f091dd2713f6-Chmielewski]
Subject: Re: Friday schedule

Ok yes I will let them know that

Sent from my iPhone

On Jun 2, 2017, at 5:41 PM, Nishida, Jane <Nishida.Jane@epa.gov> wrote:

Yes, I think lunch is the problem because of the conflict with the Judicial Roundtable, but everything else is okay.

Thanks.

From: Dravis, Samantha
Sent: Friday, June 02, 2017 5:34 PM
To: Nishida, Jane <Nishida.Jane@epa.gov>
Cc: Jackson, Ryan <jackson.ryan@epa.gov>; Hupp, Millan <hupp.millan@epa.gov>; Chmielewski, Kevin <chmielewski.kevin@epa.gov>
Subject: Re: Friday schedule

Ok.

So basically I should tell them that the lunch is cancelled? If I cancel the lunch but keep everything else, will that work?

Sent from my iPhone

On Jun 2, 2017, at 5:24 PM, Nishida, Jane <Nishida.Jane@epa.gov> wrote:

Samantha,

Ex. 5 - Deliberative Process

Jane

From: Dravis, Samantha
Sent: Friday, June 02, 2017 5:02 PM
To: Nishida, Jane <Nishida.Jane@epa.gov>
Cc: Jackson, Ryan <jackson.ryan@epa.gov>; Hupp, Millan <hupp.millan@epa.gov>;

Chmielewski, Kevin <chmielewski.kevin@epa.gov>

Subject: Friday schedule

Importance: High

Jane,

I hate to add an additional wrinkle into things, but today I found out that Leonard Leo was able to re-arrange some things and push things that were scheduled Wednesday to Friday. Can we make this work? Ugh. I am so sorry.

Friday, June 9

Ex. 5 - Deliberative Process

Message

From: Dravis, Samantha [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=ECE53F0610054E669D9DFFE0B3A842DF-DRAVIS, SAM]
Sent: 5/22/2017 3:21:13 PM
To: Jackson, Ryan [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=38bc8e18791a47d88a279db2fec8bd60-Jackson, Ry]
Subject: FW: EPA Policy as it pertains to RINs

From: Jerry Jung [mailto:Ex. 6]
Sent: Monday, May 22, 2017 11:16 AM
To: Dravis, Samantha <dravis.samantha@epa.gov>
Subject: EPA Policy as it pertains to RINs

Hi Samantha,

Can you believe that when I returned to Detroit my seat was next to the Administrator? He was connecting to Tulsa and the plane was delayed so we had a good opportunity to talk.

He mentioned a that he'd like me to work on RIN policy for you. Is there a good time to have a phone conversation with you on Wednesday, Thursday or Friday of this week?

--

Jerry Jung

Ex. 6

Message

From: Reeder, John [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=AA56F6B0D507483FBA530F3ABBF6C94F-JREEDER]
Sent: 5/31/2017 10:44:42 PM
To: Jackson, Ryan [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=38bc8e18791a47d88a279db2fec8bd60-Jackson, Ry]
CC: Hull, George [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=f6dd2fab273845218756495c7a2d94ad-ghull]
Subject: FW: Phones ringing off the hook today. Largest influx yet.

FYI

-----Original Message-----

From: Valentine, Julia
Sent: Wednesday, May 31, 2017 6:40 PM
To: Reeder, John <Reeder.John@epa.gov>
Cc: Hull, George <Hull.George@epa.gov>; StClair, Christie <StClair.Christie@epa.gov>
Subject: Phones ringing off the hook today. Largest influx yet.

Hi John,

The phones had been relatively quiet for three weeks after many weeks of non stop calls. Until today.

All calls were regarding Trump and Pruitt pulling out of Paris.

We had four phone (capacity) lines staffed starting around lunch time today, through 5 pm. EPA staffers spoke with approximately 200 callers in the afternoon.

OMR interns picked up approximately 400 voicemails from yesterday.

They were heading to about 450 vm messages for today but it was incredibly busy on all fronts today for them so this is as much as they could do.

I was out of the office (working a bunch) today so leading the charge was Christie St Clair, Tricia Lynn, George, and our incredible interns, Kevin McGonagle and Katherine So. As well as the volunteers. Many from Kevin Minolis office.

Since our last intense call volume, we have made these critical improvements:

- call block turns on automatically every weeknight at 5 pm, and turn turns off at 9 and the next day (or on Monday). This means no one can leave a message between 5 pm and 9 am or on the weekends.
- voicemails are now limited to 30 seconds. In about one out of every ten calls, they call back and continue their message.
- we now have visual voice mail. Interns can listen to the messages through the online interface, and we can see how many voicemails we have and where they are calling from.

Thanks and let George, Christie or me know if you have any questions.

Julia P. Valentine
Office of Media Relations
202.564.2663
Sent from USEPA iPhone

Message

From: Dravis, Samantha [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=ECE53F0610054E669D9DFFE0B3A842DF-DRAVIS, SAM]
Sent: 5/25/2017 4:17:15 PM
To: Gunasekara, Mandy [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=53d1a3caa8bb4ebab8a2d28ca59b6f45-Gunasekara,]; Lyons, Troy [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=15e4881c95044ab49c6c35a0f5eef67e-Lyons, Troy]; Bolen, Brittany [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=31e872a691114372b5a6a88482a66e48-Bolen, Brit]; Brown, Byron [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=9242d85c7df343d287659f840d730e65-Brown, Byro]; Jackson, Ryan [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=38bc8e18791a47d88a279db2fec8bd60-Jackson, Ry]
CC: Palich, Christian [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=330ad62e158d43af93fcbbece930d21a-Palich, Chr]; Bennett, Tate [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=1fa92542f7ca4d01973b18b2f11b9141-Bennett, El]; Ringel, Aaron [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=1654bdc951284a6d899a418a89fb0abf-Ringel, Aar]
Subject: RE: Request: Susan Bodine's Murder Board

I will be leaving for Italy that day ☺ Good luck!

From: Gunasekara, Mandy
Sent: Thursday, May 25, 2017 12:07 PM
To: Lyons, Troy <lyons.troy@epa.gov>; Dravis, Samantha <dravis.samantha@epa.gov>; Bolen, Brittany <bolen.brittany@epa.gov>; Brown, Byron <brown.byron@epa.gov>; Jackson, Ryan <jackson.ryan@epa.gov>
Cc: Palich, Christian <palich.christian@epa.gov>; Bennett, Tate <Bennett.Tate@epa.gov>; Ringel, Aaron <ringel.aaron@epa.gov>
Subject: RE: Request: Susan Bodine's Murder Board

Yes – I'm happy/available to participate.

From: Lyons, Troy
Sent: Thursday, May 25, 2017 11:33 AM
To: Dravis, Samantha <dravis.samantha@epa.gov>; Bolen, Brittany <bolen.brittany@epa.gov>; Gunasekara, Mandy <Gunasekara.Mandy@epa.gov>; Brown, Byron <brown.byron@epa.gov>; Jackson, Ryan <jackson.ryan@epa.gov>
Cc: Palich, Christian <palich.christian@epa.gov>; Bennett, Tate <Bennett.Tate@epa.gov>; Ringel, Aaron <ringel.aaron@epa.gov>
Subject: Request: Susan Bodine's Murder Board
Importance: High

Are you all willing/able to participate in Susan's murder board next Friday, June 2? It will likely be a two hour commitment.

OCIR and OECA will work to produce questions for the session.

Troy M. Lyons
Associate Administrator

Message

From: Vizian, Donna [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=CB2401BF8D4F441DBF27F21E122BE2C5-VIZIAN, DONNA]
Sent: 6/1/2017 10:02:11 PM
To: Jackson, Ryan [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=38bc8e18791a47d88a279db2fec8bd60-Jackson, Ry]
Subject: Re: The Administrator's Refinished Desk - Update

Will ask. We have to pick up both

On Jun 1, 2017, at 6:00 PM, Jackson, Ryan <jackson.ryan@epa.gov> wrote:

Awesome. Can you get the chair and desk here at about 5pm tomorrow????

Ryan Jackson
Chief of Staff
U.S. EPA

Ex. 6

On Jun 1, 2017, at 5:54 PM, Vizian, Donna <Vizian.Donna@epa.gov> wrote:

Some good news – the desk is done.

<4.jpg>

Message

From: Reeder, John [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=AA56F6B0D507483FBA530F3ABBF6C94F-JREEDER]
Sent: 6/2/2017 9:27:31 PM
To: Jackson, Ryan [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=38bc8e18791a47d88a279db2fec8bd60-Jackson, Ry]
CC: Flynn, Mike [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=735bf2d12a064b0998510511c5b4644b-MFlynn]
Subject: RE: RE:

URW

-----Original Message-----

From: Jackson, Ryan
Sent: Friday, June 02, 2017 5:24 PM
To: Reeder, John <Reeder.John@epa.gov>
Cc: Flynn, Mike <Flynn.Mike@epa.gov>
Subject: Re: RE:

I signed it. Thanks for taking care of this.

Ryan Jackson
Chief of Staff
U.S. EPA

Ex. 6

> On Jun 2, 2017, at 5:18 PM, Reeder, John <Reeder.John@epa.gov> wrote:

>

> Ryan, I haven't been up there in a couple hours to check...But this delegation was on your counter -- just in case you haven't yet seen.

>

>

>

> -----Original Message-----

> From: Jackson, Ryan
> Sent: Friday, June 02, 2017 8:41 AM
> To: Flynn, Mike <Flynn.Mike@epa.gov>; Reeder, John <Reeder.John@epa.gov>
> Subject:

>

> I need your help with something. Can I get a delegation for the auto pen drafted for Byron brown. I'll be away shortly and so will Samantha for this international and other travel and we need another hand on the wheel.

>

>

> Ryan Jackson
> Chief of Staff
> U.S. EPA

Ex. 6

Message

From: Reeder, John [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=AA56F6B0D507483FBA530F3ABBF6C94F-JREEDER]
Sent: 6/2/2017 9:26:50 PM
To: Jackson, Ryan [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=38bc8e18791a47d88a279db2fec8bd60-Jackson, Ry]
CC: Sowell, Sarah [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=8886f4c11672466f977ecd8b702f850e-SSowell]
Subject: Ryan Jackson's bio for EPA's website

Ryan, your bio was long for the website, so I personally took a whack at it...trying to preserve content but tighten it.

We can post it on the web whenever you say "go." But you should read carefully this version – it's tricky to write about your hill experience while recognizing that staff don't get much public credit for what gets done.

John R.

+++++

NEW DRAFT

Ex. 5 - Deliberative Process

Message

From: Vizian, Donna [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=CB2401BF8D4F441DBF27F21E122BE2C5-VIZIAN, DONNA]
Sent: 6/1/2017 9:54:43 PM
To: Jackson, Ryan [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=38bc8e18791a47d88a279db2fec8bd60-Jackson, Ry]
Subject: FW: The Administrator's Refinished Desk - Update
Attachments: 4.jpg

Some good news – the desk is done.



Organizer: Jackson, Ryan[jackson.ryan@epa.gov]
From: Jackson, Ryan
Location: 3415 WJC-N
Importance: Normal
Subject: Science Advisory Board - Briefing on Membership
Start Time: Mon 4/10/2017 7:30:00 PM
End Time: Mon 4/10/2017 8:00:00 PM
Required Attendees: Flynn, Mike; Reeder, John; Burden, Susan; Zarba, Christopher; Johnston, Khanna; Carpenter, Thomas; Shallal, Suhair; Yeow, Aaron

Organizer: Jackson, Ryan[jackson.ryan@epa.gov]
From: Jackson, Ryan
Location: 3402 WJC-N
Importance: Normal
Subject: Discussion on EMC
Start Time: Wed 3/29/2017 10:00:00 PM
End Time: Wed 3/29/2017 10:30:00 PM
Required Attendees: Richardson, RobinH; Flynn, Mike; Reeder, John

Organizer: Jackson, Ryan[jackson.ryan@epa.gov]
From: Jackson, Ryan
Location: 3402 WJC-N
Importance: Normal
Subject: Discussion on PSD
Start Time: Fri 3/24/2017 7:00:00 PM
End Time: Fri 3/24/2017 7:15:00 PM
Required Attendees: Reeder, John; Barnet, Henry; Braham, Maurice

Organizer: Jackson, Ryan[jackson.ryan@epa.gov]
From: Jackson, Ryan
Location: 3402 WJC-N
Importance: Normal
Subject: General Discussion with Mike & John
Start Time: Thur 3/9/2017 10:00:00 PM
End Time: Thur 3/9/2017 11:00:00 PM
Required Attendees: Flynn, Mike; Reeder, John

Organizer: Jackson, Ryan[jackson.ryan@epa.gov]
From: Jackson, Ryan
Location: 3402 WJC-N
Importance: Normal
Subject: General Discussion with John & Mike
Start Time: Fri 3/3/2017 6:30:00 PM
End Time: Fri 3/3/2017 7:00:00 PM
Required Attendees: Reeder, John; Flynn, Mike

Organizer: Adm14Pruitt, Scott[adm14pruitt.scott@epa.gov]
From: Adm14Pruitt, Scott
Location: WJC-S 3216, OECA Conference Room
Importance: Normal
Subject: Program Office Overview (Office of Enforcement and Compliance Assurance - (OECA)
Start Time: Thur 3/2/2017 3:45:00 PM
End Time: Thur 3/2/2017 4:30:00 PM
Required Attendees: Starfield, Lawrence; Jackson, Ryan; Reeder, John
Optional Attendees: Cozad, David; Kelley, Rosemarie; OECA Office Directors; Tomiak, Robert; Chu, Ed; Tejada, Matthew; Hindin, David; Shinkman, Susan; Badalamente, Mark; Hautamaki, Jared; Flynn, Mike

Organizer: Jackson, Ryan[jackson.ryan@epa.gov]
From: Jackson, Ryan
Location: 3402 WJC-N
Importance: Normal
Subject: Scheduling Meeting
Start Time: Fri 2/24/2017 9:30:00 PM
End Time: Fri 2/24/2017 10:00:00 PM
Required Attendees: Hale, Michelle; Dickerson, Aaron; Reeder, John; Allen, Reginald

Organizer: Jackson, Ryan[jackson.ryan@epa.gov]
From: Jackson, Ryan
Location: 3402 WJC-N
Importance: Normal
Subject: Correspondences
Start Time: Fri 2/24/2017 10:00:00 PM
End Time: Fri 2/24/2017 10:30:00 PM
Required Attendees: Hope, Brian; Reeder, John

Organizer: Jackson, Ryan[jackson.ryan@epa.gov]
From: Jackson, Ryan
Location: 3402 WJC-N
Importance: Normal
Subject: General with Donna Vizian
Start Time: Fri 2/24/2017 9:00:00 PM
End Time: Fri 2/24/2017 9:30:00 PM
Required Attendees: Vizian, Donna; Reeder, John

To: Jackson, Ryan[jackson.ryan@epa.gov]
Sent: Thur 3/16/2017 6:26:33 PM
Subject: protocol for announcements

AA, RA CFO, etc, are PAS and announced Agency-wide and senior staff

Senior Advisors, ADs on third floor announced to Senior Leader mailing list, AO internal, and Senior staff

Any appointee within another office below AA/RA (eg., OGC, OP, OLEM) announced by the head of the organization internally, and with mailers as they deem appropriate. NOT sent by Administrator.

202 564 6082 (direct)

Message

From: Jackson, Ryan [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=38BC8E18791A47D88A279DB2FEC8BD60-JACKSON, RY]
Sent: 3/8/2017 12:46:34 AM
To: Reeder, John [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=aa56f6b0d507483fba530f3abbf6c94f-JREEDER]; Hull, George [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=f6dd2fab273845218756495c7a2d94ad-ghull]
CC: Flynn, Mike [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=735bf2d12a064b0998510511c5b4644b-MFlynn]
Subject: RE: Confirmed Political Appointees

Ex. 5 - Deliberative Process

From: Reeder, John
Sent: Tuesday, March 7, 2017 7:13 PM
To: Hull, George <Hull.George@epa.gov>
Cc: Flynn, Mike <Flynn.Mike@epa.gov>; Jackson, Ryan <jackson.ryan@epa.gov>
Subject: Re: Confirmed Political Appointees

CC'ing mike and ryan.

Ex. 5 - Deliberative Process

Sent from my iPhone

On Mar 7, 2017, at 6:21 PM, Hull, George <Hull.George@epa.gov> wrote:

Ex. 5 - Deliberative Process

From: Reeder, John
Sent: Tuesday, March 07, 2017 5:25 PM
To: Hull, George <Hull.George@epa.gov>
Subject: RE: Confirmed Political Appointees

George, did you get this from Reggie?

From: Hull, George
Sent: Tuesday, March 07, 2017 2:16 PM
To: Reeder, John <Reeder.John@epa.gov>; Allen, Reginald <Allen.Reginald@epa.gov>
Subject: Confirmed Political Appointees

John and Reggie,

We are getting a steady stream of press inquiries naming various political appointees and asking: 1) Have they been confirmed in a permanent position; and 2) what is their official title. Is there a list you could share of the confirmed and their titles? -George

To: Reeder, John[Reeder.John@epa.gov]; Flynn, Mike[Flynn.Mike@epa.gov]
From: Jackson, Ryan
Sent: Thur 3/2/2017 12:56:26 PM

Can we regroup about 9?

Ryan Jackson
Chief of Staff
U.S. EPA

Ex. 6

To: Flynn, Mike[Flynn.Mike@epa.gov]; Reeder, John[Reeder.John@epa.gov]
From: Jackson, Ryan
Sent: Sat 2/25/2017 1:56:28 AM

Gentlemen, can we talk about the customary memos the Administrator signs for staff with each new administration like anti discriminatory policies, cooperating with the OIG, or routine issues which also helps ensure that career staff know we want to proceed with business as usual?

I want to ensure we are issuing those.

Ryan Jackson
Chief of Staff
U.S. Environmental Protection Agency

Ex. 6

To: Reeder, John[Reeder.John@epa.gov]
From: Jackson, Ryan
Sent: Mon 3/6/2017 9:49:12 PM
Subject: Re:

Naw I'll email tom. Just wanted to check.

Ryan Jackson
Chief of Staff
U.S. EPA

Ex. 6

> On Mar 6, 2017, at 2:46 PM, Reeder, John <Reeder.John@epa.gov> wrote:

>

> Something I can help with?

>

> Sent from my iPhone

>

>> On Mar 6, 2017, at 3:57 PM, Jackson, Ryan <jackson.ryan@epa.gov> wrote:

>>

Ex. 5 - Deliberative Process

>>

>> Ryan Jackson

>> Chief of Staff

>> U.S. EPA

>>

Ex. 6

To: Zarba, Christopher[Zarba.Christopher@epa.gov]
Cc: Reeder, John[Reeder.John@epa.gov]; Kreutzer, David[kreutzer.david@epa.gov]; Johnston, Khanna[Johnston.Khanna@epa.gov]
From: Jackson, Ryan
Sent: Thur 3/2/2017 2:55:46 AM
Subject: RE: Science Advisory Board Membership

I'm very much looking forward to that and getting involved and learning about this process.

From: Zarba, Christopher
Sent: Wednesday, March 1, 2017 2:46 PM
To: Jackson, Ryan <jackson.ryan@epa.gov>
Cc: Reeder, John <Reeder.John@epa.gov>; Kreutzer, David <kreutzer.david@epa.gov>; Johnston, Khanna <Johnston.Khanna@epa.gov>
Subject: Science Advisory Board Membership

Dear Mr. Jackson

Yesterday my staff and I briefed Mr. Kreutzer on the SAB annual membership process. We initiated this briefing for two reasons. 1) the Administrator will have opportunities in the not too distant future to select members of the Chartered SAB, CASAC and other standing committees and we wanted to ensure that the Administrator has plenty of time to identify and encourage scientists and science organizations to submit nominations for consideration and 2) we would like to initiate the 7 month long membership process soon because SAB and CASAC reviews and advice are critical components of the Agency's work and provide opportunities for the public and stakeholders to participate and provide comment. Delays in maintaining the membership on these committees may create delays in meeting statutory deadlines and providing scientific peer review. Delaying the membership process will impact reviews that support drinking water standards; toxicological methods used at Superfund and other hazardous waste sites; and evaluating the social costs, benefits and economic impacts associated with the EPA's air regulations.

It is my understanding that you will be meeting with Mr Kreutzer on Friday of this week. At that time, he will be able to share with you his thoughts based on our briefing with him on this topic. In addition, we are available before, during or after you Friday meeting with Mr. Kreutzer to brief you and or others to help facilitate a decision.

Thank you for your efforts on this important matter.

Christopher S. Zarba
US EPA Science Advisory Board
zarba.christopher@epa.gov
O (202) 564-0760
M: Ex. 6

To: Reeder, John[Reeder.John@epa.gov]
From: Jackson, Ryan
Sent: Fri 2/24/2017 3:49:10 AM

If I want to request information from the program offices, how best to do that so it's well received?

For example for Pruitt he could use briefers on:

-
-
-
-
-
-
-

Ex. 5 - Deliberative Process

-
-

Finally, I'm going to reach out to our people in the AO's office. Could I get a call sheet on them or the flow chart with their names and phone numbers?

Very finally, don't answer any of these emails tonight. I just didn't want to forget.

To: Reeder, John[Reeder.John@epa.gov]
From: Jackson, Ryan
Sent: Tue 3/14/2017 12:34:29 AM

Can we talk in the morning on the memo when Pruitt is away for his speeches?

Ryan Jackson
Chief of Staff
U.S. Environmental Protection Agency

Ex. 6

To: Kime, Robin[Kime.Robin@epa.gov]
Cc: Reeder, John[Reeder.John@epa.gov]; Dravis, Samantha[dravis.samantha@epa.gov]; Kenny, Shannon[Kenny.Shannon@epa.gov]; Flynn, Mike[Flynn.Mike@epa.gov]
From: Jackson, Ryan
Sent: Mon 3/6/2017 5:28:34 PM
Subject: Re: Announcements at Senior Staff

Perfect

Ryan Jackson
Chief of Staff
U.S. EPA

Ex. 6

On Mar 6, 2017, at 10:22 AM, Kime, Robin <Kime.Robin@epa.gov> wrote:

Hello,
Samantha is just seeing this now and is currently in a meeting. She would love it if Mike could turn it over to her today during the meeting to do the introduction. Hopefully that can work. Thank you!

Sent from my iPhone

On Mar 6, 2017, at 11:24 AM, Reeder, John <Reeder.John@epa.gov> wrote:

Ryan asked Mike Flynn to run senior staff, and Mike would like to introduce the folks who have been appointed to high level jobs. This is a routine feature of the 1:00 Monday meeting.

I proposed that he introduce you (Samantha) and you can handle announcing that George/David are assigned to OP as you wish.

Later the Administrator when he returns can send a broader announcement about you to the Agency.

Please can you give Mike a few bullets he can use by way of introducing you?

Thank you

John R
202 564 6082 (direct)

PS. **Ex. 6**

To: Reeder, John[Reeder.John@epa.gov]
From: Jackson, Ryan
Sent: Fri 2/24/2017 3:37:02 AM

John, now that all the briefings are done for the week on to the important items: coins and cufflinks?

To: Reeder, John[Reeder.John@epa.gov]; Blizzard, James[Blizzard.James@epa.gov]
From: Jackson, Ryan
Sent: Fri 2/24/2017 3:23:59 AM

Hey gentlemen, this hasn't come up this week, but I'm anticipating it.

Office in Tulsa. Maybe we could visit tomorrow or Monday about what you might have kicked around.

To: Reeder, John[Reeder.John@epa.gov]
From: Jackson, Ryan
Sent: Fri 2/24/2017 3:14:38 AM
Subject: FW: FOR YOUR REVIEW: OW Weekly Report

We should talk about this too and Pruitt's email. Thanks.

From: Campbell, Ann
Sent: Thursday, February 23, 2017 4:26 PM
To: Shapiro, Mike <Shapiro.Mike@epa.gov>
Cc: Jackson, Ryan <jackson.ryan@epa.gov>
Subject: RE: FOR YOUR REVIEW: OW Weekly Report

Ex. 5 - Deliberative Process

From: Shapiro, Mike
Sent: Thursday, February 23, 2017 4:16 PM
To: Campbell, Ann <Campbell.Ann@epa.gov>
Subject: Re: FOR YOUR REVIEW: OW Weekly Report

Who does it get sent to this week?

Michael Shapiro
Deputy Assistant Administrator
US EPA, Office of Water
On Feb 23, 2017, at 4:13 PM, Campbell, Ann <Campbell.Ann@epa.gov> wrote:

Administrator and company – Here's the OW weekly update.

Public-Private and Public-Public Partnerships ("P3s") report – The week of March 6, we anticipate releasing the Public-Private and Public-Public Partnerships ("P3s") report prepared by the University of North Carolina Environmental Finance Center. UNC recently finalized this report with contract assistance from EPA and the West Coast Infrastructure Exchange. The report provides an in-depth examination of nine projects where communities used P3s in the water-sector. The report's objective is to provide case specific information in order to advance sector knowledge regarding the use of P3 models to date. The research examined the proposed benefits, the process involved in closing transactions, and the performance and realized benefits of the agreements to date. Along with the report, we anticipate publishing a companion introductory document providing general background on alternative water project delivery models on the EPA Water Finance Center's website. Next week, the Water Finance Center will present at the Public-Private Conference and Expo in Dallas, Texas on overcoming barriers to advance public-private partnerships for water infrastructure.

Rural Community Assistance Partnership Meeting – Next week, OW will participate in the Rural Community Assistance Partnership's (RCAP)'s annual legislative "fly-in" in Arlington, VA. RCAP invited EPA to provide updates on OW activities that could impact small communities, and how EPA and RCAP can work together on an even more productive and collaborative basis.

Utah Rural Water Conference: Next week, OW will attend Utah's Annual Rural Water Conference in St. George, Utah. Meeting attendees include most of the State of Utah's water and wastewater system, representatives from industry and environmental agencies, and other's interested in ground water resources in Utah. The conference agenda and session breakouts include topics such as technical and policy aspects of underground injection control, produced water management, small water systems, wastewater, national and state overviews.

Region 9 Visit: Next week, we will meet with the water program in Region 9 to discuss a range of water topics and challenges specific to that geographic region.

To: Barnet, Henry[Barnet.Henry@epa.gov]
Cc: Reeder, John[Reeder.John@epa.gov]
From: Jackson, Ryan
Sent: Sat 3/25/2017 8:04:33 PM
Subject: Re: Perrotta Resume 2 4 2017.pdf

Sounds great. Thank you.

Ryan Jackson
Chief of Staff
U.S. EPA

Ex. 6

On Mar 25, 2017, at 3:43 PM, Barnet, Henry <Barnet.Henry@epa.gov> wrote:

Ultimately, the Administrator needs to feel comfortable with the PSD leader. I also had a good conversation with Nino after we met. The key is communication among all of us to keep things running smoothly and address issues quickly.

Ex. 2/ Ex. 5- DPP

Sound good?

Henry

Henry E. Barnet, Director

Office of Criminal Enforcement, Forensics & Training
U.S. Environmental Protection Agency

1200 Pennsylvania Avenue, N.W.

WJC South Room 1211

Washington, D.C. 20004

202.564.2480

On Mar 25, 2017, at 3:00 PM, Jackson, Ryan <jackson.ryan@epa.gov> wrote:

Ex. 2/ Ex. 5- DPP

Ryan Jackson
Chief of Staff
U.S. EPA

Ex. 6

On Mar 24, 2017, at 6:31 PM, Barnet, Henry <Barnet.Henry@epa.gov> wrote:

Nino told me he has only served 90 days on detail at the GS14 level.

Henry E. Barnet, Director

Office of Criminal Enforcement, Forensics & Training
U.S. Environmental Protection Agency

1200 Pennsylvania Avenue, N.W.

WJC South Room 1211

Washington, D.C. 20004

202.564.2480

From: Perrotta, Pasquale
Sent: Friday, March 24, 2017 5:02 PM
To: Barnet, Henry <Barnet.Henry@epa.gov>
Subject: Perrotta Resume 2 4 2017.pdf

Sir,

I've attached my resume and if you need anything else just let me know.

Yours,

Nino

<Perrotta Resume 2 4 2017.pdf>

Sent from my iPhone

To: Flynn, Mike[Flynn.Mike@epa.gov]; Reeder, John[Reeder.John@epa.gov]
Cc: Sydney Hupp[Ex. 6]
From: Jackson, Ryan
Sent: Mon 3/20/2017 10:49:45 PM

Administrator Pruitt has an invitation to speak to the Executive Council meeting on April 13 via teleconference to Research Triangle. Can you provide me information if the Executive Council is an agency management organization like EMC?

Ryan Jackson
Chief of Staff
U.S. Environmental Protection Agency

Ex. 6

To: Flynn, Mike[Flynn.Mike@epa.gov]
Cc: Reeder, John[Reeder.John@epa.gov]
From: Jackson, Ryan
Sent: Mon 3/6/2017 12:25:43 AM
Subject: RE: Tomorrow

Also, Mike will you stress at the meeting that I've touched base with a number of the program offices on some items which the Administrator wished to get briefings on. Many have come in but between those emails and the items the Administrator specifically mentioned in his program office meetings which are now complete, we would like to get their feedback by the time he comes back to the office Wednesday morning. Thanks.

-----Original Message-----

From: Flynn, Mike
Sent: Sunday, March 5, 2017 7:13 PM
To: Jackson, Ryan <jackson.ryan@epa.gov>
Cc: Reeder, John <Reeder.John@epa.gov>
Subject: Tomorrow

Ryan,
Since the Administrator and you are traveling tomorrow, I'll plan to run the Senior Staff meeting at 1 pm. Let me know if you want to call in, or have anything you want us to pass on.

Also, is there any follow up on infrastructure you want John and me to get started on with OW and OLEM?

Thanks, mike

Mike Flynn
Acting Deputy Administrator
U.S. Environmental Protection Agency

To: Flynn, Mike[Flynn.Mike@epa.gov]
Cc: Reeder, John[Reeder.John@epa.gov]
From: Jackson, Ryan
Sent: Mon 3/6/2017 12:24:23 AM
Subject: RE: Tomorrow

Yes, thank you. Please run that meeting. The regularity of it is important.

Yes, on the infrastructure obligations. This requires a meeting though so you can see what we need to do.

-----Original Message-----

From: Flynn, Mike
Sent: Sunday, March 5, 2017 7:13 PM
To: Jackson, Ryan <jackson.ryan@epa.gov>
Cc: Reeder, John <Reeder.John@epa.gov>
Subject: Tomorrow

Ryan,
Since the Administrator and you are traveling tomorrow, I'll plan to run the Senior Staff meeting at 1 pm. Let me know if you want to call in, or have anything you want us to pass on.

Also, is there any follow up on infrastructure you want John and me to get started on with OW and OLEM?

Thanks, mike

Mike Flynn
Acting Deputy Administrator
U.S. Environmental Protection Agency

To: Reeder, John[Reeder.John@epa.gov]; Flynn, Mike[Flynn.Mike@epa.gov]
From: Jackson, Ryan
Sent: Mon 3/13/2017 1:47:06 PM
Subject: RE: New career special assistant in AO

Thank you.

From: Reeder, John
Sent: Monday, March 13, 2017 9:38 AM
To: Flynn, Mike <Flynn.Mike@epa.gov>
Cc: Jackson, Ryan <jackson.ryan@epa.gov>
Subject: New career special assistant in AO

Mike, do you want to announce Silvina’s arrival at Senior Staff today?

Ryan...FYI/awareness. Let me know if you have any questions. Silvina will provide us with great expertise on Superfund, which has been getting a lot of attention.

JReeder
564 6082

Silvina Fonseca, 3rd floor Special Assistant from OLEM
Silvina Fonseca comes to us from the Office of Superfund Remediation and Technology Innovation where she currently is the Remedy Decision Team Leader. A civil engineering graduate from Pratt Institute, she started with EPA in 1990 as a Remedial Project Manager (RPM) in Region 2 working on CERCLA cleanups in New Jersey. As an RPM, Silvina worked on several large caliber and politically sensitive Superfund sites such as the White Chemical Site, Pepe Field and Bridgeport Rental and Oil Services (BROS) Site. She was part of the team that negotiated one of the largest settlements with responsible parties for past costs and future work. In 1997, Silvina came to EPA Headquarters where she has held several positions such as regional coordinator, budget analyst and coordinator and national manager for special accounts and mixed funding accounts. As the Remedy Decision Team Leader she is involved in developing and selecting remedial actions for high profiled sites, most recently the Portland Harbor Site. Over the years Silvina has completed several details including one in the Office of Site Remediation Enforcement and two with the Department of Defense, working with the severely injured soldiers.

Ex. 6

To: Benton, Donald[benton.donald@epa.gov]
Cc: Hale, Michelle[hale.michelle@epa.gov]; Anderson, Denise[anderson.denise@epa.gov]; Flynn, Mike[Flynn.Mike@epa.gov]; Reeder, John[Reeder.John@epa.gov]; Jackson, Ryan[jackson.ryan@epa.gov]; Konkus, John[konkus.john@epa.gov]; Bowles, Jack[Bowles.Jack@epa.gov]; Cook-Shyovitz, Becky[Cook-Shyovitz.Becky@epa.gov]
From: Richardson, RobinH
Sent: Wed 2/22/2017 10:53:37 PM
Subject: Upcoming Governors' meetings w/Administrator Pruitt
NGAWGA One Pager 2017.docx

Hi Don –

Please find attached a 1-2 pager outlining this weekend's meetings, starting Friday afternoon with Texas Governor Greg Abbott. Becky and I have coordinated with Michelle and Becky has also followed up with the Governor's offices. If you have any questions or need any additional information please let me know.

Best, Robin

Robin H Richardson
Principal Deputy Associate Administrator
Office of Congressional and Intergovernmental Relations
U.S. Environmental Protection Agency
202-564-3358 (desk)

Ex. 6

 (cell)
richardson.robinh@epa.gov

Governors' Meetings: February 24-26, 2017

Friday, February 24

Texas Governor Greg Abbott

2:00pm – 2:30pm

EPA HQ

Through the White House, Governor Abbott has requested a meeting with the Administrator to discuss environmental issues of concern to Texas. At this time, Governor Abbott has not RSVP'd to the WGA Breakfast.

Midwestern Governors' Association

2:30pm – 3:30pm

EPA HQ

Through the White House, MGA has requested a meeting with the Administrator. MGA is chaired by Kansas Governor Sam Brownback; Wisconsin Governor Scott Walker serves as Vice-Chair. MGA focuses on the policy areas of agriculture, energy, and economic development. Over the past few years, MGA has held summits on industrial energy efficiency, invasive species, and biofuels, among other topics. Governor Brownback's Chair's Initiative focuses on the role of mentorships in reducing poverty.

Participating in this meeting are: Governor Terry Branstad (IA), Governor Pete Ricketts (NE), Governor Eric Holcomb (IN), and Governor Mark Dayton (MN).

Guam Governor Eddie Calvo

4:00pm - 4:30pm

EPA HQ

Governor Calvo, along with Guam EPA Administrator Walter Leon Guerrero, have requested a meeting with the Administrator to discuss environmental issues of concern to Guam, as well as ways Guam can partner with the EPA. Governor Calvo will attend the WGA Breakfast Sunday morning at EPA.

Sunday, February 26

Western Governors' Association (WGA) Breakfast Meeting with Cabinet Officials

7:00am – 9:00am (meeting starts at 7:20am)

Green Room, EPA HQ

For the past three years, EPA has co-sponsored an annual breakfast meeting of the Western Governors' Association in the EPA's Green Room, in conjunction with the National Governors' Association Winter Meeting. Typically, the Administrator serves as host of the meeting and kicks things off by speaking briefly on issues of concern to Western states. The Administrator then turns things over to the WGA Chair, Governor Bullock (MT), who introduces the other Cabinet Secretaries for brief remarks. Following these, the meeting takes a roundtable format where each governor will talk for a few minutes about issues they are facing in their states.

Currently, 10 Governors have confirmed their participation in the breakfast: AK, CO, GU, HI, ID, MT, OK, SD, UT, and WY. Along with the EPA Administrator, the Secretaries of Interior, Agriculture, Energy, and NOAA have participated in past years. Typically, EPA leadership (DA, Chief of Staff, AAs) have attended the meeting as well but have not had speaking roles.

2/22/17

Breakfast will be served (provided by WGA). Governors will begin arriving at 6:45am, with breakfast available at 7am. The Western Governors' Association is an independent, non-partisan organization of governors from 19 Western states, two Pacific-flag territories, and one commonwealth.

National Governors' Association (NGA) Winter Meeting: Cabinet Office Hours

3:00pm – 4:30pm

JW Marriott

NGA is holding their annual Winter meeting Feb. 24-27 at the JW Marriott in Washington DC. They will hold a closed, Governors-only session on "Critical Infrastructure and Natural Resource Conservation and Public Lands" on Saturday. The closing session on Sunday will focus on "Infrastructure Spurring Innovation" with Secretary of Transportation Elaine Chao. Governors will also meet with the President and Vice-President while they are in town.

NGA has invited Cabinet officials to participate in "office hours" on Sunday afternoon from 3:00pm – 4:30pm at the JW Marriott; they have offered to facilitate one-on-one meetings with governors. The following governors have expressed an interest in meeting with Administrator Pruitt during this time (more requests are possible): Scott Walker (WI), Mead (WY), Holcomb (IN), Branstad (IA), Bill Walker (AK), and Calvo (Guam). Specific timeslots will be scheduled for each governor. Other Secretaries that have confirmed their attendance during office hours are: Sec. Price (HHS); Sec. Shulkin (VA); Sec. Chao (DOT); Acting-Administrator Fenton (FEMA); and Acting-Chairman Ohlhausen (FTC).

NGA is chaired by Virginia Governor Terry McAuliffe. His Chairman's initiative is cybersecurity. Nevada Governor Brian Sandoval serves as Vice-Chair, and he will take over as Chair at the Summer NGA meeting in July 2017.

Not Currently Scheduled

Alaska Governor Bill Walker

Governor Walker has requested a meeting with the Administrator to discuss environmental issues of concern to Alaska. Governor Walker will attend the WGA Breakfast Sunday morning at EPA.

On January 24, 2017, John Hendrix, Governor Walker's Chief Oil and Gas Advisor, met with EPA staff representing OCIR, ORD, OGWDW, and Region X. Mr. Hendrix came to the meeting with three basic messages: (1) that Alaska is in dire economic straits, even with 1.2 million barrels in daily oil and gas production; (2) that the State of Alaska takes very seriously its commitment to environmental stewardship and is not seeking to pursue any policy or practice that is unsustainable; and, (3) that the greatest impediment to the state's ability to attract long-term business investment is regulatory uncertainty (e.g. permitting) stemming from inconsistent application of federal laws.

To: Reeder, John[Reeder.John@epa.gov]
From: Jackson, Ryan
Sent: Fri 3/10/2017 2:31:43 PM
Subject: Fwd: Badge and Credentials

Yep.

Ryan Jackson
Chief of Staff
U.S. EPA

Ex. 6

Begin forwarded message:

From: "Hale, Michelle" <hale.michelle@epa.gov>
Date: March 10, 2017 at 9:31:01 AM EST
To: "Shepherd, Matthew" <Shepherd.Matthew@epa.gov>
Cc: "Caldwell, James" <Caldwell.James@epa.gov>, "Perrotta, Pasquale" <Perrotta.Pasquale@epa.gov>, "Jackson, Ryan" <jackson.ryan@epa.gov>
Subject: Badge and Credentials

Good morning, Matt.

As previously discussed, I am following up to find out the status of the request for the Administrator's badge and credentials.

Thank you for your assistance with this matter.

Michelle Hale
Executive Assistant to the Administrator
Environmental Protection Agency
1200 Pennsylvania Ave., NW,
WJCS, Suite 3000
Washington, D.C. 20460
(202) 564-1430

Confidentiality Warning: This message and any attachments are intended only for the use of the recipient(s), are confidential, and may be privileged. If you are not the intended recipient, you are hereby notified that any review, retransmission, conversion to hard copy, copying, circulation or other use of all or any portion of this message and any attachments is strictly prohibited. If you are not the intended recipient, please notify the sender immediately by return email and delete this message and any attachments from your system.

To: Caraballo, Mario[Caraballo.Mario@epa.gov]; Greaves, Holly[greaves.holly@epa.gov]; Hull, George[Hull.George@epa.gov]; Konkus, John[konkus.john@epa.gov]; Ferguson, Lincoln[ferguson.lincoln@epa.gov]; Grantham, Nancy[Grantham.Nancy@epa.gov]; Golightly-Howell, Velveta[Golightly-Howell.Velveta@epa.gov]; Allen, Reginald[Allen.Reginald@epa.gov]; Stein, Kathie[Stein.Kathie@epa.gov]; Ward, Mary-Beth[Ward.Mary-Beth@epa.gov]; Zarba, Christopher[Zarba.Christopher@epa.gov]; Avila, Aaron[avila.aaron@epa.gov]; Brennan, Thomas[Brennan.Thomas@epa.gov]; Kling, David[Kling.Dave@epa.gov]; Lynch, Mary-Kay[Lynch.Mary-Kay@epa.gov]; Lawrence, Tanya[Lawrence.Tanya@epa.gov]; Etzel, Ruth[Etzel.Ruth@epa.gov]; Schwab, Justin[schwab.justin@epa.gov]; Fine, Steven[fine.steven@epa.gov]; Benjamin-Sirmons, Denise[Benjamin-Sirmons.Denise@epa.gov]; Bloom, David[Bloom.David@epa.gov]; Breen, Barry[Breen.Barry@epa.gov]; Chu, Ed[Chu.Ed@epa.gov]; Cleland-Hamnett, Wendy[Cleland-Hamnett.Wendy@epa.gov]; Coleman, Sam[Coleman.Sam@epa.gov]; Dunham, Sarah[Dunham.Sarah@epa.gov]; Heard, Anne[Heard.Anne@epa.gov]; Kaplan, Robert[kaplan.robert@epa.gov]; Kavlock, Robert[Kavlock.Robert@epa.gov]; McCabe, Catherine[McCabe.Catherine@epa.gov]; Nishida, Jane[Nishida.Jane@epa.gov]; Pirzadeh, Michelle[Pirzadeh.Michelle@epa.gov]; Rodrigues, Cecil[rodrigues.cecil@epa.gov]; Shapiro, Mike[Shapiro.Mike@epa.gov]; Starfield, Lawrence[Starfield.Lawrence@epa.gov]; Strauss, Alexis[Strauss.Alexis@epa.gov]; Szaro, Deb[Szaro.Deb@epa.gov]; Thomas, Deb[thomas.debrah@epa.gov]; Vizian, Donna[Vizian.Donna@epa.gov]; Connors, Sandra[Connors.Sandra@epa.gov]; Reeder, John[Reeder.John@epa.gov]; Freire, JP[Freire.JP@epa.gov]; Davis, Patrick[davis.patrick@epa.gov]; Ericksen, Doug[ericksen.doug@epa.gov]; Munoz, Charles[munoz.charles@epa.gov]; Hope, Brian[Hope.Brian@epa.gov]; Brown, Byron[brown.byron@epa.gov]; Greenwalt, Sarah[greenwalt.sarah@epa.gov]; Hupp, Millan[hupp.millan@epa.gov]; Hupp, Sydney[hupp.sydney@epa.gov]; Dravis, Samantha[dravis.samantha@epa.gov]; Minoli, Kevin[Minoli.Kevin@epa.gov]; Hale, Michelle[hale.michelle@epa.gov]; Scheraga, Joel[Scheraga.Joel@epa.gov]; Dalbey, Matthew[Dalbey.Matthew@epa.gov]; Rees, Sarah[rees.sarah@epa.gov]; Shaw, Nena[Shaw.Nena@epa.gov]; Kenny, Shannon[Kenny.Shannon@epa.gov]; McGartland, Al[McGartland.Al@epa.gov]; Sugiyama, George[sugiyama.george@epa.gov]; Bolen, Brittany[bolen.brittany@epa.gov]; Jackson, Ryan[jackson.ryan@epa.gov]; Flynn, Mike[Flynn.Mike@epa.gov]; Richardson, RobinH[Richardson.RobinH@epa.gov]; Bangerter, Layne[bangerter.layne@epa.gov]
Cc: Lesperance, Twanna[Lesperance.Twanna@epa.gov]; Johnson, Melissa[Johnson.Melissa@epa.gov]
From: Allen, Reginald
Sent: Thur 4/6/2017 11:05:14 PM
Subject: Recall: 2017 Mid-Year Performance Discussion for the Performance Appraisal and Recognition System (PARS)

Allen, Reginald would like to recall the message, "2017 Mid-Year Performance Discussion for the Performance Appraisal and Recognition System (PARS) ".

To: Reeder, John[Reeder.John@epa.gov]; Flynn, Mike[Flynn.Mike@epa.gov]
From: Jackson, Ryan
Sent: Fri 3/3/2017 2:01:29 PM

I'm running late in today because I have to take care of a lose end at the Senate which I'm not able to do until disbursing gets there at 9. With my weeks thus far and being out Monday and Tuesday with Pruitt I have to get this done this morning before it gets away from me. Hopefully this doesn't take long.

Ryan Jackson
Chief of Staff
U.S. EPA

Ex. 6

To: Reeder, John[Reeder.John@epa.gov]
From: Jackson, Ryan
Sent: Tue 2/28/2017 3:41:10 AM

John, just so I don't forget, let's talk tomorrow morning on the infrastructure issue so we are on the same page. Thanks.

Ryan Jackson
Chief of Staff
U.S. Environmental Protection Agency

Ex. 6

To: Reeder, John[Reeder.John@epa.gov]; Flynn, Mike[Flynn.Mike@epa.gov]
From: Jackson, Ryan
Sent: Fri 3/3/2017 12:30:03 AM

Can we meet in my office in the morning?

Ryan Jackson
Chief of Staff
U.S. EPA

Ex. 6

To: Reeder, John[Reeder.John@epa.gov]
From: Jackson, Ryan (Inhofe)
Sent: Tue 2/21/2017 6:43:56 PM
Subject: Re: For meeting on "Coordination of Immediate Office Operations"

Thank you.

Ryan Jackson
Chief of Staff
U.S. Senator James M. Inhofe
205 Russell Senate Office Bldg.
Washington, D.C. 20510
(202) 224-4721

On Feb 21, 2017, at 1:12 PM, Reeder, John <Reeder.John@epa.gov> wrote:

Ryan,

Today (Tuesday) we are meeting with the Administrator at **4:45 pm** to discuss "coordination of immediate office operations."

To prepare for this meeting we listed the workload into several buckets that reflect typical actions for signature/approval or action of some sort, as well as correspondence and meeting/speaking requests. See attachment, which will serve as the Agenda for the meeting.

ATTACHMENT 1

Agenda and description of the CURRENT STATE for how things are handled. I would urge you and the Administrator to use this as a jumping off point and continuing most of the processes, at least for now. That way you'll be able to maintain some order, the better for awareness and ability to control events.

ATTACHMENT 2

More detailed guidance we are CURRENTLY using for internal issue reporting, including "weekly reports" from the Regions and HQ, as well as "hot issue" reporting.

Let me know if there's anything you want to discuss or change before the 4:45 meeting.

John E. Reeder
202 564 6082 (direct)

<operations brief 2-20-17.docx>

<Interim Processes for Administrator 2-20-17.docx>

To: Reeder, John[Reeder.John@epa.gov]
Cc: Willis, Sharnett[Willis.Sharnett@epa.gov]
From: Jackson, Ryan
Sent: Thur 3/2/2017 8:00:45 PM
Subject: Re: Meeting?

Now?

Ryan Jackson
Chief of Staff
U.S. EPA

Ex. 6

> On Mar 2, 2017, at 2:55 PM, Reeder, John <Reeder.John@epa.gov> wrote:
>
> When can I meet with you? Is today possible or just expect for tomorrow? There are a number of
things.
>
> Sent from my iPhone

To: Reeder, John[Reeder.John@epa.gov]
Cc: Willis, Sharnett[Willis.Sharnett@epa.gov]
From: Jackson, Ryan
Sent: Thur 3/16/2017 3:36:28 PM
Subject: RE: meeting today ?

Yes, can you come by at 2pm

From: Reeder, John
Sent: Thursday, March 16, 2017 11:32 AM
To: Jackson, Ryan <jackson.ryan@epa.gov>
Cc: Willis, Sharnett <Willis.Sharnett@epa.gov>
Subject: meeting today ?

Ryan,
If possible it'd be good to sit down with you on a few things. I could move just about anything to make this happen. Currently have free 2:00-3:00.

Also, reminder, I'm out TOMORROW, MONDAY, and TUESDAY. Reggie will be here and I can be reached most of the time I'm gone.

Thanks

JReeder
202 564 6082 (direct)

To: Sowell, Sarah[Sowell.Sarah@epa.gov]
Cc: Hull, George[Hull.George@epa.gov]; Reeder, John[Reeder.John@epa.gov]; Flynn, Mike[Flynn.Mike@epa.gov]; Coviello, Nancy[Coviello.Nancy@epa.gov]; Widener, Charles (Chuck)[Widener.Charles@epa.gov]; Fan, Shirley[Fan.Shirley@epa.gov]
From: Jackson, Ryan
Sent: Wed 3/8/2017 11:01:38 PM
Subject: Re: draft mass mailer from Administrator Pruitt announcing COS Ryan Jackson

Go ahead with what you have. Thanks.

Ryan Jackson
Chief of Staff
U.S. EPA

Ex. 6

On Mar 8, 2017, at 6:00 PM, Sowell, Sarah <Sowell.Sarah@epa.gov> wrote:

Folks,

We can push this out agency wide as early as tomorrow AM. Please note that we cleaned up Ryan's photo by removing the figure in the background.

Ryan – If you would prefer to have your official photo included, we can hold this message until you've had that taken. It's quick and painless, I promise. It requires only a few minutes of your time up in the multimedia studio. Voila! Your fabulous official photo will be ready to go in no time, and we'll have it to use from here on out in your messages to staff, etc.

Sarah

*Sarah N. Sowell, Acting Director, Office of Internal Communications
Office of Public Affairs
U.S. Environmental Protection Agency / OPA/OIC
William Jefferson Clinton Bldg/North, Room 2502-L / MC 1701-A
1200 Pennsylvania Avenue, NW
Washington, DC 20460*

Tel: 202-564-0145 // Cell: **Ex. 6**

<mime-attachment>

To: Jackson, Ryan[jackson.ryan@epa.gov]
Cc: Knapp, Kristien[Knapp.Kristien@epa.gov]
From: Reeder, John
Sent: Wed 4/19/2017 6:04:27 PM
Subject: Mike's B-day

Ryan,

Kristien notice that everyone missed Mike's birthday Ex. 6 We were thinking that a small gathering tomorrow at 12:30 would not only show Mike some appreciation, but may help with bonding on third floor. There haven't been many social "getting to know" opportunities. Getting your support would help with turnout among the politicals.

Please let us know what you think.

JReeder
202 564 6082 (direct)

To: Flynn, Mike[Flynn.Mike@epa.gov]; Jackson, Ryan[jackson.ryan@epa.gov]
Cc: Washington, Valerie[Washington.Valerie@epa.gov]; Burley, Veronica[Burley.Veronica@epa.gov]; Anderson, Denise[anderson.denise@epa.gov]; Burton, Tamika[burton.tamika@epa.gov]; Burden, Susan[Burden.Susan@epa.gov]; Knapp, Kristien[Knapp.Kristien@epa.gov]; Woodward, Cheryl[Woodward.Cheryl@epa.gov]; Willis, Sharnett[Willis.Sharnett@epa.gov]; Dickerson, Aaron[dickerson.aaron@epa.gov]
From: Reeder, John
Sent: Thur 5/18/2017 9:28:34 PM
Subject: Coverage tomorrow

Ryan and Mike,

Tomorrow we will be missing Aaron and Sharnett. However, we still have a good team to help as needed.

Tamika will check in on Ryan and help with scheduling and general support. **Valerie** can serve as back up.

Veronica will handle the Weekly Report printing and distribution. **Susan** will be the “peer reviewer” for the Weekly.

Thank you everyone!

John E. Reeder
202 564 6082 (direct)

To: Jackson, Ryan[jackson.ryan@epa.gov]
Cc: Burden, Susan[Burden.Susan@epa.gov]
From: Reeder, John
Sent: Thur 5/18/2017 6:04:53 PM
Subject: GAO Draft Report on EPA SAB (GAO-17-526R) for review and comment

Ryan,

Did you have a chance to look at the GAO response. **Ex. 5 - Deliberative Process**

Ex. 5 - Deliberative Process

Thank You

JReeder
564 6082

From: Zarba, Christopher
Sent: Thursday, May 18, 2017 12:53 PM
To: Reeder, John <Reeder.John@epa.gov>
Cc: Johnston, Khanna <Johnston.Khanna@epa.gov>
Subject: Fwd: GAO Draft Report on EPA SAB (GAO-17-526R) for review and comment

Ex. 5 - Deliberative Process

Sent from my iPhone.
Begin forwarded message:

From: "Howard, MarkT" <Howard.Markt@epa.gov>
Date: May 18, 2017 at 12:47:11 PM EDT
To: "Zarba, Christopher" <Zarba.Christopher@epa.gov>, "Carpenter, Thomas" <Carpenter.Thomas@epa.gov>
Cc: "Johnston, Khanna" <Johnston.Khanna@epa.gov>, "Bloomer, Bryan" <Bloomer.Bryan@epa.gov>, "Trent, Bobbie" <Trent.Bobbie@epa.gov>, EPA-GAO-Liaison-Team <EPA-GAO-Liaison-Team@epa.gov>
Subject: RE: GAO Draft Report on EPA SAB (GAO-17-526R) for review and comment

Chris,

Ex. 5 - Deliberative Process

Thanks,
Mark



U.S. Environmental Protection Agency | Office of the Chief Financial Officer (2733R) | 1300 Pennsylvania
Washington, DC 20460

From: Zarba, Christopher
Sent: Wednesday, May 17, 2017 3:24 PM
To: Howard, MarkT <Howard.Markt@epa.gov>; Carpenter, Thomas <Carpenter.Thomas@epa.gov>
Cc: Johnston, Khanna <Johnston.Khanna@epa.gov>; Bloomer, Bryan <Bloomer.Bryan@epa.gov>; Trent, Bobbie <Trent.Bobbie@epa.gov>; EPA-GAO-Liaison-Team <EPA-GAO-Liaison-Team@epa.gov>
Subject: RE: GAO Draft Report on EPA SAB (GAO-17-526R) for review and comment

John Reeder said he would try to get it out tomorrow.

Christopher S. Zarba

US EPA Science Advisory Board

zarba.christopher@epa.gov

O (202) 564-0760

M: Ex. 6

From: Howard, MarkT
Sent: Wednesday, May 17, 2017 2:33 PM
To: Zarba, Christopher <Zarba.Christopher@epa.gov>; Carpenter, Thomas <Carpenter.Thomas@epa.gov>
Cc: Johnston, Khanna <Johnston.Khanna@epa.gov>; Bloomer, Bryan <Bloomer.Bryan@epa.gov>; Trent, Bobbie <Trent.Bobbie@epa.gov>; EPA-GAO-Liaison-Team <EPA-GAO-Liaison-Team@epa.gov>
Subject: RE: GAO Draft Report on EPA SAB (GAO-17-526R) for review and comment

Any news?

From: Howard, MarkT
Sent: Friday, May 12, 2017 1:40 PM
To: Zarba, Christopher <Zarba.Christopher@epa.gov>; Carpenter, Thomas <Carpenter.Thomas@epa.gov>
Cc: Johnston, Khanna <Johnston.Khanna@epa.gov>; Bloomer, Bryan <Bloomer.Bryan@epa.gov>; Trent, Bobbie <Trent.Bobbie@epa.gov>; EPA-GAO-Liaison-Team <EPA-GAO-Liaison-Team@epa.gov>
Subject: RE: GAO Draft Report on EPA SAB (GAO-17-526R) for review and comment

Chris,
We appreciate the update.
We'll stay tuned.
Thanks,
Mark

From: Zarba, Christopher
Sent: Friday, May 12, 2017 1:38 PM
To: Howard, MarkT <Howard.Markt@epa.gov>; Carpenter, Thomas <Carpenter.Thomas@epa.gov>
Cc: Johnston, Khanna <Johnston.Khanna@epa.gov>; Bloomer, Bryan <Bloomer.Bryan@epa.gov>; Trent, Bobbie <Trent.Bobbie@epa.gov>; EPA-GAO-Liaison-Team <EPA-GAO-Liaison-Team@epa.gov>
Subject: RE: GAO Draft Report on EPA SAB (GAO-17-526R) for review and comment

I recently talked to John Reeder and let him know of the timeline on this. He informed me that he plans to meet with Ryan Jackson on Monday to get this moving. I will keep you posted on the progress.

Have a great weekend.

Christopher S. Zarba

US EPA Science Advisory Board

zarba.christopher@epa.gov

O (202) 564-0760

M Ex. 6

From: Howard, MarkT

Sent: Thursday, May 11, 2017 3:36 PM

To: Zarba, Christopher <Zarba.Christopher@epa.gov>; Carpenter, Thomas <Carpenter.Thomas@epa.gov>

Cc: Johnston, Khanna <Johnston.Khanna@epa.gov>; Bloomer, Bryan <Bloomer.Bryan@epa.gov>; Trent, Bobbie <Trent.Bobbie@epa.gov>; EPA-GAO-Liaison-Team <EPA-GAO-Liaison-Team@epa.gov>

Subject: RE: GAO Draft Report on EPA SAB (GAO-17-526R) for review and comment

Chris / Tom,

I called Janet Frisch and spoke with her briefly.

The message I gave her on the status of our response was as Tom recommended.

Ex. 5 - Deliberative Process

Thanks,

Mark

MarkT Howard | Program Analyst | GAO Liaison Team | OCFO/OC (2733R) | US EPA HQ

Phone: 202-564-1697 | Email: howard.markt@epa.gov | Location: RRB 81159

From: Zarba, Christopher

Sent: Thursday, May 11, 2017 1:14 PM

To: Howard, MarkT <Howard.Markt@epa.gov>; Carpenter, Thomas <Carpenter.Thomas@epa.gov>

Cc: Johnston, Khanna <Johnston.Khanna@epa.gov>; Bloomer, Bryan <Bloomer.Bryan@epa.gov>; Trent, Bobbie <Trent.Bobbie@epa.gov>; EPA-GAO-Liaison-Team <EPA-GAO-Liaison-Team@epa.gov>; Reeder, John <Reeder.John@epa.gov>

Subject: RE: GAO Draft Report on EPA SAB (GAO-17-526R) for review and comment

John Reeder has the package and will be meeting with Ryan Jackson on this at 1:30 today. I will follow up with a status after that meeting.

Christopher S. Zarba

US EPA Science Advisory Board

zarba.christopher@epa.gov

O (202) 564-0760

M Ex. 6

From: Howard, MarkT

Sent: Thursday, May 11, 2017 1:06 PM

To: Carpenter, Thomas <Carpenter.Thomas@epa.gov>

Cc: Johnston, Khanna <Johnston.Khanna@epa.gov>; Bloomer, Bryan <Bloomer.Bryan@epa.gov>; Zarba, Christopher <Zarba.Christopher@epa.gov>; Trent, Bobbie <Trent.Bobbie@epa.gov>; EPA-GAO-Liaison-Team <EPA-GAO-Liaison-Team@epa.gov>

Subject: RE: GAO Draft Report on EPA SAB (GAO-17-526R) for review and comment

Tom,
Janet Frisch will be calling me in about an hour.
Do you have an update that I can provide her on the response status?
Thanks,
Mark

MarkT Howard | Program Analyst | GAO Liaison Team | OCFO/OC (2733R) | US EPA HQ
Phone: 202-564-1697 | Email: howard.markt@epa.gov | Location: RRB 81159

From: Carpenter, Thomas
Sent: Tuesday, May 09, 2017 9:37 AM
To: Howard, MarkT <Howard.Markt@epa.gov>
Cc: Johnston, Khanna <Johnston.Khanna@epa.gov>; Bloomer, Bryan <Bloomer.Bryan@epa.gov>; Zarba, Christopher <Zarba.Christopher@epa.gov>; Trent, Bobbie <Trent.Bobbie@epa.gov>
Subject: RE: GAO Draft Report on EPA SAB (GAO-17-526R) for review and comment

Mark,
The SAB Staff Office prepared a response that is under management review for signature.
Best
Tom

From: Howard, MarkT
Sent: Monday, May 08, 2017 5:39 PM
To: Carpenter, Thomas <Carpenter.Thomas@epa.gov>
Cc: Johnston, Khanna <Johnston.Khanna@epa.gov>; Bloomer, Bryan <Bloomer.Bryan@epa.gov>; Zarba, Christopher <Zarba.Christopher@epa.gov>; Trent, Bobbie <Trent.Bobbie@epa.gov>
Subject: FW: GAO Draft Report on EPA SAB (GAO-17-526R) for review and comment
Importance: High

FYI – Any updates I can provide Janet?

Mark

MarkT Howard | Program Analyst | GAO Liaison Team | OCFO/OC (2733R) | US EPA HQ
Phone: 202-564-1697 | Email: howard.markt@epa.gov | Location: RRB 81159

From: Frisch, Janet E [<mailto:FrischJ@gao.gov>]
Sent: Monday, May 08, 2017 5:24 PM
To: Howard, MarkT <Howard.Markt@epa.gov>
Cc: EPA-GAO-Liaison-Team <EPA-GAO-Liaison-Team@epa.gov>; Trent, Bobbie <Trent.Bobbie@epa.gov>; Gomez, Jose (Alfredo) <GomezJ@gao.gov>; Gorman, Chad M <GormanC@gao.gov>; Diz, Carlos E <DizC@GAO.GOV>; Johnson, Richard P <johnsonrp@gao.gov>; Zarba, Christopher <Zarba.Christopher@epa.gov>
Subject: RE: GAO Draft Report on EPA SAB (GAO-17-526R) for review and comment
Importance: High

Mark

We would really appreciate an update on EPA's plan for responding to the draft letter on *EPA Science Advisory Board*:

Policy Statement on Science Quality and Integrity (GAO-17-526R) so that we can plan accordingly. Specifically, does EPA plan to comment on our draft letter? If yes, oral comments, comments by email, or formal agency letter? When can we expect to receive comments? Just a reminder that the 30 days GAO allows for agencies to comment on draft products will end on May 18.

Janet

From: Frisch, Janet E
Sent: Wednesday, May 03, 2017 7:33 AM
To: 'Howard, MarkT'
Cc: EPA-GAO-Liaison-Team; Trent, Bobbie; Gomez, Jose (Alfredo); Gorman, Chad M; Diz, Carlos E; Johnson, Richard P
Subject: RE: GAO Draft Report on EPA SAB (GAO-17-526R) for review and comment
Importance: High

Hi Mark

Can you please update us on the status of EPA's review of our draft -- *EPA Science Advisory Board: Policy Statement on Science Quality and Integrity* (GAO-17-526R)? Specifically, does EPA plan to comment on our draft letter? If yes, oral comments, comments by email, or formal agency letter? When can we expect to receive comments?

Janet

Janet E. Frisch | Assistant Director

US GOVERNMENT ACCOUNTABILITY OFFICE

701 5th Avenue, Suite 3700 | Seattle, WA 98104 | 206.287.4859

Fax: 206.287.4872 | frischj@gao.gov | www.gao.gov

Follow GAO on [Twitter](#), [Facebook](#), [Flickr](#), [YouTube](#), [Podcasts](#)

From: Howard, MarkT [<mailto:Howard.Markt@epa.gov>]
Sent: Wednesday, April 26, 2017 11:22 AM
To: Frisch, Janet E
Cc: EPA-GAO-Liaison-Team; Trent, Bobbie
Subject: RE: GAO Draft Report on EPA SAB (GAO-17-526R) for review and comment

Janet,

A few of the folks from the SAB staff office wanted to chat with Bob and I this afternoon about the merits of if and how to respond to the correspondence draft.

I know you were looking towards getting a response today but it could be a few more days for informal comments and into next week if SABSO wants a to do a formal letter.

Mark

MarkT Howard



Program Analyst | GAO Liaison Team | Phone: 202-564-1697 | email: howard.markt@epa.gov | location

U.S. Environmental Protection Agency | Office of the Chief Financial Officer (2733R) | 1300 Pennsylvania Washington, DC 20460

From: EPA-GAO-Liaison-Team
Sent: Wednesday, April 26, 2017 11:00 AM

To: Trent, Bobbie <Trent.Bobbie@epa.gov>; Howard, MarkT <Howard.Markt@epa.gov>; Woodard, Linda <Woodard.Linda@epa.gov>; Volin, Phyllis <Volin.Phyllis@epa.gov>
Subject: FW: GAO Draft Report on EPA SAB (GAO-17-526R) for review and comment

From: Frisch, Janet E
Sent: Wednesday, April 26, 2017 10:59:26 AM (UTC-05:00) Eastern Time (US & Canada)
To: Howard, MarkT
Cc: Gorman, Chad M; EPA-GAO-Liaison-Team; Capaccio, Antoinette C
Subject: RE: GAO Draft Report on EPA SAB (GAO-17-526R) for review and comment

Hi Mark

I wanted to touch base and see if we will be getting EPA comments today on our draft: *EPA Science Advisory Board: Policy Statement on Science Quality and Integrity* (GAO-17-526R). Any update on the status of EPA's review of this short letter would be appreciated as well as whether comments will be in a letter, email, or verbal form.

Janet

Janet E. Frisch | Assistant Director

US GOVERNMENT ACCOUNTABILITY OFFICE

701 5th Avenue, Suite 3700 | Seattle, WA 98104 | 206.287.4859

Fax: 206.287.4872 | frischj@gao.gov | www.gao.gov

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From: Howard, MarkT [<mailto:Howard.Markt@epa.gov>]
Sent: Thursday, April 20, 2017 7:30 AM
To: Frisch, Janet E
Cc: Gorman, Chad M; EPA-GAO-Liaison-Team
Subject: RE: GAO Draft Report on EPA SAB (GAO-17-526R) for review and comment

Acknowledging Receipt.

Sorry should have sen this sooner.

Mark

MarkT Howard

Program Analyst | GAO Liaison Team | Phone: 202-564-1697 | email: howard.markt@epa.gov | location: RRB 81159
U.S. Environmental Protection Agency | Office of the Chief Financial Officer (2733R) | 1300 Pennsylvania Ave, NW
Washington, DC 20460

From: Frisch, Janet E [<mailto:FrischJ@gao.gov>]
Sent: Thursday, April 20, 2017 10:24 AM
To: Howard, MarkT <Howard.Markt@epa.gov>
Cc: Gorman, Chad M <GormanC@gao.gov>
Subject: FW: GAO Draft Report on EPA SAB (GAO-17-526R) for review and comment
Importance: High

Hi Mark

I didn't get a confirmation that you received this so am just looping back to make sure that you did.

Janet

From: Frisch, Janet E
Sent: Tuesday, April 18, 2017 2:21 PM
To: 'EPA-GAO-Liaison-Team@epa.gov'; 'Howard, MarkT'
Cc: Trent, Bobbie; Zarba, Christopher; Gomez, Jose (Alfredo); Gorman, Chad M; Diz, Carlos E
Subject: GAO Draft Report on EPA SAB (GAO-17-526R) for review and comment

Importance: High

April 18, 2017

The Honorable Scott Pruitt
Administrator, Environmental Protection Agency
Dear Administrator Pruitt:

Enclosed is a copy of our proposed report entitled *EPA Science Advisory Board: Policy Statement on Science Quality and Integrity* (GAO-17-526R). We are providing this draft for your review and comment before the report is issued. Our work was done under engagement code 101351.

We would like to obtain the agency's written or oral comments from you or your designated representative by April 26, 2017. These comments will be reflected in the final report. We prefer written comments and request that the written comments be provided electronically. However, we will accept comments provided in hard copy, orally, or in an unsigned e-mail message. Please direct any questions you may have concerning this draft to Janet Frisch, Assistant Director, at 206-287-4859 or frischj@gao.gov. Please address written comments to me and send them electronically to frischj@gao.gov.

As you know, we typically reproduce the agency's written comments in an appendix to the final report, along with our written response to the comments, if appropriate. The content of the comments are, of course, solely the judgment of the agency. However, we have found that, in presenting the agency's comments, it is most helpful if the comments include a short introduction indicating whether the agency generally agrees or disagrees with our findings, followed by any substantive comments the agency wishes to provide. The introduction and substantive comments will be reproduced in the final report. In addition, the agency may wish to provide, as a separate addendum, technical comments that note minor factual errors or provide editorial remarks. We would incorporate the technical comments in the report, as appropriate, but would not reproduce technical comments in the final report.

This draft has not been fully reviewed within GAO, is subject to change, and must be safeguarded to prevent its improper disclosure. Please do not show or release its contents for any purpose. All drafts remain the property of GAO. Upon request, all electronic copies of drafts must be destroyed and any hard copies of drafts must be returned. We appreciate your cooperation in this matter.

Sincerely yours,

[signed]

J. Alfredo Gómez
Director, Natural Resources and Environment

Enclosure

Janet E. Frisch | Assistant Director

US GOVERNMENT ACCOUNTABILITY OFFICE

701 5th Avenue, Suite 3700 | Seattle, WA 98104 | 206.287.4859

Fax: 206.287.4872 | frischj@gao.gov | www.gao.gov

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To: Jackson, Ryan[jackson.ryan@epa.gov]; Flynn, Mike[Flynn.Mike@epa.gov]
From: Reeder, John
Sent: Tue 4/18/2017 3:57:52 PM
Subject: RE: RE:

Ryan,

Ex. 5 - Deliberative Process

Those are my thoughts.

JReeder
564 6082

-----Original Message-----

From: Jackson, Ryan
Sent: Tuesday, April 18, 2017 11:15 AM
To: Flynn, Mike <Flynn.Mike@epa.gov>
Cc: Reeder, John <Reeder.John@epa.gov>
Subject: Re: RE:

Ex. 5 - Deliberative Process

Ryan Jackson
Chief of Staff
U.S. EPA

Ex. 6

> On Apr 18, 2017, at 11:12 AM, Flynn, Mike <Flynn.Mike@epa.gov> wrote:

>

Ex. 5 - Deliberative Process

>

> Mike Flynn
> Acting Deputy Administrator
> U.S. Environmental Protection Agency

> 202-564-4711

>

> -----Original Message-----

> From: Reeder, John

> Sent: Tuesday, April 18, 2017 11:09 AM

> To: Jackson, Ryan <jackson.ryan@epa.gov>; Flynn, Mike <Flynn.Mike@epa.gov>

> Subject: RE:

>

>

Ex. 5 - Deliberative Process

>

> -----Original Message-----

> From: Jackson, Ryan

> Sent: Tuesday, April 18, 2017 11:07 AM

> To: Flynn, Mike <Flynn.Mike@epa.gov>; Reeder, John <Reeder.John@epa.gov>

> Subject:

>

>

Ex. 5 - Deliberative Process

>

> Ryan Jackson

> Chief of Staff

> U.S. EPA

>

Ex. 6

To: Flynn, Mike[Flynn.Mike@epa.gov]; Jackson, Ryan[jackson.ryan@epa.gov]
From: Reeder, John
Sent: Tue 4/18/2017 3:15:57 PM
Subject: RE:

Ex. 5 - Deliberative Process

-----Original Message-----

From: Flynn, Mike
Sent: Tuesday, April 18, 2017 11:12 AM
To: Reeder, John <Reeder.John@epa.gov>; Jackson, Ryan <jackson.ryan@epa.gov>
Subject: RE:

Ex. 5 - Deliberative Process

Mike Flynn
Acting Deputy Administrator
U.S. Environmental Protection Agency
202-564-4711

-----Original Message-----

From: Reeder, John
Sent: Tuesday, April 18, 2017 11:09 AM
To: Jackson, Ryan <jackson.ryan@epa.gov>; Flynn, Mike <Flynn.Mike@epa.gov>
Subject: RE:

Ex. 5 - Deliberative Process

-----Original Message-----

From: Jackson, Ryan
Sent: Tuesday, April 18, 2017 11:07 AM
To: Flynn, Mike <Flynn.Mike@epa.gov>; Reeder, John <Reeder.John@epa.gov>
Subject:

Ex. 5 - Deliberative Process

Ryan Jackson
Chief of Staff
U.S. EPA

Ex. 6 - Personal Privacy

To: Jackson, Ryan[jackson.ryan@epa.gov]
From: Reeder, John
Sent: Mon 4/10/2017 2:24:47 PM
Subject: RE: photo

ok

From: Jackson, Ryan
Sent: Monday, April 10, 2017 10:19 AM
To: Reeder, John <Reeder.John@epa.gov>
Subject: RE: photo

I have not, but there's a specific request involved here happy to tell you about.

From: Reeder, John
Sent: Monday, April 10, 2017 9:23 AM
To: Jackson, Ryan <jackson.ryan@epa.gov>
Subject: photo

I asked Donna's folks about the portraits for POTUS and Vice Pres, per your direction. EPA ordered portraits for our building from GPO (shortly after inauguration). After your inquiry, our facilities office contacted GPO, and GPO says they haven't received the portraits from the White House.

Reggie suggested they blow up pictures from another source, maybe WH website. Won't be high quality, but perhaps will work for the interim.

Question, have you seen the portraits hung in other Agencies? Maybe there's another route we can explore.

JReeder
202 564 6082 (direct)

To: Burden, Susan[Burden.Susan@epa.gov]
Cc: Flynn, Mike[Flynn.Mike@epa.gov]; Jackson, Ryan[jackson.ryan@epa.gov]
From: Reeder, John
Sent: Wed 5/17/2017 10:24:57 PM
Subject: Chart on signature package flow

Susan, please can you email to Ryan the signature process chart WITHOUT “draft” or “proposed” on top? Also, when you send it to Ryan, can you include a “cut and paste(able)” list of the third floor folks who you propose for distribution?

Ryan, you mentioned that Sydney would have the full list of appointees...but that may be too broad (30-40 people). It may just confuse people who aren't regularly part of this. The right group may be similar to the morning meeting group.

John R
202 564 6082 (direct)

Cc: Richardson, RobinH[Richardson.RobinH@epa.gov]
To: Jackson, Ryan[jackson.ryan@epa.gov]; Willis, Shamett[Willis.Sharnett@epa.gov]
From: Reeder, John
Sent: Mon 4/10/2017 12:59:59 PM
Subject: Fwd: Phone call from Sen Vitter

Ryan, sen vitter called this weekend and asked if he could schedule 10 minutes for a call with you. He asked about contacting your scheduler. I told him I'd get the message to you Monday (today). His number is below

Sent from my iPhone

Begin forwarded message:

From: "Reeder, John" <Reeder.John@epa.gov>
Date: April 6, 2017 at 2:46:26 PM EDT
To: "Jackson, Ryan" <jackson.ryan@epa.gov>
Subject: Phone call from Sen Vitter

Ryan,

Fm Senator Vitter called for you and said he wanted to give you a heads up about a couple items. I told him you were out for a personal matter. He said it's not super time sensitive but did seem want to connect relatively soon.

His number is:

Ex. 6 - Personal Privacy

John R
202 564 6082 (direct)

From: Reeder, John
Location: 3415 WJC-N
Importance: Normal
Subject: Accepted: Science Advisory Board - Briefing on Membership
Start Time: Mon 4/10/2017 7:30:00 PM
End Time: Mon 4/10/2017 8:00:00 PM
Required Attendees: Jackson, Ryan

To: Jackson, Ryan[jackson.ryan@epa.gov]; Flynn, Mike[Flynn.Mike@epa.gov]
Cc: Hull, George[Hull.George@epa.gov]; Grantham, Nancy[Grantham.Nancy@epa.gov]
From: Reeder, John
Sent: Fri 4/7/2017 9:33:08 PM
Subject: article

Ryan,

I had not heard anything about this, and at the risk of stirring up trouble I’ve not asked around.
It seems a little “off” because I’ve never heard the Administrator or anyone criticize climate *adaptation* work, and I think cities are already incorporating adaptation considerations into large scale infrastructure plans.

EPA Shuttters Program That Helps Cities Gird for Climate Change

Posted: Apr 7, 2017, 12:21 PM EDT
By Andrew Childers and Tiffany Stecker

The EPA this week closed programs dedicated to aiding cities and states prepare for extreme weather events as the Trump administration continues to cut the agency’s climate change role.
Three employees in the Environmental Protection Agency’s Office of Policy will be reassigned as the Trump administration closes down departments dedicated to climate change adaptation, according to multiple EPA employees familiar with the decision as well as former agency officials still in contact with current employees. The realignment will not affect the divisions tasked with fostering sustainable development or work on improving the regulatory process as previously reported.
The EPA said the reorganization is being driven by President Donald Trump’s budget request, which would cut agency funding 31 percent from fiscal year 2017 funding levels, and a desire to eliminate redundant programs. According to an EPA official, those functions will be absorbed into other EPA offices. Many regions already do much of the same work, particularly on adaptation, the official said.
“The expertise that exists regarding this is still part of our arsenal of knowledge,” the agency official said.
Sources familiar with the move, however, said the decision to close those programs sends a signal to agency staff that those functions are no longer a priority.
“The priorities are, wherever the budget is at, these functions won’t continue,” one source said.
Climate Spending a ‘Waste’
The Trump administration has moved quickly to roll back Obama-era climate change regulations, seeking to halt carbon dioxide standards for power plants and promising to repeal other regulatory impediments to energy exploration.
“I think the president was fairly straightforward: we’re not spending money on [climate change] anymore. We consider that to be a waste of your money to go out and do that,” Office of Management and Budget Director Mick Mulvaney said March 16 as the Trump administration released its budget.
Losing the climate adaptation program will be a blow to cities, states and companies seeking to prepare for storms or droughts that might be exacerbated by climate change, Janet Peace, senior vice president of the Center for Climate and Energy Solutions, told Bloomberg BNA. The adaptation program helped regional coordination so local governments and corporations could cooperate and share best practices.
“The most important thing they do is they facilitate this regional coordination,” Peace said. “In our view, coordination is really important because it helps you better prepare whether you’re a company or whether you’re a city.”
--With assistance from Rachel Leven, Renee Schoof and Steve Gibb
(An earlier version of this story incorrectly reported that programs tasked with smart growth and regulatory innovation would also be affected.)

To: Jackson, Ryan[jackson.ryan@epa.gov]
From: Reeder, John
Sent: Tue 4/18/2017 3:05:24 AM
Subject: Re: Internship at EPA

I'd be happy to reach out to him. I sent a note to Donna earlier about epa's portal for internships, and she said that's the right place. But I can make sure there's a human involved

Sent from my iPhone

On Apr 17, 2017, at 9:41 PM, Jackson, Ryan <jackson.ryan@epa.gov> wrote:

Per our conversation.

From: Hale, Michelle
Sent: Monday, April 17, 2017 11:38 AM
To: Jackson, Ryan <jackson.ryan@epa.gov>
Subject: Internship at EPA

Ryan, did the Administrator discuss with you this candidate who is interested in an internship?

From: Ex. 6 - Personal Privacy
Sent: Wednesday, March 22, 2017 8:47 AM
To: Hale, Michelle <hale.michelle@epa.gov>
Subject: Fwd: resume [WARNING: DKIM validation failed]

Let me know if this works. Thanks.

Ex. 6 - Personal Privacy

Sent from my iPhone
Begin forwarded message:

From: Ex. 6 - Personal Privacy
Date: March 12, 2017 at 8:04:18 PM EDT
To: Ex. 6 - Personal Privacy
Subject: resume

Ex. 6 - Personal Privacy

<Resume March 2.pdf>

To: Jackson, Ryan[jackson.ryan@epa.gov]
From: Reeder, John
Sent: Tue 5/16/2017 3:51:25 PM
Subject: Re: Are you close, we're dancing now

Aaron that you were coming...oops. Reggie is about to pop in there.

Sent from my iPhone

> On May 16, 2017, at 11:42 AM, Jackson, Ryan <jackson.ryan@epa.gov> wrote:

>

> Go ahead. Thanks. Next time.

>

> Ryan Jackson

> Chief of Staff

> U.S. EPA

> **Ex. 6**

>

>> On May 16, 2017, at 11:35 AM, Reeder, John <Reeder.John@epa.gov> wrote:

>>

>> Business of our meeting is finished. We can hang on if you're on the way.

>>

>> Sent from my iPhone

To: Jackson, Ryan[jackson.ryan@epa.gov]
Cc: Flynn, Mike[Flynn.Mike@epa.gov]; Sowell, Sarah[Sowell.Sarah@epa.gov]; Hull, George[Hull.George@epa.gov]
From: Reeder, John
Sent: Tue 4/18/2017 1:32:48 AM
Subject: Re: YOU and Senior Leader message

Ok thank you. We'll follow up later this week.

Sent from my iPhone

On Apr 17, 2017, at 9:23 PM, Jackson, Ryan <jackson.ryan@epa.gov> wrote:

I would like to do this but I would like longer than 11am tomorrow to turn this around. Next week perhaps.

From: Reeder, John
Sent: Monday, April 17, 2017 6:48 PM
To: Jackson, Ryan <jackson.ryan@epa.gov>; Flynn, Mike <Flynn.Mike@epa.gov>
Cc: Sowell, Sarah <Sowell.Sarah@epa.gov>; Hull, George <Hull.George@epa.gov>
Subject: YOU and Senior Leader message

Ryan,

As you may recall, we like to have a **Senior Leader message** every week as a sort of the headline subject on an weekly mailer called "This Week at EPA."

We are proposing to have YOU send this one.

Here is a DRAFT for your review. If we do this, we need your answer and your comments by about 11:00 am. Of course you can adjust the adjectives and tone....this is just my effort to get you started.

Call me if you wish to discuss. If you agree to do this, and have minor edits, please include Sarah Sowell on your response.

Thank you
JReeder
564 6082

+++++

DRAFT RYAN NOTE for This Week at EPA



Ex. 5 - Deliberative Process

To: Jackson, Ryan[jackson.ryan@epa.gov]
From: Reeder, John
Sent: Fri 3/17/2017 1:22:45 AM
Subject: RE:

Ryan,

I know you were very tied up again today.
I wouldn't mind a phone call with you tomorrow. I don't have my flight info, but I'm heading west so later in the day may be best.

There are a few things to talk about.

JReeder

From: Jackson, Ryan
Sent: Thursday, March 16, 2017 8:31 PM
To: Sydney Hupp[Ex. 6]; Millan Hupp[Ex. 6]; Hale, Michelle <hale.michelle@epa.gov>; Richardson, RobinH <Richardson.RobinH@epa.gov>; Hull, George <Hull.George@epa.gov>
Cc: Reeder, John <Reeder.John@epa.gov>; Allen, Reginald <Allen.Reginald@epa.gov>; Flynn, Mike <Flynn.Mike@epa.gov>
Subject:

I will like to hold a scheduling meeting tomorrow morning at 9:30 in the Administrator's office, and if that's not available in my office.

Thanks. I know John and Mike are out. Next week we'll have the beginning of our congressional affairs team and communications team join us.

Ryan Jackson
Chief of Staff
U.S. Environmental Protection Agency
Ex. 6

To: Jackson, Ryan[jackson.ryan@epa.gov]; Dickerson, Aaron[Dickerson.Aaron@epa.gov]
Cc: Flynn, Mike[Flynn.Mike@epa.gov]
From: Reeder, John
Sent: Mon 5/15/2017 2:37:41 PM
Subject: 2 things...one IMPORTANT

Ryan,

Two things:

1. First, the AO Staff Office Directors are meeting at 10am on Tuesday in Room 3530. If you have time to come down for a few minutes I'm sure the group will appreciate it. Sometimes Mike has done this.
- 2.

Ex. 5 - Deliberative Process

Thank you,
John Reeder
202 564 6082 (direct)

To: Jackson, Ryan[jackson.ryan@epa.gov]
From: Reeder, John
Sent: Mon 4/17/2017 5:12:33 PM
Subject: Re:

There are three you can look at, and OGC is looking at them too and said they'd be done Wednesday. I thought better to them cleared with OGC but if you want them now in draft I'll send them now. A fourth, Civil rights, is proving very hard. I have a draft but thought I'd spare you.

Sent from my iPhone

On Apr 17, 2017, at 12:54 PM, Jackson, Ryan <jackson.ryan@epa.gov> wrote:

I'd really like to close the loop on these memos. Thanks.

Ryan Jackson
Chief of Staff
U.S. Environmental Protection Agency

Ex. 6

To: Jackson, Ryan[jackson.ryan@epa.gov]
From: Reeder, John
Sent: Sun 4/16/2017 12:59:23 AM
Subject: Re:

I'll check if the central portal is still viable. It's really been inconsistent over the years, especially with budget uncertainty. I'll run down the latest for you Monday.

Sent from my iPhone

On Apr 15, 2017, at 6:51 PM, Jackson, Ryan <jackson.ryan@epa.gov> wrote:

How do I get students plugged into the internship programs at EPA?

Ryan Jackson
Chief of Staff
U.S. Environmental Protection Agency

Ex. 6

To: Jackson, Ryan[jackson.ryan@epa.gov]
Cc: Flynn, Mike[Flynn.Mike@epa.gov]
From: Reeder, John
Sent: Fri 6/2/2017 2:24:38 PM
Subject: RE: RE:

Brian will bring this directly up to Ryan.
Ryan can autopen-authorize the delegation.

-----Original Message-----

From: Reeder, John
Sent: Friday, June 02, 2017 8:57 AM
To: Jackson, Ryan <jackson.ryan@epa.gov>
Cc: Flynn, Mike <Flynn.Mike@epa.gov>
Subject: Re: RE:

Alright.

Sent from my iPhone

> On Jun 2, 2017, at 8:52 AM, Jackson, Ryan <jackson.ryan@epa.gov> wrote:

>

> Open

>

>

> _____
> Ryan Jackson

> Chief of Staff

> U.S. EPA

>

Ex. 6

>

>> On Jun 2, 2017, at 8:51 AM, Reeder, John <Reeder.John@epa.gov> wrote:

>>

>> Yep ok. Do you want it open ended or time limited?

>>

>> Sent from my iPhone

>>

>>> On Jun 2, 2017, at 8:50 AM, Flynn, Mike <Flynn.Mike@epa.gov> wrote:

>>>

>>> I'll get with John about this.

>>>

>>> Mike Flynn

>>> Acting Deputy Administrator

>>> U.S. Environmental Protection Agency

>>> 202-564-4711

>>>

>>> -----Original Message-----

>>> From: Jackson, Ryan

>>> Sent: Friday, June 02, 2017 8:41 AM

>>> To: Flynn, Mike <Flynn.Mike@epa.gov>; Reeder, John <Reeder.John@epa.gov>

>>> Subject:

>>>

>>> I need your help with something. Can I get a delegation for the auto pen drafted for Byron brown. I'll be away shortly and so will Samantha for this international and other travel and we need another hand on the wheel.

>>>

>>> _____
>>> Ryan Jackson
>>> Chief of Staff
>>> U.S. EPA
>>> **Ex. 6**

To: Jackson, Ryan[jackson.ryan@epa.gov]
From: Reeder, John
Sent: Wed 3/15/2017 7:47:40 PM
Subject: schnare

Soooo does this mean I get my office back?

To: Jackson, Ryan[jackson.ryan@epa.gov]
From: Reeder, John
Sent: Fri 4/14/2017 6:28:22 PM
Subject: Now hear me out on this
[AO Essential Personnel-Apr 3 2017.xlsx](#)
[AO Page 1 Sept2013.xlsx](#)
[AO page 2 Sept2013.xlsx](#)
[AO page 3 Sept2013.xlsx](#)

Ryan,

Ex. 2, Ex. 5

JReeder
564 6082

From: Showman, John
Sent: Monday, April 10, 2017 8:24 AM
To: Reeder, John <Reeder.John@epa.gov>; Allen, Reginald <Allen.Reginald@epa.gov>
Cc: Packard, Elise <Packard.Elise@epa.gov>; Vizian, Donna <Vizian.Donna@epa.gov>
Subject: AO's Proposed Excepted Personnel List for Contingency Planning - Response Need NLT Friday, April 14, 2017

John/Reggie:

Elise Packard (OGC) and I reviewed the program and regional lists of proposed excepted personnel in the event of a government shutdown and we need you to go back and review/adjust the list for the Administrator's Office. I have attached below the specific language as it relates to **approved excepted personnel** (only things allowable) which is important for using when listing the description of what the individual will perform. I have also attached the AO's list from the last shutdown.

Ex. 2, Ex. 5

Ex. 2, Ex. 5

Elise and I are available if you have any questions – please review/update and resubmit to me no later than Friday, April 14th. Thanks.

John L Showman III, Acting Principal Deputy Assistant Administrator
Office of Administration and Resources Management
US Environmental Protection Agency
202-564-5341

5. **EXCEPTED ACTIVITIES:** All Senior Resource Officials must develop and submit a list of personnel who would be necessary to perform excepted activities including those following shutdown. Additional information concerning this list is found under Section 7.A

When determining which personnel are needed to carry out excepted operations, SROs should consider those personnel necessary to carry out activities such as those identified in the government-wide examples listed below. Among these are personnel required to ensure compliance with OMB bulletin 80-14, supplement No.1, and attachments thereto.

Primary examples of activities related to EPA that the agency may continue to perform following shutdown include:

- A. Providing for homeland and national security, including the conduct of foreign relations essential to the national security; or
- B. Personal services necessary to respond to emergencies involving the safety of human life or the protection of property, where the threat to human life or property is imminent, including:
 - 1. Activities essential to ensure continued public health and safety, including safe use of food and drugs and safe use of hazardous materials;
 - 2. Protection of federal lands, buildings, equipment, research property, and other property owned by the United States;
 - 2. Law enforcement and criminal investigations; and
 - 3. Emergency and disaster assistance.
 - 4. Support Staff: Only the minimum staff and support services necessary to continue the above listed functions should be maintained.

The specific excepted activities, personnel, and level of support required based on the examples above will be determined by the Office of Administration and Resources Management in consultation with the Office of the Chief Financial Officer, the Office of General Counsel and appropriate program offices.

Excepted personnel are excluded from furlough during shutdown **but only for the hours/days it takes them to perform their excepted activities.** If a function requires one hour per day, then the excepted employee may work for only one hour per day to perform only that excepted task.

Agency Shutdown, Excepted, and Exempted Personnel

RPIO Name: Office of the Administrator As of September 24, 2013
Main Point of Contact: Diane N. Bazzle Phone: 202-564-0396

Office/Division	Employee Name	Employee ID	Position Title	Employee Status - Check only 1			Describe Specific Function/Activity
				Shutdown	Excepted	Exempted	
Immediate Office	Regina A. McCarthy	29577	Administrator		1		Leadership and guidance to effect orderly shutdown of Agency & manage shutdown/excepted/exempt activities
	Bob Perciasepe	30152	Deputy Administrator		1		Assist in orderly shutdown of Agency & manage shutdown/excepted/exempt activities
	Gwendolyn Keyes Fleming	31630	Chief of Staff		1		Assist in orderly shutdown of Agency & manage shutdown/excepted/exempt activities
	John E. Reeder	15350	Deputy Chief of Staff		1		Assist in orderly shutdown of Agency & manage shutdown/excepted/exempt activities
	Matthew Fritz	33691	Deputy Chief of Staff (Operations)		1		Assist in orderly shutdown of Agency & manage shutdown/excepted/exempt activities
	Elisabeth (Lisa) Feldt	30372	Assoc. Dep. Admin.		1		Assist in orderly shutdown of Agency & manage shutdown/excepted/exempt activities
	Luseni Pieh	33720	White House Liaison	1			Assist in orderly shutdown as Liaison to the White House
	Teri Porterfield	8633	Staff Asst. to the Admin.		1		Provide support to the Administrator
	Arian Herckis	33661	Director of Scheduling/Advance	1			Effect orderly shutdown of Administrator's schedule
	Arvin Ganesan	25027	Deputy Chief of Staff (Policy)		1		Assist in orderly shutdown of policy issues
	Denise Anderson	18726	Staff Asst. to Dep. Admin.		1		Assist Deputy Admin. in orderly shutdown of the Office
	Aaron Dickerson	7558	Staff Asst. to COS	1			Assist Chief of Staff in orderly shutdown of the Office

	Valerie Washington	19114	Staff Asst to Dep. COS	1		Assist Deputy Chief of Staff in orderly shutdown of the Office and verify employees' time in PeoplePlus
Reg Ops	V. Khanna Johnston	19967	Actg Dir, ORO	1		Effect orderly shutdown of Office
OCIR	Laura Vaught	32129	AA, OCIR		1	Effect orderly shutdown of OCIR & communicate with Congress on shutdown/excepted/exempt activities
	Mark Rupp	33699	DAA, State & Local		1	Liaison to State/local/regional officials on shutdown/excepted/exempt activities
	Nichole DiStefano	33700	DAA, Cong. Affairs	1		Assist AA in orderly shutdown of the Office
	Joyce Frank	27396	Prin. DAA, OCIR	1		Assist AA in orderly shutdown of the Office
OHS	Juan Reyes	26133	Actg AA, OHS	1		Effect orderly shutdown of Office
	Steven Williams	30098	Sr. Intelligence Officer		1	Monitor Nat'l Security info for Admin. & Dep. Admin. (John Martin--14368 = backup)

Total **8** **12** **0**

Agency Shutdown, Excepted, and Exempted Personnel

RPIO Name: Office of the Administrator **As of September 24, 2013**
Main Point of Contact: Diane N. Bazzle **Phone: 202-564-0396**

Office/Division	Employee Name	Employee ID	Position Title	Employee Status - Check only 1			Describe Specific Function/Activity
				Shutdown	Excepted	Exempted	
OEAEE	Thomas Reynolds	33682	AA, OEAEE		X		Manage shutdown & ongoing communications for shutdown/excepted/exempt activities
	Alisha Johnson	30600	Press Secretary		X		Liaison/spokesperson on shutdown/excepted/exempt communications
	Jeffrey Levy	9888	Dir., Web Comm.	X			Effect orderly shutdown of Agency website
	Roxanne Smith	25451	Actg Prin DAA OEAEE	X			Assist AA in orderly shutdown of the Office
	Michael Emerson	32885	Staff Asst to AA	X			Provide admin. support for orderly shutdown of OEAEE's IO, Ofc. of Press Secy, Ofc. of Media Relations
PE	Brian Bond	33686	Sr. Adv. For PE	X			Assist in orderly shutdown of activities
	Donald Maddox	20996	Staff Asst	X			Provide admin. support for orderly shutdown of Public Engagement and EED activities
Policy	Michael Goo	15710	AA, Ofc. of Policy	X			Effect orderly shutdown of the Office
	Shannon Kenny	14505	Prin. DAA, OP	X			Assist AA in orderly shutdown of the Office
	Nicole Owens	10952	Dir PRAD, ORPM, OP		X		As needed: OMB liaison for court ordered deadlines (technical issues)
OEX	Eric Wachter	29100	Director, OEX	X			Effect orderly shutdown of OEX and Agency correspondence system (CMS)
	Brian Hope	20429	Dep. Dir., OEX	X			Assist Director in orderly shutdown of the Office

Total	9	3	0
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Agency Shutdown, Excepted, and Exempted Personnel

RPIO Name: Office of the Administrator **As of September 24, 2013**
Main Point of Contact: Diane N. Bazzle **Phone: 202-564-0396**

				Employee Status - Check only 1			Describe Specific Function/Activity
Office/Division	Employee Name	Employee ID	Position Title	Shutdown	Excepted	Exempted	
OES	Diane N. Bazzle	2150	Director, OES		X		Effect orderly shutdown of OES; assist COS/Dep. COS & maintain excepted and stand-by list of AO personnel
OSBP	Kimberly Patrick	19222	Actg Director, OSBP	X			Effect orderly shutdown of Office
OCHP	Jacqueline Mosby	3271	Actg Director, OCHP	X			Effect orderly shutdown of the Office
SAB	Christopher Zarba	3971	Actg Director, SAB	X			Effect orderly shutdown of the Office and communications with SAB members
OCR	Vicki Simons	4467	Actg Director, OCR	X			Effect orderly shutdown of the Office

Total
4
1
0

AO TOTAL
21
16
0

To: Jackson, Ryan[jackson.ryan@epa.gov]
Cc: Flynn, Mike[Flynn.Mike@epa.gov]
From: Reeder, John
Sent: Fri 3/3/2017 7:42:31 PM
Subject: FW: My top 10 for Ryan, now 13

1. Communication to EPA about budget developments (Mike)
2. Look at the weeklies, give feedback and announce top report at senior staff;
3. Talk about advance for Administrator (I spoke with Robin about a couple folks who would be good, she's thinking about it);
4. Administrator EPA policy statements - I sent earlier a list of everything, along with links to each. Civil rights will be ready soon;
5. Identify priority MEETING/BRIEFINGS - Mike, you have the best handle on this, but it would be useful if I can sit in that discussion with Ryan;
6. Issuance of "procedures" memo;
7. Staffing - interim scheduling team, addition of two new Oklahoma people mid-week, how it all fits;
8. In-flow of briefing papers requested as follow up to the Administrator's first round of organizational meetings;
9. Substantive time-sensitive decisions - Mike, you have the best handle on this
10. Agency-wide communication on budget, if any
11. Introduction and discussion of Special Assistant role, Eileen leaving, Jared leaving in two weeks...the "plan" for transitioning
12. Autopen form and delegation to affix signature (could be overnighted or faxed to Administrator?)
13. Fixing 564 4700 (in case Michelle brings that up)
- 14.

JR
202 564 6082 (direct)

To: Jackson, Ryan[jackson.ryan@epa.gov]
From: Reeder, John
Sent: Fri 4/14/2017 5:14:53 PM
Subject: what is

OIG briefing you about? Issue you asked about hearing?

To: Jackson, Ryan[jackson.ryan@epa.gov]; Flynn, Mike[Flynn.Mike@epa.gov]
Cc: Burton, Tamika[burton.tamika@epa.gov]; Threet, Derek[Threet.Derek@epa.gov]; Burden, Susan[Burden.Susan@epa.gov]; Knapp, Kristien[Knapp.Kristien@epa.gov]; Fonseca, Silvina[Fonseca.Silvina@epa.gov]; Dickerson, Aaron[Dickerson.Aaron@epa.gov]; Anderson, Denise[anderson.denise@epa.gov]; Woodward, Cheryl[Woodward.Cheryl@epa.gov]; Washington, Valerie[Washington.Valerie@epa.gov]; Burley, Veronica[Burley.Veronica@epa.gov]; Hale, Michelle[hale.michelle@epa.gov]; Hupp, Sydney[hupp.sydney@epa.gov]
From: Reeder, John
Sent: Thur 5/11/2017 8:50:15 PM
Subject: Staff assistant support for FRIDAY

Colleagues,

We will need team work to cover everything tomorrow (FRIDAY), May 12.

Sharnett, Denise and Veronica are out all day on Friday. Aaron is out in the afternoon.

Tomorrow for IO staff support we have **Tamika, Cheryl and Valerie** all day.

1. **Tamika** will be handling the processing and distribution of the weekly reports and providing staff support for Mike. **Derek Threet** will be available to answer questions and provide review before the Weekly report is published. Tamika, please be sure to hand carry a copy to Ryan, Michelle, and Mike.
2. I am asking **Valerie** to come up and coordinate with Aaron to manage Ryan's schedule/visitors tomorrow. Ryan may need general support, and Valerie *please ask if he wants you to sit outside his office* (Sharnett's desk).
3. **Cheryl** is available for back up, taking phones, and bringing up visitors as well, if additional support is needed. She can cover anything, anywhere, anytime on Friday!

I will be out all day tomorrow, but available by phone for anything urgent; Ex. 6 - Personal Privacy

Thank you all.

John E. Reeder
202 564 6082 (direct)

To: Jackson, Ryan[jackson.ryan@epa.gov]; Hale, Michelle[hale.michelle@epa.gov]
Cc: Flynn, Mike[Flynn.Mike@epa.gov]
From: Reeder, John
Sent: Fri 3/3/2017 7:34:31 PM
Subject: personal-like note

At EPA we're in the habit of sending condolence letter to family members when an employee dies.

I have one here. They are always time-sensitive.

I will bring this up for Michelle...just wanted Ryan/Mike to be aware and this may happen from time to time.

JReeder
202 564 6082 (direct)

To: Jackson, Ryan[jackson.ryan@epa.gov]
From: Reeder, John
Sent: Fri 4/14/2017 4:15:08 PM
Subject: don t worry about this

She has the information you need.
Thank you.

-----Original Message-----

From: Moody, Christina
Sent: Friday, April 14, 2017 11:32 AM
To: Jackson, Ryan <jackson.ryan@epa.gov>; Reeder, John <Reeder.John@epa.gov>
Cc: Richardson, RobinH <Richardson.RobinH@epa.gov>; Williams, Thea <Williams.Thea@epa.gov>
Subject: Re: Cardin detail

FYI -

I've had no luck in getting through to Cardin's office. If anyone has a phone number or email for Mae that would be great. I'd like to facilitate getting this done as quickly as possible.

Thanks!

Christina J. Moody
US Environmental Protection Agency
Moody.Christina@epa.gov

From: Jackson, Ryan
Sent: Friday, April 14, 2017 8:57 AM
To: Reeder, John
Cc: Richardson, RobinH; Moody, Christina
Subject: Re: Cardin detail

Please send to Mae. Thanks.

Ryan Jackson
Chief of Staff
U.S. EPA

Ex. 6

On Apr 13, 2017, at 9:57 PM, Reeder, John <Reeder.John@epa.gov<mailto:Reeder.John@epa.gov>> wrote:

Ryan, attached is the resume for a PMF who has clearance and is interested in a detail to Senator Cardin's staff. Do want to meet him, or should we go ahead and set up a meet with Mae? Please include OCIR's Christina Moody and Robin on your response, and we can turn this over to them to manage thru the rest of the way. Thank you.
John

Sent from my iPhone

Begin forwarded message:

From: **Ex. 6 - Personal Privacy**

Date: April 13, 2017 at 5:32:40 PM EDT

To: "Reeder, John" <Reeder.John@epa.gov<mailto:Reeder.John@epa.gov>>

Cc: "Williams, Thea" <Williams.Thea@epa.gov<mailto:Williams.Thea@epa.gov>>, "Cheatham-Strickland, Latonia" <Cheatham-Strickland.Latonia@epa.gov<mailto:Cheatham-Strickland.Latonia@epa.gov>>, "Richardson, RobinH"

<Richardson.RobinH@epa.gov<mailto:Richardson.RobinH@epa.gov>>

Subject: follow-up re: detail w/ Senate EPW, Sen. Cardin

Dear John,

Thank you again for taking the time to meet with me this afternoon to discuss the prospective detail with Senator Cardin's Senate EPW staff. As promised, I've attached an electronic copy of my resume. Please let me know if you need further information or have any questions. I look forward to following up on this fantastic opportunity!

All the best,

Ex. 6 - Personal Privacy

Ex. 6 - Personal Privacy

resume 20170413.pdf>

To: Jackson, Ryan[jackson.ryan@epa.gov]
Cc: Munoz, Charles[munoz.charles@epa.gov]
From: Reeder, John
Sent: Fri 4/14/2017 3:03:35 PM
Subject: RE: Time Sensitive

Ex. 2, Ex. 5

I can call him if you want me to.

From: Jackson, Ryan
Sent: Friday, April 14, 2017 10:40 AM
To: Reeder, John <Reeder.John@epa.gov>
Cc: Munoz, Charles <munoz.charles@epa.gov>
Subject: Re: Time Sensitive

Ex. 2, Ex. 5

Ryan Jackson
Chief of Staff
U.S. EPA
Ex. 6 - Personal Privacy

On Apr 13, 2017, at 12:41 PM, Reeder, John <Reeder.John@epa.gov> wrote:

1.

Ex. 2, Ex. 5

2.

JReeder
202 564 6082 (direct)

To: Jackson, Ryan[jackson.ryan@epa.gov]
Cc: Willis, Sharnett[Willis.Sharnett@epa.gov]; Fonseca, Silvina[Fonseca.Silvina@epa.gov]; Flynn, Mike[Flynn.Mike@epa.gov]
From: Reeder, John
Sent: Wed 3/15/2017 1:40:29 PM
Subject: meeting

Ryan,

There is a package from OCSPP requiring signature on delegations related to EPA's "right to know" program. I recommend setting up a half hour on your calendar to have someone explain it to you, prior to acting on the package.

I've asked Silvina to work with Sharnett to find time on your calendar.

This is in motion already, but of course redirect if you want this done another way.

JReeder
202 564 6082 (direct)

To: Jackson, Ryan[jackson.ryan@epa.gov]
From: Reeder, John
Sent: Wed 5/10/2017 6:29:01 PM
Subject: CPSC

There's a letter to CPSC heading your way.

If you have a moment, I would like to offer a suggestion.

JReeder
202 564 6082 (direct)

To: Jackson, Ryan[jackson.ryan@epa.gov]
From: Reeder, John
Sent: Thur 3/30/2017 4:30:37 PM
Subject: To clarify

Samantha isn't planning to park in the circle. Just wants the subsidized parking for "unusual hours." I remember you want this too, so I'll process yours next week.

Sent from my iPhone

To: Jackson, Ryan[jackson.ryan@epa.gov]
From: Reeder, John
Sent: Fri 4/14/2017 2:36:41 PM
Subject: FW: Time Sensitive

Ex. 2, Ex. 5

Thank you

John

From: Reeder, John
Sent: Thursday, April 13, 2017 12:41 PM
To: Jackson, Ryan <jackson.ryan@epa.gov>; Munoz, Charles <munoz.charles@epa.gov>
Subject: Time Sensitive

Ex. 2, Ex. 5

JReeder
202 564 6082 (direct)

Cc: Jackson, Ryan[jackson.ryan@epa.gov]
To: Burley, Veronica[Burley.Veronica@epa.gov]
From: Reeder, John
Sent: Fri 4/14/2017 1:01:27 PM
Subject: Today

Today is my CDO, but I'm coming in soon to deal with payroll and a few other things.

Sent from my iPhone

To: Jackson, Ryan[jackson.ryan@epa.gov]
From: Reeder, John
Sent: Tue 5/9/2017 1:41:12 PM
Subject: Your mug

In case you haven't seen, the rotating "banner" on EPA's website now features you (about survey).

Not sure how the link will work with a rotating banner, but you can try --> <http://intranet.epa.gov/>

JReeder
202 564 6082 (direct)

To: Jackson, Ryan[jackson.ryan@epa.gov]
From: Reeder, John
Sent: Thur 3/30/2017 2:54:13 PM
Subject: RE: SAB / CASAC Annual Membership

Ah, you ARE reading these emails. I missed that. I think you are the “you” in that sentence, and I’m the Jack Ryan

From: Jackson, Ryan
Sent: Thursday, March 30, 2017 10:52 AM
To: Reeder, John <Reeder.John@epa.gov>
Subject: FW: SAB / CASAC Annual Membership

Do you think he thinks my name is Jack Ryan, like in the Tom Clancy books?


From: Zarba, Christopher
Sent: Thursday, March 30, 2017 10:31 AM
To: Jackson, Ryan <jackson.ryan@epa.gov>; Reeder, John <Reeder.John@epa.gov>
Subject: SAB / CASAC Annual Membership

Heads up. We are currently submitting to the Federal Register office a solicitation for nominees for membership to the SAB / CASAC and SAB standing committees. As you know as of September 30th 2017 approximately 39 members terms will expire. To ensure continuity we are prepared to brief Agency leadership on the timing of the announcement, the types of expertise that is needed and suggestions on science organizations that you may want to reach out to encourage participation. We are available at any time to brief you, Jack Ryan and others if you wish on the membership process and to ensure a timely release of the federal register announcement. Please let me know how you would like to proceed.

Thanks.

Christopher S. Zarba
US EPA Science Advisory Board
zarba.christopher@epa.gov
O (202) 564-0760
M (202) 731-6423


Message

From: Reeder, John [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=AA56F6B0D507483FBA530F3ABBF6C94F-JREEDER]
Sent: 4/14/2017 1:57:43 AM
To: Jackson, Ryan [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=38bc8e18791a47d88a279db2fec8bd60-Jackson, Ry]
CC: Richardson, RobinH [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=2fa5c9eb65dc497c81a8dc9ccdb1ffa7-Richardson, RobinH]; Moody, Christina [/o=ExchangeLabs/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=813eb7f985c845eaa91edc10c6e9a914-CMoody]
Subject: Cardin detail
Attachments:  resume 20170413.pdf; ATT00001.htm

Ryan, attached is the resume for a PMF who has clearance and is interested in a detail to Senator Cardin's staff. Do want to meet him, or should we go ahead and set up a meet with Mae? Please include OCIR's Christina Moody and Robin on your response, and we can turn this over to them to manage thru the rest of the way. Thank you.
John

Sent from my iPhone

Begin forwarded message:

From:  **Ex. 6 - Personal Privacy**
Date: April 13, 2017 at 5:32:40 PM EDT
To: "Reeder, John" <Reeder.John@epa.gov>
Cc: "Williams, Thea" <Williams.Thea@epa.gov>, "Cheatham-Strickland, Latonia" <Cheatham-Strickland.Latonia@epa.gov>, "Richardson, RobinH" <Richardson.RobinH@epa.gov>
Subject: follow-up re: detail w/ Senate EPW, Sen. Cardin

Dear John,

Thank you again for taking the time to meet with me this afternoon to discuss the prospective detail with Senator Cardin's Senate EPW staff. As promised, I've attached an electronic copy of my resume. Please let me know if you need further information or have any questions. I look forward to following up on this fantastic opportunity!

All the best,

Ex. 6 - Personal Privacy

To: Jackson, Ryan[jackson.ryan@epa.gov]; Flynn, Mike[Flynn.Mike@epa.gov]
From: Reeder, John
Sent: Mon 5/8/2017 8:46:35 PM
Subject: Leaving at 5 today

Ryan/Mike,

I am requesting leave to leave a bit early today to

Ex. 6 - Personal Privacy

Can continue to monitor emails and whatever...as usual.

Ryan, hope we can connect tomorrow...I've got a few issues and could use your guidance/decisions.

Thanks

JReeder
202 564 6082 (direct)

To: Jackson, Ryan[jackson.ryan@epa.gov]; Willis, Sharnett[Willis.Sharnett@epa.gov]
From: Reeder, John
Sent: Thur 3/30/2017 2:49:27 PM
Subject: FW: SAB / CASAC Annual Membership

Ryan, I think you agreed to this, but still I don't think Sharnett's been able to find the time on your calendar. Perhaps you can help identify some times where it could be worked in?

From: Zarba, Christopher
Sent: Thursday, March 30, 2017 10:31 AM
To: Jackson, Ryan <jackson.ryan@epa.gov>; Reeder, John <Reeder.John@epa.gov>
Subject: SAB / CASAC Annual Membership

Heads up. We are currently submitting to the Federal Register office a solicitation for nominees for membership to the SAB / CASAC and SAB standing committees. As you know as of September 30th 2017 approximately 39 members terms will expire. To ensure continuity we are prepared to brief Agency leadership on the timing of the announcement, the types of expertise that is needed and suggestions on science organizations that you may want to reach out to encourage participation. We are available at any time to brief you, Jack Ryan and others if you wish on the membership process and to ensure a timely release of the federal register announcement. Please let me know how you would like to proceed.

Thanks.

Christopher S. Zarba

US EPA Science Advisory Board
zarba.christopher@epa.gov
O (202) 564-0760
M (202) 731-6423

To: Jackson, Ryan[jackson.ryan@epa.gov]; Flynn, Mike[Flynn.Mike@epa.gov]
Cc: Connors, Sandra[Connors.Sandra@epa.gov]; Willis, Sharnett[Willis.Sharnett@epa.gov]
From: Reeder, John
Sent: Fri 3/3/2017 1:38:32 PM
Subject: weekly hard copies

Ryan and Mike,

My assistant Veronica is printing out the Weeklies for you and the Administrator.

Ryan, please note that we gave general guidance to AA/RAs this weekend, and I said we'd announce the winner of the "best format" at Senior Staff.

So, when you get your pile, please let us know which one you think is best.

John
202 564 6082 (direct)

PS: WE MUST be sure to use the redacted version of Kevin's weekly, because of a Pruitt recusal.

To: Jackson, Ryan[jackson.ryan@epa.gov]; Flynn, Mike[Flynn.Mike@epa.gov]; Threet, Derek[Threet.Derek@epa.gov]; Willis, Sharnett[Willis.Sharnett@epa.gov]; Burden, Susan[Burden.Susan@epa.gov]; Knapp, Kristien[Knapp.Kristien@epa.gov]; Fonseca, Silvina[Fonseca.Silvina@epa.gov]
From: Reeder, John
Sent: Thur 3/30/2017 1:54:20 PM
Subject: I got a call from [Ex. 6 - Personal Privacy]

[Ex. 6 - Personal Privacy]

Should be able to keep working on most things from home.

JReeder
202 564 6082 (direct)

To: Jackson, Ryan[jackson.ryan@epa.gov]
Cc: Grantham, Nancy[Grantham.Nancy@epa.gov]; Hope, Brian[Hope.Brian@epa.gov]; Flynn, Mike[Flynn.Mike@epa.gov]; Willis, Sharnett[Willis.Sharnett@epa.gov]
From: Reeder, John
Sent: Thur 4/13/2017 3:50:52 PM
Subject: Next Steps for answer volume mail
[OEX Autopen.Pruitt.4.2017.docx](#)

Ryan,

We are ready this week to begin answering the large volume of non-issue specific mail/email with the acknowledgment text you approved.

3 things needed from you:

- 1.
- 2.
- 3.

Ex. 5 - Deliberative Process

Thank you

John R.
564 6082

Cc'd Sharnett to print out the delegation for signature.

From: Hope, Brian
Sent: Wednesday, April 12, 2017 2:10 PM
To: Reeder, John <Reeder.John@epa.gov>
Subject: Draft Delegation of Authority

John -

Attached is a draft delegation of authority to allow me to approve autopen on standards and credentials. With the exception of the acknowledgment letters, it is the same delegation that I've had for the past 14 years or so. Unlike the OEX director's delegation, it has not changed significantly under different administrations or administrators. Please let me know if you have any questions or edits. If not, I will print on letterhead and package for signature. Thanks.

- Brian

Brian T. Hope
Acting Director
Office of the Executive Secretariat
Office of the Administrator
(202) 564-8212

To: Jackson, Ryan[jackson.ryan@epa.gov]
From: Reeder, John
Sent: Tue 3/14/2017 4:01:22 AM
Subject: Re:

Ok yes

Sent from my iPhone

On Mar 13, 2017, at 8:34 PM, Jackson, Ryan <jackson.ryan@epa.gov> wrote:

Can we talk in the morning on the memo when Pruitt is away for his speeches?

Ryan Jackson
Chief of Staff
U.S. Environmental Protection Agency

Ex. 6 - Personal Privacy

To: Jackson, Ryan[jackson.ryan@epa.gov]
Cc: Flynn, Mike[Flynn.Mike@epa.gov]
From: Reeder, John
Sent: Thur 3/30/2017 12:17:49 PM
Subject: Re:

Ex. 2 / Ex. 5

Sent from my iPhone

On Mar 30, 2017, at 7:43 AM, Jackson, Ryan <jackson.ryan@epa.gov> wrote:

I need to know what the procedures are when people email and write the Administrator and our response system.

Ryan Jackson
Chief of Staff
U.S. Environmental Protection Agency

Ex. 6 - Personal Privacy

To: Jackson, Ryan[jackson.ryan@epa.gov]
Cc: Flynn, Mike[Flynn.Mike@epa.gov]
From: Reeder, John
Sent: Fri 3/3/2017 2:39:02 AM
Subject: Re:

Yep. Ryan I'm in by 8:30 without metro delay. Is that ok?

Sent from my iPhone

> On Mar 2, 2017, at 7:30 PM, Jackson, Ryan <jackson.ryan@epa.gov> wrote:

>

> Can we meet in my office in the morning?

>

> Ryan Jackson

> Chief of Staff

> U.S. EPA

>

Ex. 6

To: Hupp, Sydney[hupp.sydney@epa.gov]; Jackson, Ryan[jackson.ryan@epa.gov]; Dickerson, Aaron[dickerson.aaron@epa.gov]
Cc: Richardson, RobinH[Richardson.RobinH@epa.gov]
From: Reeder, John
Sent: Thur 4/13/2017 3:01:38 PM
Subject: RE: Great Lakes Economic Forum - Detroit, Michigan, April 24-26, 2017

Ex. 5 - Deliberative Process

Thank you.

From: Hupp, Sydney
Sent: Thursday, April 13, 2017 10:35 AM
To: Jackson, Ryan <jackson.ryan@epa.gov>; Reeder, John <Reeder.John@epa.gov>; Dickerson, Aaron <dickerson.aaron@epa.gov>
Cc: Richardson, RobinH <Richardson.RobinH@epa.gov>
Subject: RE: Great Lakes Economic Forum - Detroit, Michigan, April 24-26, 2017

Ex. 5 - Deliberative Process

Sydney Hupp
Office of the Administrator- Scheduling
202.816.1659

From: Jackson, Ryan
Sent: Thursday, April 13, 2017 10:35 AM
To: Reeder, John <Reeder.John@epa.gov>; Dickerson, Aaron <dickerson.aaron@epa.gov>; Hupp, Sydney <hupp.sydney@epa.gov>
Cc: Richardson, RobinH <Richardson.RobinH@epa.gov>
Subject: RE: Great Lakes Economic Forum - Detroit, Michigan, April 24-26, 2017

I agree. Thanks.

From: Reeder, John
Sent: Thursday, April 13, 2017 10:04 AM
To: Dickerson, Aaron <dickerson.aaron@epa.gov>
Cc: Jackson, Ryan <jackson.ryan@epa.gov>; Richardson, RobinH <Richardson.RobinH@epa.gov>
Subject: FW: Great Lakes Economic Forum - Detroit, Michigan, April 24-26, 2017

We heard about Mulvaney going to this the other day.

Ex. 5 - Deliberative Process

Thanks.
JReeder

From: Mark Fisher -Council of the Great Lakes Region [mailto:mark@councilgreatlakesregion.org]
Sent: Thursday, April 13, 2017 9:14 AM
To: Reeder, John <Reeder.John@epa.gov>; Flynn, Mike <Flynn.Mike@epa.gov>
Subject: Re: Great Lakes Economic Forum - Detroit, Michigan, April 24-26, 2017

Any news on Administrator Pruitt attending the Forum?
Mark

On Apr 11, 2017, at 10:27 AM, Mark Fisher -Council of the Great Lakes Region
<mark@councilgreatlakesregion.org> wrote:

John / Mike:

A short note to let you know that Director Mulvaney will be attending the Forum on April 25 alongside his Canadian counterpart to discuss US-Canada regulatory cooperation/reduction initiatives/priorities.

It would be great if Administrator Pruitt could attend, and I know his Canadian counterpart, Minister Catherine McKenna would likely join him to present a united front with respect to environmental cooperation between the US and Canada, a priority in the joint statement issued by President Trump and Prime Minister Trudeau after their February meeting.

Let me know if you need anything to help your decision-making, and please keep in mind that the Forum is more business focused than environment focused, so the conference would provide an ideal opportunity to talk about the importance of growing the economy while working with other levels of government and stakeholders to protect the environment.

Mark

On Mar 29, 2017, at 2:58 PM, Reeder, John <Reeder.John@epa.gov> wrote:

Mark,

Thank you for your inquiry and the invitation for Administrator Pruitt. I'm sorry I didn't get back to you sooner.

I am checking on this request now to be sure it's being considered. As you can imagine, we are sorting through a very large number of requests, but I will endeavor to give you some feedback within the next few days. Please don't hesitate to write again if you don't hear back by mid-next week.

Sincerely,

John E Reeder
Deputy Chief of Staff
202 564 6082

From: Mark Fisher -Council of the Great Lakes Region [<mailto:mark@councilgreatlakesregion.org>]

Sent: Tuesday, March 28, 2017 2:30 PM

To: Reeder, John <Reeder.John@epa.gov>

Subject: Re: Great Lakes Economic Forum - Detroit, Michigan, April 24-26, 2017

John -

Is there someone in scheduling I could approach regarding the possibility of Administrator Pruitt speaking at the Great Lakes Economic Forum in Detroit this April?

Mark Fisher
President and CEO
Council of the Great Lakes Region

On Mar 18, 2017, at 12:43 PM, Mark Fisher -Council of the Great Lakes Region <mark@councilgreatlakesregion.org> wrote:

John -

I'm following up on my email below to see if you received the speaking invitation for the Administrator and who I should engage with in your office about the event and his availability.

Looking forward to hearing from you.

Mark

Mark Fisher, President and CEO

613.668.2044 | mark@councilgreatlakesregion.org
439 University Avenue, Suite 2200 . Toronto, ON . Canada . M5G 1Y8
11075 East Blvd, #245A . Cleveland, Ohio . 44106
<~WRD000.jpg> [@CGLRGreatLakes](#)
<~WRD000.jpg> [Council of the Great Lakes Region](#)

<~WRD000.jpg> [Subscribe to our e-newsletter](#)

On Mar 7, 2017, at 2:53 PM, Mark Fisher -Council of the Great Lakes Region <mark@councilgreatlakesregion.org> wrote:

John -

The Honorable David Wilkins, former U.S. Ambassador to Canada under President George W. Bush and an honorary patron of the Council of the Great Lakes Region, recommended I reach out to you about the upcoming Great Lakes Economic Forum in Detroit this April and the letter attached which invites Administrator Pruitt to speak at the conference.

The Forum, launched in Chicago in 2015, brings government, business, academic and non-profit leaders together from both sides of the U.S - Canada border in the Great Lakes region to discuss the biggest economic, social, and environmental policy issues facing the region and how we can work together to create economic growth while improving the area's long-term sustainability.

As outlined in the invitation, in addition to addressing other EPA priorities, the Forum presents a unique opportunity for the Administrator to talk about the recent meeting between President Trump and Prime Minister Trudeau, and their shared commitment to protecting the Great Lakes as announced in their joint communique.

The Administrator's colleague from Canada, the Honourable Catherine McKenna, Minister of Environment and Climate Change, has also been invited to attend and speak.

Please do not hesitate to contact me should you have questions.

I look forward to hearing from you or your scheduling team.

<GLEF17 - Invitation - Administrator Pruitt.docx>

Mark Fisher, President and CEO

613.668.2044 | mark@councilgreatlakesregion.org
439 University Avenue, Suite 2200 . Toronto, ON . Canada . M5G 1Y8
11075 East Blvd, #245A . Cleveland, Ohio . 44106
<~WRD000.jpg> [@CGLRGreatLakes](#)
<~WRD000.jpg> [Council of the Great Lakes Region](#)

<~WRD000.jpg> [Subscribe to our e-newsletter](#)

Cc: Willis, Sharnett[Willis.Sharnett@epa.gov]
To: Jackson, Ryan[jackson.ryan@epa.gov]
From: Reeder, John
Sent: Thur 3/2/2017 7:55:40 PM
Subject: Meeting?

When can I meet with you? Is today possible or just expect for tomorrow? There are a number of things.

Sent from my iPhone

To: Jackson, Ryan[jackson.ryan@epa.gov]
Cc: Richardson, RobinH[Richardson.RobinH@epa.gov]
From: Reeder, John
Sent: Thur 4/13/2017 3:00:30 PM
Subject: Cardin request

Ryan,

I THINK we will be in position later today to give Cardin's staff the name of 1 and possibly 2 candidates for a detail to the Hill. It would be nice to give them two names and have them interview for the position. OCIR (Robin) is helping.

I will update you as soon as the managers and candidates themselves are aware and on board.

Thanks

JReeder
202 564 6082 (direct)

To: Jackson, Ryan[jackson.ryan@epa.gov]
From: Reeder, John
Sent: Tue 5/30/2017 4:45:40 PM
Subject: RE: Did you see

Ok. We'll pull it out.
Thanks

-----Original Message-----

From: Jackson, Ryan
Sent: Tuesday, May 30, 2017 12:40 PM
To: Reeder, John <Reeder.John@epa.gov>
Subject: Re: Did you see

No.

Ryan Jackson
Chief of Staff
U.S. EPA

Ex. 6

> On May 30, 2017, at 12:14 PM, Reeder, John <Reeder.John@epa.gov> wrote:
>

Ex. 5 - Deliberative Process

>
> Sent from my iPhone

From: Reeder, John
Location: 3402 WJC-N
Importance: Normal
Subject: Accepted: Discussion on EMC
Start Time: Wed 3/29/2017 10:00:00 PM
End Time: Wed 3/29/2017 10:30:00 PM
Required Attendees: Jackson, Ryan

To: Jackson, Ryan[jackson.ryan@epa.gov]; Flynn, Mike[Flynn.Mike@epa.gov]; Freire, JP[Freire.JP@epa.gov]
Cc: Sowell, Sarah[Sowell.Sarah@epa.gov]; Hull, George[Hull.George@epa.gov]; Grantham, Nancy[Grantham.Nancy@epa.gov]; Vizian, Donna[Vizian.Donna@epa.gov]; Fine, Steven[fine.steven@epa.gov]
From: Reeder, John
Sent: Fri 5/5/2017 7:10:22 PM
Subject: Ryan's survey -- Can we do more please?

Ryan,

While some people seem appreciative of the survey, I'm afraid we haven't achieved much widespread traction. If people didn't see the email, then often that's the end of it.

Ex. 5 - Deliberative Process

John R.
202 564 6082 (direct)

To: Jackson, Ryan[jackson.ryan@epa.gov]
From: Reeder, John
Sent: Wed 3/29/2017 1:39:44 PM
Subject: Fwd: Reminder: Ex. 6 - Personal Privacy Retirement Party in Wm J. Clinton East Room 1117A from 2:00 - 5:00.

FYI. I'm going to stop by part of this I hope. Tell me if you want to go

Sent from my iPhone

Begin forwarded message:

From: "Benjamin, Kent" <Benjamin.Kent@epa.gov>
Date: March 29, 2017 at 9:35:32 AM EDT
To: "Minter, Marsha" <Minter.Marsha@epa.gov>, "Simon, Nigel" <Simon.Nigel@epa.gov>
Cc: "Woolford, James" <Woolford.James@epa.gov>, "Johnson, Barnes" <Johnson.Barnes@epa.gov>, "Lloyd, David" <Lloyd.DavidR@epa.gov>, "Cheatham, Reggie" <cheatham.reggie@epa.gov>, "Hoskinson, Carolyn" <Hoskinson.Carolyn@epa.gov>, "Bertrand, Charlotte" <Bertrand.Charlotte@epa.gov>, "Wilbur, Jennifer" <Wilbur.Jennifer@epa.gov>, "Hostage, Barbara" <Hostage.Barbara@epa.gov>, "Richardson, RobinH" <Richardson.RobinH@epa.gov>, "Reeder, John" <Reeder.John@epa.gov>, "Stalcup, Dana" <Stalcup.Dana@epa.gov>, "Fitz-James, Schatzi" <Fitz-James.Schatzi@epa.gov>, "Flaks, Art" <Flaks.Art@epa.gov>, "Jeng, Richard" <Jeng.Richard@epa.gov>, "Zaragoza, Larry" <Zaragoza.Larry@epa.gov>, "Ammon, Doug" <Ammon.Doug@epa.gov>, "Jeng, Terry" <Jeng.Terry@epa.gov>, "Gartner, Lois" <Gartner.Lois@epa.gov>, "Devlin, Betsy" <Devlin.Betsy@epa.gov>, "Sasseville, Sonya" <Sasseville.Sonya@epa.gov>, "Elliott, Ross" <Elliott.Ross@epa.gov>, "Picardi, Rick" <Picardi.Rick@epa.gov>, "Coleman, Cheryl" <Coleman.Cheryl@epa.gov>, "Mooney, Charlotte" <Mooney.Charlotte@epa.gov>, "Young, Jessica" <Young.Jessica@epa.gov>, "Atagi, Tracy" <Atagi.Tracy@epa.gov>, "Huggins, Richard" <Huggins.Richard@epa.gov>, "Radtke, Meghan" <Radtke.Meghan@epa.gov>, "Ames, Jeremy" <Ames.Jeremy@epa.gov>, "Arcari, Christine" <Arcari.Christine@epa.gov>, "Harman, Greta" <Harman.Greta@epa.gov>, "Cooper, GailAnn" <Cooper.GailAnn@epa.gov>, "Morey, Debra" <Morey.Debi@epa.gov>, "Overmeyer, Patricia" <Overmeyer.Patricia@epa.gov>, "Quinn, Megan" <Quinn.Megan@epa.gov>, "Minor-Gordon, Jerry" <Minor-Gordon.Jerry@epa.gov>, "Sutton, Amanda" <Sutton.Amanda@epa.gov>, "Irizarry, Gilberto" <Irizarry.Gilberto@epa.gov>, "Jennings, Kim" <Jennings.Kim@epa.gov>, "Belke, Jim" <Belke.Jim@epa.gov>, "Howard, MarkW" <Howard.MarkW@epa.gov>, "Swackhammer, J-Troy" <Swackhammer.J-Troy@epa.gov>, "Clark, Becki" <Clark.Beki@epa.gov>, "Boynton, Lisa" <Boynton.Lisa@epa.gov>, "Gerardin, Margaret" <Gerardin.Margaret@epa.gov>, "Beasley, Lynn" <Beasley.Lynn@epa.gov>, "Barolo, Mark" <Barolo.Mark@epa.gov>, "Deitz, Rachel" <Deitz.Rachel@epa.gov>, "Sebring, Meridith" <Sebring.Meridith@epa.gov>, "Atkinson, Ephraim" <Atkinson.Ephraim@epa.gov>, "Cogliano, Gerain" <Cogliano.Gerain@epa.gov>, "Mattick, Richard" <Mattick.Richard@epa.gov>, "Shropshire, Doris" <Shropshire.Doris@epa.gov>, "Thornton, Kecia" <Thornton.Kecia@epa.gov>, "Datcher, Dawn" <Datcher.Dawn@epa.gov>, "McLendon, Wanda" <McLendon.Wanda@epa.gov>, "Brooks, Becky" <Brooks.Bekky@epa.gov>, "Hilosky, Nick" <Hilosky.Nick@epa.gov>, "Hill, Teresa" <Hill.Teresa@epa.gov>, "Kenely, Caroline" <Kenely.Caroline@epa.gov>, "Bowen, Vincent" <Bowen.Vincent@epa.gov>, "McDonald, Carolyn" <McDonald.Carolyn@epa.gov>, "Hull, George" <Hull.George@epa.gov>, "Valentine, Julia" <Valentine.Julia@epa.gov>, "StClair, Christie" <StClair.Christie@epa.gov>, "Grantham, Nancy" <Grantham.Nancy@epa.gov>, "Walsh, Ed" <Walsh.Ed@epa.gov>, "Ripley, Laura" <Ripley.Laura@epa.gov>, "Salo, Earl" <Salo.Earl@epa.gov>, "Michaud, John" <Michaud.John@epa.gov>, "Openchowski, Charles" <openchowski.charles@epa.gov>, "Patterson, Kenneth" <Patterson.Kenneth@epa.gov>, "Northridge, Michael" <Northridge.Michael@epa.gov>, "Emmerson, Caroline" <Emmerson.Caroline@epa.gov>, "Strauss, Linda" <Strauss.Linda@epa.gov>, "Parsons, Doug" <Parsons.Douglas@epa.gov>, "Orquina, Jessica" <Orquina.Jessica@epa.gov>, "Ortiz, Julia" <Ortiz.Julia@epa.gov>, "Levine, Carolyn" <Levine.Carolyn@epa.gov>, "Snyder, Raquel" <Snyder.Raquel@epa.gov>, "Janifer, Pamela" <Janifer.Pamela@epa.gov>, "Bowles, Jack" <Bowles.Jack@epa.gov>, "Hannon, Arnita" <Hannon.Arnita@epa.gov>, "Hanson, Andrew" <Hanson.Andrew@epa.gov>, "Dickerson, Tom" <Dickerson.Tom@epa.gov>, "Lung, Tai"

<Lung.Tai@epa.gov>, "Sims, JaniceHQ" <Sims.JaniceHQ@epa.gov>, "Baca, Andrew" <Baca.Andrew@epa.gov>, "Salyer, Kathleen" <Salyer.Kathleen@epa.gov>, "Lowery, Brigid" <Lowery.Brigid@epa.gov>, "Cohen, Nancy" <Cohen.Nancy@epa.gov>, "Colip, Matthew" <colip.matthew@epa.gov>, "Taylor, Trish" <Taylor.Trish@epa.gov>, "Manges, Ellen" <Manges.Ellen@epa.gov>, "Harwood, Jackie" <Harwood.Jackie@epa.gov>, "Thomas, Marc" <Thomas.Marc@epa.gov>, "Klinger, Adam" <Klinger.Adam@epa.gov>, "Sullivan, Karen" <Sullivan.Karen@epa.gov>, "Waite, Jacqueline" <Waite.Jacqueline@epa.gov>, "Snyder, Jessica" <Snyder.Jessica@epa.gov>, "Kafle, Achyut" <Kafle.Achyut@epa.gov>, "Commodore, Carolin" <Commodore.Carolin@epa.gov>, "Johnson, Barbara A." <Johnson.BarbaraA@epa.gov>, "MaGowan, Maricruz" <MaGowan.Maricruz@epa.gov>, "Wright, Felicia" <Wright.Felicia@epa.gov>, "Kling, David" <Kling.Dave@epa.gov>, "Mahmud, Shahid" <Mahmud.Shahid@epa.gov>, "Walker, Stuart" <Walker.Stuart@epa.gov>, "Bergman, Shawna" <Bergman.Shawna@epa.gov>, "Fine, Ellyn" <Fine.Ellyn@epa.gov>, "Ellenberger, Karen" <Ellenberger.Karen@epa.gov>, **Ex. 6 - Personal Privacy**, "Siedschlag, Gregory" <Siedschlag.Gregory@epa.gov>, "dana.s.tulis@uscg.mil" <dana.s.tulis@uscg.mil>, "Kaiser, Sven-Erik" <Kaiser.Sven-Erik@epa.gov>, OLEM OPM ARMS <OLEMOPMARMS@epa.gov>, "Miles, Nicole" <Miles.Nicole@epa.gov>, "Beasley, Julie" <Beasley.Julie@epa.gov>, "Mullins, Marissa" <Mullins.Marissa@epa.gov>, "Breen, Barry" <Breen.Barry@epa.gov>, "Burnham, Larry" <Burnham.Larry@epa.gov>, "Vanhorn, Cheryl" <Vanhorn.Cheryl@epa.gov>, "Tillery, Loreto" <Tillery.Loreto@epa.gov>, OLEM FFRRO <OSWER_FFRRO@epa.gov>, "Gervais, Gregory" <Gervais.Gregory@epa.gov>, "Simes, Benjamin" <Simes.Benjamin@epa.gov>, "Treimel, Ellen" <Treimel.Ellen@epa.gov>

Subject: Reminder: **Ex. 6 - Personal Privacy Retirement Party in Wm J. Clinton East Room 1117A from 2:00 - 5:00.**

Greetings.

We're winding down to this afternoon's celebration and looking forward to seeing you all there. We've got a nice gathering planned and hope you'll be there to send **Ex. 6 - Personal Privacy** off with all the pomp and circumstance his great career deserves.

For those who are interested in donating toward the (perfect) gift and the refreshments, please see Matt Colip at the party.

BTW, **Ex. 6 - Personal Privacy** is prepping for the party by closing out his time at EPA with one last hearing on the hill. See you soon.

Kent A. Benjamin, M.S., Deputy Director

Office of Communications, Partnerships and Analysis/Office of Land and Emergency Management

Tel. 202-564-9095; Mobile **Ex. 6 - Personal Privacy** email: benjamin.kent@epa.gov

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-----Original Appointment-----

From: Benjamin, Kent

Sent: Tuesday, March 21, 2017 12:46 PM

To: Benjamin, Kent; Minter, Marsha; Simon, Nigel

Cc: Woolford, James; Johnson, Barnes; Lloyd, David; Cheatham, Reggie; Hoskinson, Carolyn; Bertrand, Charlotte; Wilbur, Jennifer; Hostage, Barbara; Richardson, RobinH; Reeder, John; Stalcup, Dana; Fitz-James, Schatzi; Flaks, Art; Jeng, Richard; Zaragoza, Larry; Ammon, Doug; Jeng, Terry; Gartner, Lois; Devlin, Betsy; Sasseville, Sonya; Elliott, Ross; Picardi, Rick; Coleman, Cheryl; Mooney, Charlotte; Young, Jessica; Atagi, Tracy; Huggins, Richard; Radtke, Meghan; Ames, Jeremy; Arcari, Christine; Harman, Greta; Cooper, GailAnn; Morey, Debra; Overmeyer, Patricia; Quinn, Megan; Minor-Gordon, Jerry; Sutton, Amanda; Irizarry, Gilberto; Jennings, Kim; Belke, Jim; Howard, MarkW; Swackhammer, J-Troy; Clark, Becki; Boynton, Lisa; Gerardin, Margaret; Beasley, Lynn; Barolo, Mark; Deitz, Rachel; Sebring, Meridith; Atkinson, Ephraim; Cogliano, Gerain; Mattick, Richard; Shropshire, Doris; Thornton, Kecia; Datcher, Dawn; McLendon, Wanda; Brooks, Becky; Hilosky, Nick; Hill, Teresa; Kenely, Caroline; Bowen, Vincent; McDonald, Carolyn; Hull, George; Valentine, Julia; StClair, Christie; Grantham, Nancy; Walsh, Ed; Ripley, Laura; Salo, Earl; Michaud, John; Openchowski, Charles; Patterson, Kenneth; Northridge, Michael; Emmerson, Caroline; Strauss, Linda; Parsons, Doug; Orquina,

Jessica; Ortiz, Julia; Levine, Carolyn; Snyder, Raquel; Janifer, Pamela; Bowles, Jack; Hannon, Arnita; Hanson, Andrew; Dickerson, Tom; Lung, Tai; Sims, JaniceHQ; Baca, Andrew; Salyer, Kathleen; Lowery, Brigid; Cohen, Nancy; Colip, Matthew; Taylor, Trish; Manges, Ellen; Harwood, Jackie; Thomas, Marc; Klinger, Adam; Sullivan, Karen; Waite, Jacqueline; Snyder, Jessica; Kagle, Achyut; Commodore, Carolin; Johnson, Barbara A.; MaGowan, Maricruz; Wright, Felicia; Kling, David; Mahmud, Shahid; Walker, Stuart; Bergman, Shawna; Fine, Ellyn; Ellenberger, Karen;

Ex. 6 - Personal Privacy

Siedschlag, Gregory; dana.s.tulis@uscg.mil; Kaiser, Sven-Erik;

OLEM OPM ARMS; Miles, Nicole; Beasley, Julie; Mullins, Marissa; Breen, Barry; Burnham, Larry; Vanhorn, Cheryl; Tillery, Loreto; OLEM FFRRO; Gervais, Gregory; Simes, Benjamin; Treimel, Ellen

Subject: Ex. 6 - Personal Privacy Retirement Party

When: Wednesday, March 29, 2017 2:00 PM-5:00 PM (UTC-05:00) Eastern Time (US & Canada).

Where: EPA WJC East 1117A

Please send your RSVP by Friday, March 24th, by accepting this invitation.

For Donations, please see one of contact people on the attached flyer. This will help us plan better for the necessary amount of refreshments. Thanks

To: Jackson, Ryan[jackson.ryan@epa.gov]
From: Reeder, John
Sent: Thur 4/13/2017 1:09:20 PM
Subject: Re: service-employment

Ok and I'll move to Potomac Yards.
Can I see you this morning on several items?

Sent from my iPhone

On Apr 12, 2017, at 11:35 PM, Jackson, Ryan <jackson.ryan@epa.gov> wrote:

You don't say. I was going to move in to your office suite.

Ryan Jackson
Chief of Staff
U.S. EPA

Ex. 6

On Apr 12, 2017, at 10:06 PM, Reeder, John <Reeder.John@epa.gov> wrote:

Ex. 5 - Deliberative Process

Sent from my iPhone

Begin forwarded message:

From: "Cook, Stanley" <Cook.Stanley@epa.gov>
To: "Reeder, John" <Reeder.John@epa.gov>
Subject: FW: service-employment

John Reeder:

Pursuant to our conversation.

Stanley Cook

Stanley A. Cook, Ph.D.
Senior Environmental Employment Administrator
Office of Chemical Safety and Pollution Prevention
Office of Emergency Management
U.S. Environmental Protection Agency
Washington, D.C. 20460
(703) 305-7190

From: VA-PYS-10251-M@EPA.GOV [mailto:VA-PYS-10251-M@EPA.GOV]
Sent: Wednesday, April 12, 2017 7:24 PM
To: Cook, Stanley <Cook.Stanley@epa.gov>
Subject: service-employment

<image2017-04-12-192345.pdf>

To: Jackson, Ryan[jackson.ryan@epa.gov]
From: Reeder, John
Sent: Tue 3/28/2017 11:34:22 PM
Subject: Camped out

Tried to catch you this evening, but had to leave. Can we talk in the morning. Troubles brewing!

Sent from my iPhone

To: Jackson, Ryan[jackson.ryan@epa.gov]
Cc: Allen, Reginald[Allen.Reginald@epa.gov]; Willis, Sharnett[Willis.Sharnett@epa.gov]
From: Reeder, John
Sent: Thur 3/2/2017 1:15:40 AM
Subject: scratch that re/Catharine Ransom

We offered up Sarah Dunham to meet tomorrow with the Renewable fuels executives, and they took the meeting.

Ex. 5 - Deliberative Process

Yours truly,

John/Reggie (executive schedulers!)

From: Reeder, John
Sent: Wednesday, March 01, 2017 7:52 PM
To: Jackson, Ryan <jackson.ryan@epa.gov>
Cc: Allen, Reginald <Allen.Reginald@epa.gov>
Subject: Catharine Ransom and the Renewable Fuels execs

Ex. 5 - Deliberative Process

John

From: Catharine Ransom [<mailto:cransom@gpg.com>]
Sent: Tuesday, February 21, 2017 7:13 PM
To: Pruitt, Scott <Pruitt.Scott@epa.gov>
Cc: Reeder, John <Reeder.John@epa.gov>; Hope, Brian <Hope.Brian@epa.gov>
Subject: Meeting Request: Fuels America re: RFS

Administrator Pruitt,

Good afternoon! I am writing today on behalf of the Fuels America coalition, which is a broad coalition of interests focused on protecting the Renewable Fuel Standard (RFS). A group of CEOs and senior executives from the coalition will be in town on March 1st, and the group is interested in meeting with you to discuss the RFS, the latest industry trends, market conditions, and the outlook for the year ahead.

Meeting attendees would include:
Adam Monroe, President, North America, Novozymes
Bob Dinneen, President and CEO, Renewable Fuels Association (RFA)
Emily Skor, CEO, Growth Energy
Craig Willis, President, Ethanol, ADM

Brooke Coleman, Executive Director, Advanced Biofuels Business Council (ABBC)

Thank you for your consideration of this request, and please contact me with any questions, or if you or your team need additional information. Thank you!

Catharine Ransom

CATHARINE CYR RANSOM

Managing Director

t. 202.337.0808 m. **Ex. 6**

e. cransom@gpg.com w. gpg.com

To: Jackson, Ryan[jackson.ryan@epa.gov]
From: Reeder, John
Sent: Thur 4/13/2017 12:32:08 PM
Subject: RE:

I think it could be Louise.
Who has the invitation?

-----Original Message-----

From: Jackson, Ryan
Sent: Thursday, April 13, 2017 8:22 AM
To: Reeder, John <Reeder.John@epa.gov>
Subject:

Ex. 5 - Deliberative Process

Ryan Jackson
Chief of Staff
U.S. EPA

Ex. 6

To: Jackson, Ryan[jackson.ryan@epa.gov]
From: Reeder, John
Sent: Thur 5/4/2017 12:58:32 AM
Subject: Fwd: SES hire

Ex. 5 - Deliberative Process

Sent from my iPhone

Begin forwarded message:

From: "Dravis, Samantha" <dravis.samantha@epa.gov>
Date: May 3, 2017 at 5:40:54 PM EDT
To: "Reeder, John" <Reeder.John@epa.gov>, "Jackson, Ryan" <jackson.ryan@epa.gov>
Cc: "Flynn, Mike" <Flynn.Mike@epa.gov>, "Allen, Reginald" <Allen.Reginald@epa.gov>
Subject: RE: SES hire

Where does the paperwork indicating my selection need to go?

I would like to hand deliver it myself.

From: Reeder, John
Sent: Wednesday, May 03, 2017 2:17 PM
To: Kenny, Shannon <Kenny.Shannon@epa.gov>; Dravis, Samantha <dravis.samantha@epa.gov>
Cc: Flynn, Mike <Flynn.Mike@epa.gov>; Allen, Reginald <Allen.Reginald@epa.gov>
Subject: SES hire

Samantha and Shannon,

Process issue....I believe that the cert for the OSEM position expires tomorrow (May 4). Since the hiring freeze (during and post), external hires have to be approved by the Deputy Administrator (on behalf of the agency head). I spoke with Donna Vizian, who recommended that

Ex. 5 - Deliberative Process

Ex. 5 - Deliberative Process

Let me know if there's anything you need from me at this time.

John E. Reeder
202 564 6082 (direct)

To: Jackson, Ryan[jackson.ryan@epa.gov]
From: Reeder, John
Sent: Thur 4/13/2017 2:06:07 AM
Subject: Fwd: service-employment
[image2017-04-12-192345.pdf](#)
[ATT00001.htm](#)

Ex. 5 - Deliberative Process

Sent from my iPhone

Begin forwarded message:

From: "Cook, Stanley" <Cook.Stanley@epa.gov>
To: "Reeder, John" <Reeder.John@epa.gov>
Subject: FW: service-employment

John Reeder:

Pursuant to our conversation.

Stanley Cook

Stanley A. Cook, Ph.D.
Senior Environmental Employment Administrator
Office of Chemical Safety and Pollution Prevention
Office of Emergency Management
U.S. Environmental Protection Agency
Washington, D.C. 20460
(703) 305-7190

From: VA-PYS-10251-M@EPA.GOV [mailto:VA-PYS-10251-M@EPA.GOV]
Sent: Wednesday, April 12, 2017 7:24 PM
To: Cook, Stanley <Cook.Stanley@epa.gov>
Subject: service-employment

To: Jackson, Ryan[jackson.ryan@epa.gov]
From: Reeder, John
Sent: Tue 3/28/2017 8:14:15 PM
Subject: can I come by with

OCR acting director Tanya Lawrence to talk about the EEO report?

JReeder
202 564 6082 (direct)

To: Jackson, Ryan[jackson.ryan@epa.gov]; Munoz, Charles[munoz.charles@epa.gov]
From: Reeder, John
Sent: Wed 4/12/2017 9:32:54 PM
Subject: Don B

FYI -- Don didn't come in today to out-process. He contacted the office and said he is coming tomorrow to complete the process. I'm sorry if this is redundant information...I just know you had expected this today.

JReeder
202 564 6082 (direct)

To: Jackson, Ryan[jackson.ryan@epa.gov]
From: Reeder, John
Sent: Tue 3/28/2017 7:39:00 PM
Subject: you have this?

Just making sure

From: Barnet, Henry
Sent: Tuesday, March 28, 2017 2:58 PM
To: OCEFT ALL <OCEFT_ALL@epa.gov>
Cc: Starfield, Lawrence <Starfield.Lawrence@epa.gov>; Cozad, David <Cozad.David@epa.gov>; Badalamente, Mark <Badalamente.Mark@epa.gov>
Subject: OCEFT update

Good afternoon everyone,

As we continue the period of transition, I wanted to share a couple of management changes in OCEFT.

Ex. 6, Ex. 7(c) is starting a detail to the Criminal Investigation Division (CID). 6/7(c) will be supporting CID management in a number of areas including coverage of the National Joint Terrorism Task Force desk EPA holds there. This serves a critical bridge between issues involving national security threats which may have a nexus with our criminal enforcement program.

Pasquale "Nino" Perrotta will be taking on the leadership of the Administrator's Protection Services Detail (PSD). Nino has served on the PSD since 2005 and was a special agent with the Office of the Inspector General before coming to OCEFT. Prior to joining EPA, Nino served in a number of positions with the United States Secret Service, both domestically and overseas.

Please join me in welcoming both 6/7(c) and Nino into their new roles.

Thank you.

Henry

Henry E. Barnet, Director

Office of Criminal Enforcement, Forensics & Training

U.S. Environmental Protection Agency

1200 Pennsylvania Avenue, N.W.

WJC South Room 1211

Washington, D.C. 20004

202.564.2480

To: Jackson, Ryan[jackson.ryan@epa.gov]
Cc: Flynn, Mike[Flynn.Mike@epa.gov]; Minoli, Kevin[Minoli.Kevin@epa.gov]; Sowell, Sarah[Sowell.Sarah@epa.gov]; Hull, George[Hull.George@epa.gov]; Vizian, Donna[Vizian.Donna@epa.gov]; Naples, Eileen[Naples.Eileen@epa.gov]
From: Reeder, John
Sent: Wed 3/1/2017 4:03:51 PM
Subject: Agency General Policy Statements
Summary of General Agency Policy Statements - OIC - Feb 28 2017.docx

Ryan,

You asked about general policy statements that have been issued by past EPA administrators (e.g., annual civil rights statement). Attached you will find a chart summarizing these types of statements (courtesy of Sarah Sowell from our Office of Internal Communications). It's a "live" chart -- if you click on an item you will be able to view the actual signed statement.

THIS WEEK, we expect the Office of Civil Rights to bring to you the Agency-head memo on civil rights as well as a memo affirming EPA's anti-harassment policy.

I'd be happy to pull together a meeting with you, OGC, OARM (cc'd on this note) and others to walk thru the various other statements so you can consider which one to affirm, update and prioritize.

Just let me know.

John E. Reeder
202 564 6082

General Agency Policy Statements

Title	Date	Author	Excerpt	Notes
<u>Whistleblower Protection and Prohibited Personnel Practices</u>	7/25/16	Donna Vizian	... to ensure that all EPA employees are aware of and understand the prohibited personnel practices and whistleblower protections available to them.	
<u>Next Generation Compliance Senior Leadership Message</u>	7/25/16	Cynthia Giles	... advances in technology over the last decade have dramatically improved how we're able to see, measure and regulate pollution. That's why EPA is committed to <u>Next Generation Compliance</u> to modernize our environmental programs so we can better protect public health and our air, water and land.	
<u>New Policy on Lean Practices Senior Leadership Message</u>	6/28/16	Stan Meiburg	... a new agency-wide policy statement that challenges us to maximize the use of Lean practices, in particular Lean startup, Lean process improvement, and Agile development. This policy reinforces our efforts to modernize our business processes ...	
<u>New EEO Policy Statement</u>	4/1/16	Gina McCarthy	... to affirm commitment to equal employment opportunity for all EPA employees and applicants for employment. Fostering a diverse and inclusive workplace through EEO is essential to fulfilling our mission to protect human health and the environment.	
<u>Tribal Treaty Rights Guidance Senior Leadership Message</u>	2/29/16	Gina McCarthy	... to issue the <u>EPA Policy for Consultation and Coordination with Indian Tribes: Guidance for Discussing Tribal Treaty Rights</u> , the first federal agency guidance addressing tribal treaty rights.	
<u>Policy on Elevation of Critical Public Health Issues</u>	1/21/16	Gina McCarthy	... to remind all of us to elevate critical public health and/or environmental issues so that we can properly assess them and respond at appropriate policy and governmental levels	
<u>EPA Anti-Harassment Policy and Procedures</u>	1/6/16	Gina McCarthy	... to restate our commitment to a workplace that ensures employees are not subjected to harassment. I am pleased to share with you this Policy Statement and EPA's Procedure for Addressing Allegations of Workplace Harassment (EPA Order 4711).	
<u>Transgender and Gender Non-conforming Employment Policy Statement</u>	11/20/15	Gina McCarthy	... our success as an agency depends on more than just preventing discrimination. We have to actively foster a diverse and inclusive work environment. I have affirmed this commitment in the EPA's <u>Equal Employment Opportunity</u>	

			<p><u>Policy Statement</u> and the <u>Anti-Harassment Policy Statement</u>.</p> <p>These statements express a commitment to combating discrimination. Some employees, including transgender and gender non-conforming employees and applicants, may still wonder whether these policy statements apply to them. Let me make it clear. They do—plain and simple.</p>	
<u>Working with OIG to make EPA a High Performing Organization</u>	1/2/15	Gina McCarthy	<p>. . . to support the internal review and oversight carried out by our Office of Inspector General. The OIG serves as an independent office within our agency, preventing and rooting out fraud, waste and abuse in agency programs and operations, largely through audits and investigations.</p>	
<u>Celebrating Native American Heritage Month and EPA's Indian Policy</u>	11/12/14	Gina McCarthy	<p>Tribal communities face unique environmental challenges, so earlier this year I reaffirmed EPA's Indian Policy (http://go.usa.gov/AAFT), which articulates the importance of our tribal programs and our unique government-to-government relationship with tribes. In addition, in July, I signed a memo (http://go.usa.gov/AAFm) issuing the EPA Policy on Environmental Justice for Working with Federally Recognized Tribes and Indigenous Peoples(http://go.usa.gov/AAFJ), to provide clarity and consistency in addressing environmental justice issues of interest to federally recognized tribes and indigenous peoples throughout the United States and others living in Indian country.</p>	
<u>Scientific Integrity at EPA</u>	7/14/14	Francesca Grifo	<p>Science is the backbone of EPA's decision-making . . . Our Scientific Integrity Policy provides a framework to ensure scientific integrity throughout the agency and promote scientific and ethical standards. It is the responsibility of every EPA employee to conduct, utilize, and communicate science with honesty, integrity, and transparency, both within and outside the agency.</p>	Reaffirms the 2/16/12 scientific integrity policy.
<u>Transparency at EPA</u>	4/8/13	Bob Perciasepe	<p>EPA's firm commitment to transparency and openness in conducting the public's business has been steadfast since the first days of the Administration . . . I am writing to reaffirm our commitment to transparency, to update you on accomplishments and tasks still outstanding, and to ask each of you to play your critical role in this effort.</p>	
<u>EPA Scientific Integrity Policy</u>	2/16/12	Bob Perciasepe	<p>Science is the backbone of EPA's decision-making ...I am pleased to announce the enactment of a</p>	Introduces the Scientific Integrity Policy to employees.

		e	new Scientific Integrity Policy that builds on our long history of scientific safeguards and further ensures that sound science drives Agency decision making.	
<u>Transparency in EPA's Operations</u> "fishbowl memo"	4/23/09	Lisa Jackson	In my testimony . . . I expressed my commitment to uphold the values of transparency and openness in conducting EPA operations. President Obama recently said in a memorandum to agency heads: "Transparency promotes accountability and provides information for citizens about what their Government is doing. Information maintained by the Federal Government is a national asset." I am asking each one of you to help me ensure EPA operates in full compliance with this principle.	Updates the original "fishbowl memo" issued by William Ruckelshaus in 1983.

To: Jackson, Ryan[jackson.ryan@epa.gov]
From: Reeder, John
Sent: Wed 4/12/2017 3:11:17 PM
Subject: FW: OIG Policy Statement Update/Revision
Cooperation and Communication with OIG- for Administrator april 2017.doc

First one ready is "cooperate with OIG" memo (attached). As I mentioned in my last note, this is going thru OGC review now.

MEMORANDUM

SUBJECT: Cooperation and Communication with the Office of Inspector General

FROM: Administrator

TO: All EPA Employees

Ex. 5 - Deliberative Process

To: Jackson, Ryan[jackson.ryan@epa.gov]
From: Reeder, John
Sent: Wed 5/3/2017 5:28:29 PM
Subject: RE:

Alright.

Ex. 5 - Deliberative Process

From: Jackson, Ryan
Sent: Wednesday, May 03, 2017 12:25 PM
To: Reeder, John <Reeder.John@epa.gov>
Subject:

John, please include Millan and Kevin in meetings concerning travel financing.

Ryan Jackson
Chief of Staff
U.S. Environmental Protection Agency

Ex. 6 - Personal Privacy

To: Jackson, Ryan[jackson.ryan@epa.gov]
From: Reeder, John
Sent: Tue 3/28/2017 4:27:58 PM
Subject: I have a winner

Like to suggest a great idea (if I may say!) after today's event.

Sent from my iPhone

To: Hale, Michelle[hale.michelle@epa.gov]
Cc: Jackson, Ryan[jackson.ryan@epa.gov]
From: Reeder, John
Sent: Wed 3/1/2017 1:32:26 PM
Subject: RE: Need for a Comment Line

Ok.
We will set up something.

From: Hale, Michelle
Sent: Wednesday, March 01, 2017 7:58 AM
To: Reeder, John <Reeder.John@epa.gov>
Cc: Jackson, Ryan <jackson.ryan@epa.gov>
Subject: Need for a Comment Line

John, does the EPA not have a comment line where calls from external constituencies can leave a voice message regarding concerns and issues ? If not, this needs to be a high priority. All calls are being sent to Cheryl and this is unmanageable. At State agencies where I have worked calls are routed thru a comment line. Someone other than Cheryl will be needed to monitor the line . She has done a wonderful job of responding to calls but this process needs to be re-evaluated. Thank you.

Sent from my iPhone
On Feb 28, 2017, at 12:10 PM, Hale, Michelle <hale.michelle@epa.gov> wrote:

It's okay. I've taken care of it.

From: Reeder, John
Sent: Tuesday, February 28, 2017 12:09 PM
To: Hale, Michelle <hale.michelle@epa.gov>
Subject: Re: General Counsel Overview Meeting with the Administrator

Sorry Michelle, I just saw this.

Sent from my iPhone
On Feb 28, 2017, at 11:38 AM, Hale, Michelle <hale.michelle@epa.gov> wrote:

Gentlemen,

Tina from OECA stopped by inquiring about when the Administrator would be meeting with their group, which I have on the calendar for tomorrow morning. Additionally, I have a meeting saved on the Administrator's calendar for the Office of General Counsel for tomorrow at 3:00 p.m. I misunderstood and thought that Denise would be contacting the appropriate personnel with meeting invitations for these work groups since I don't know exactly whom to contact. Please advise who should receive the invitation, and I will be happy to send these out. Thanks.

Michelle Hale
Executive Assistant to the Administrator
Environmental Protection Agency
1200 Pennsylvania Ave., NW,
WJCS, Suite 3000
Washington, D.C. 20460
(202) 564-1430

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any attachments from your system.

To: Jackson, Ryan[jackson.ryan@epa.gov]
Cc: Flynn, Mike[Flynn.Mike@epa.gov]
From: Reeder, John
Sent: Wed 4/12/2017 3:10:06 PM
Subject: RE:

Ryan,

I thought you were out the rest of the day?
We should be able to give you 3 tomorrow. But I recommend OGC review.

Ex. 5 - Deliberative Process

JReeder
202 564 6082

-----Original Message-----

From: Jackson, Ryan
Sent: Wednesday, April 12, 2017 10:25 AM
To: Reeder, John <Reeder.John@epa.gov>
Subject:

I need to get a progress report on the memos. I want to issue them.

Ryan Jackson
Chief of Staff
U.S. EPA

Ex. 6 - Personal Privacy

To: Hull, George[Hull.George@epa.gov]
Cc: Sowell, Sarah[Sowell.Sarah@epa.gov]; Freire, JP[Freire.JP@epa.gov]; Flynn, Mike[Flynn.Mike@epa.gov]; Jackson, Ryan[jackson.ryan@epa.gov]
From: Reeder, John
Sent: Tue 3/28/2017 4:07:14 PM
Subject: Re: 20-minute notice for mass mailer from COS Ryan Jackson RE: today's EO signing

All clear here.

Sent from my iPhone

On Mar 28, 2017, at 12:03 PM, Hull, George <Hull.George@epa.gov> wrote:

Looks good. - George

Sent from my iPhone

On Mar 28, 2017, at 12:01 PM, Sowell, Sarah <Sowell.Sarah@epa.gov> wrote:

Folks,

We plan to distribute this agency-wide message from Ryan Jackson at 12:20. Please let us know if any revisions are needed.

Thanks,
Sarah

*Sarah N. Sowell, Acting Director, Office of Internal Communications
Office of Public Affairs
U.S. Environmental Protection Agency / OPA/OIC
William Jefferson Clinton Bldg/North, Room 2502-L / MC 1701-A
1200 Pennsylvania Avenue, NW
Washington, DC 20460*

Tel: 202-564-0145 // Cell: 202-439-1558

<mime-attachment>

To: Jackson, Ryan[jackson.ryan@epa.gov]
From: Reeder, John
Sent: Tue 2/28/2017 10:38:43 PM
Subject: DRAFT -- Will get comments from Mike and others on 3rd floor...but take a quick look for anything missing

DRAFT NOTE FROM RYAN TO Acting AAs and RAs and other senior team

AAs/RAs,

Ex. 5 - Deliberative Process

Ex. 5 - Deliberative Process

Ex. 5 - Deliberative Process

To: Jackson, Ryan[jackson.ryan@epa.gov]
Cc: Flynn, Mike[Flynn.Mike@epa.gov]
From: Reeder, John
Sent: Wed 5/3/2017 2:03:51 AM
Subject: Re: staff assistants in the Immediate Office

That's great. And will get you out of the office. Will look for a time that the administrator is out of the office and schedule something. Thanks

Sent from my iPhone

On May 2, 2017, at 7:02 PM, Jackson, Ryan <jackson.ryan@epa.gov> wrote:

Yes

Ryan Jackson
Chief of Staff
U.S. EPA

Ex. 6

On May 2, 2017, at 3:37 PM, Reeder, John <Reeder.John@epa.gov> wrote:

Ryan,

Do you want to co-sponsor lunch for Sharnett, Aaron, Valerie, Veronica and Cheryl? Mike is taking out to lunch Denise and Tamika. As for Michelle, I don't know if she considers herself an Admin, but likely the Administrator would take care of her?

John R.
202 564 6082 (direct)

To: Jackson, Ryan[jackson.ryan@epa.gov]; Dickerson, Aaron[dickerson.aaron@epa.gov]
Cc: Hale, Michelle[hale.michelle@epa.gov]
From: Reeder, John
Sent: Tue 2/28/2017 7:58:28 PM
Subject: FW: Hello John/Name from the Past

Ex. 5 - Deliberative Process

I'm now officially amazed at how many former EPA people are sending me cards and letters!

From: L. Michael Bogert [mailto:MBogert@parsonsbehle.com]
Sent: Monday, February 27, 2017 6:37 PM
To: Reeder, John <Reeder.John@epa.gov>
Subject: Hello John/Name from the Past

John: I am reaching out to you in your current role in the Administrator's Office to see if you might be able to steer me in the right direction. Our paths have previously crossed when I was the former Region 10 Administrator in Seattle before going off to the Department of the Interior to work with Secretary Kempthorne during the Bush Administration. You were tasked with keeping me on the straight and narrow during my Hill visits from your then-perch at OCIR. I hope this note finds you well.

I know how frantic things are during the Transition at the moment, but I am trying to find the right person to entertain a meeting request for this coming Thursday, March 2, from former California Governor Pete Wilson and Rob Lapsley, the President the California Business Roundtable, who are in D.C. for some outreach with the new Administration.

Among others, the Governor and Rob have an interest in some connectivity related to the general interests of California's regulated community that would be consistent with the President and the Administrator's agenda. The issues would be regulatory reform, energy infrastructure and other environmental issues, particularly air quality which as you know is a big deal in California. We also have some thoughts on Region IX, if that would be welcome.

Governor Wilson may have directed a meeting request separately to the Administrator's Office, but at a minimum I would love to bring them in to introduce them to the EPA team that may be working on California issues. If I need to head in another direction, please so advise. We are set for a meeting at the White House at 4P on Thursday and have great flexibility throughout the afternoon. We could also come in mid-Friday morning.

I apologize for the late notice, thank you in advance for your assistance, and please scoot me in the appropriate direction if necessary. I hope our paths might cross again shortly.

Thanks John.



A Professional
Law Corporation

L. Michael Bogert | Attorney at Law
Parsons Behle & Latimer
800 West Main Street, Suite 1300 | Boise, Idaho 83702
Main 208.562.4900 | Direct 208.562.4907 | Fax 208.562.4901

parsonsbehle.com | MBogert@parsonsbehle.com | [vCard](#)

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To: Jackson, Ryan[jackson.ryan@epa.gov]
From: Reeder, John
Sent: Wed 4/12/2017 2:09:39 AM
Subject: Re:

I'll stay out of your sights

Sent from my iPhone

> On Apr 11, 2017, at 9:15 PM, Jackson, Ryan <jackson.ryan@epa.gov> wrote:

>

> Slash and burn. Resentment is what I sow.

>

> Ryan Jackson

> Chief of Staff

> U.S. EPA

> **Ex. 6**

>

>> On Apr 11, 2017, at 8:50 PM, Reeder, John <Reeder.John@epa.gov> wrote:

>>

>> There's always a backstory. In many cases I'm trying to do things without causing resentment, so that I can still come back for the next thing. But it moves a little slower.

>>

>> Sent from my iPhone

>>

>>> On Apr 11, 2017, at 8:45 PM, Jackson, Ryan <jackson.ryan@epa.gov> wrote:

>>>

>>> Big thanks.

>>>

>>> Ryan Jackson

>>> Chief of Staff

>>> U.S. EPA

>>> **Ex. 6**

>>>

>>>> On Apr 11, 2017, at 8:02 PM, Reeder, John <Reeder.John@epa.gov> wrote:

>>>>

>>>> Yes. I sent you a note on this. I'm getting an update tomorrow and will report back to you.

>>>>

>>>> Sent from my iPhone

>>>>

>>>>> On Apr 11, 2017, at 7:52 PM, Jackson, Ryan <jackson.ryan@epa.gov> wrote:

>>>>>

>>>>> Can we close the loop on getting Senator Cardin his EPA detailee?

>>>>>

>>>>> Ryan Jackson

>>>>> Chief of Staff

>>>>> U.S. EPA

>>>>> **Ex. 6**

To: Jackson, Ryan[jackson.ryan@epa.gov]; Hale, Michelle[hale.michelle@epa.gov]
Cc: Woodward, Cheryl[Woodward.Cheryl@epa.gov]
From: Reeder, John
Sent: Mon 3/13/2017 2:30:29 PM
Subject: condolence letter on the way up

One of the OEX staffers (works for Brian Hope) has for Adm Pruitt's signature condolence letters for the family of an EPA employee who died.

Bringing to front office now - she will ask for Michelle.

Thank you.

JReeder
202 564 6082 (direct)

To: Jackson, Ryan[jackson.ryan@epa.gov]; Freire, JP[Freire.JP@epa.gov]
From: Reeder, John
Sent: Tue 3/28/2017 1:20:31 PM
Subject: RE: Message

Ryan, if you're not done accepting suggestions, I have these - see the RED.

Ex. 5 - Deliberative Process

John Reeder
564 6082

From: Jackson, Ryan
Sent: Tuesday, March 28, 2017 9:06 AM
To: Freire, JP <Freire.JP@epa.gov>; Reeder, John <Reeder.John@epa.gov>
Subject: Message

I'm more comfortable with this message.

If you agree, JP can your shop add the link and John can you blast it out Agency wide?

Dear Colleagues,

Ex. 5 - Deliberative Process

Sincerely,

Ryan Jackson
Chief of Staff
U.S. Environmental Protection Agency

Ryan Jackson
Chief of Staff
U.S. EPA

Ex. 6

To: Jackson, Ryan[jackson.ryan@epa.gov]
From: Reeder, John
Sent: Tue 2/28/2017 4:10:21 AM
Subject: Here it is again
[shovel ready projects 2017 \(003\).docx](#)
[ATT00001.htm](#)
[Compiled States - 20 Shovel Ready Projects-Jan23.xlsx](#)
[ATT00002.htm](#)

Sent from my iPhone

Begin forwarded message:

From: <Reeder.John@epa.gov>
Date: February 27, 2017 at 8:32:48 PM EST
To: <jackson.ryan@epa.gov>
Subject: Infrastructure projects

This morning I said we'd show you the plan for collecting infrastructure projects from the Regions. If you scroll down to the first attachment, that is what office of water plans to send out. I told them to go ahead, but if you have any issues, best we hear about it now. I would like you to look at it, because if we don't have it right we'll waste time and won't be able to take a mulligan.

Sent from my iPhone

Begin forwarded message:

From: "Shapiro, Mike" <Shapiro.Mike@epa.gov>
Date: February 27, 2017 at 8:01:26 PM EST
To: "Reeder, John" <Reeder.John@epa.gov>, "Jackson, Ryan" <jackson.ryan@epa.gov>, "Flynn, Mike" <Flynn.Mike@epa.gov>
Subject: RE: Request for priority infrastructure projects

John,

So sorry, I must have messed up when I tried to attach the draft note to my original message. Then, when you asked for the attachment, I assumed you were referring to the attachment to the note. So here are both pieces. If you happen to be checking email, I would welcome comments. I plan to send out later tonight.

Mike

Michael Shapiro
Acting Assistant Administrator, Office of Water
US EPA, 4101M
1200 Pennsylvania Ave., NW
Washington, DC 20460
202-564-5700

From: Reeder, John
Sent: Monday, February 27, 2017 6:29 PM
To: Shapiro, Mike <Shapiro.Mike@epa.gov>
Subject: Re: Request for priority infrastructure projects

Mike, I'm very confused. Your note says "here's the draft" but I didn't see any draft or attachment. But at this hour, I think you better go ahead with your process. I'm sure it's fine.

Sent from my iPhone

On Feb 27, 2017, at 5:48 PM, Shapiro, Mike <Shapiro.Mike@epa.gov> wrote:

John,

We were going to add the attachment when we send it, so I didn't include. But since you asked, here it is.

Mike

Michael Shapiro
Acting Assistant Administrator, Office of Water
US EPA, 4101M
1200 Pennsylvania Ave., NW
Washington, DC 20460
202-564-5700

From: Reeder, John
Sent: Monday, February 27, 2017 5:26 PM
To: Shapiro, Mike <Shapiro.Mike@epa.gov>
Subject: Re: Request for priority infrastructure projects

Mike I don't see anything attached

Sent from my iPhone

On Feb 27, 2017, at 5:24 PM, Shapiro, Mike <Shapiro.Mike@epa.gov> wrote:

Here's a draft of OW's request to the regions for your review. I will need to leave the office around 6, but will be available this evening to do any final editing, so we can send it out tonight. You can reach me on my cell at Ex. 6 - Personal Privacy

Mike

Michael Shapiro
Acting Assistant Administrator, Office of Water
US EPA, 4101M
1200 Pennsylvania Ave., NW
Washington, DC 20460
202-564-5700

<Compiled States - 20 Shovel Ready Projects-Jan23.xlsx>

To: Jackson, Ryan[jackson.ryan@epa.gov]
From: Reeder, John
Sent: Mon 3/13/2017 2:19:33 PM
Subject: Lit hold

Ryan, while Kevin and Justina are still there, you might want to ask them about the lit hold that OGC asked the Administrator to sign. I left that with you last week. Kevin is aware that you may want to discuss.

Thanks

JReeder
202 564 6082 (direct)

To: Jackson, Ryan[jackson.ryan@epa.gov]; Minoli, Kevin[Minoli.Kevin@epa.gov]; Flynn, Mike[Flynn.Mike@epa.gov]; Allen, Reginald[Allen.Reginald@epa.gov]; Munoz, Charles[munoz.charles@epa.gov]
Cc: Woodward, Cheryl[Woodward.Cheryl@epa.gov]; Dickerson, Aaron[dickerson.aaron@epa.gov]; Gray, Doris[Gray.Doris@epa.gov]; Kime, Robin[Kime.Robin@epa.gov]; Veney, Carla[Veney.Carla@epa.gov]
From: Reeder, John
Sent: Mon 3/27/2017 4:29:28 PM
Subject: Request ASAP
[Phone list](#)

Kevin, Reggie, Charles, George,

Ryan is looking to have ASAP updated contact information on all appointees, to include Jahan Wilcox (OPA), David Fotouhi (OGC), and Lis Bowman (OPA).

Please can you mark up/edit the contact information for inclusion on the attached directory?

The update can be provided to **Cheryl Woodward**, and please cc **Aaron Dickerson**. They will work to update the directory.

Thank you

JReeder

564 6082

To: Jackson, Ryan[jackson.ryan@epa.gov]
From: Reeder, John
Sent: Tue 2/28/2017 4:09:00 AM
Subject: Re:

Ok. But look at the email I sent a couple hours ago. It is the "call" memo I ask OW to send to Regions. It describes exactly what we want the regions to provide to HQ. OLEM has a similar plan that I talked thru with them.

Sent from my iPhone

On Feb 27, 2017, at 10:41 PM, Jackson, Ryan <jackson.ryan@epa.gov> wrote:

John, just so I don't forget, let's talk tomorrow morning on the infrastructure issue so we are on the same page.
Thanks.

Ryan Jackson
Chief of Staff
U.S. Environmental Protection Agency

Ex. 6 - Personal Privacy

To: Grantham, Nancy[Grantham.Nancy@epa.gov]; Jackson, Ryan[jackson.ryan@epa.gov]; Konkus, John[konkus.john@epa.gov]; Freire, JP[Freire.JP@epa.gov]; Hope, Brian[Hope.Brian@epa.gov]
From: Reeder, John
Sent: Tue 4/11/2017 10:20:35 PM
Subject: RE: Responses to emails and letters to Administrator Pruitt

Here are my comments. I've focused on the middle (more substantive) version. The others look good.

- 1.
- 2.
- 3.

Ex. 5 - Deliberative Process

Changes marked in RED

Thank you

John Reeder

From: Grantham, Nancy
Sent: Tuesday, April 11, 2017 4:09 PM
To: Reeder, John <Reeder.John@epa.gov>; Jackson, Ryan <jackson.ryan@epa.gov>; Konkus, John <konkus.john@epa.gov>; Freire, JP <Freire.JP@epa.gov>; Hope, Brian <Hope.Brian@epa.gov>
Cc: Grantham, Nancy <Grantham.Nancy@epa.gov>
Subject: Responses to emails and letters to Administrator Pruitt

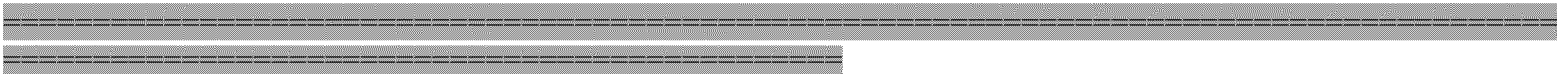
Hi –

In response to the email chain with Ryan and John Reeder regarding email and mail inquiries to the Administrator, below you will find drafts of 3 reply pieces: a simple courtesy response card; a longer response letter with more substance on priorities and direction; and an email auto reply.

Ex. 5 - Deliberative Process

Please let us know if you have suggested edits to the base response card and letter.

Thanks ng



Ex. 5 - Deliberative Process

Ex. 5 - Deliberative Process

Ex. 5 - Deliberative Process

Ex. 5 - Deliberative Process

To: Munoz, Charles[munoz.charles@epa.gov]; Jackson, Ryan[jackson.ryan@epa.gov]
From: Reeder, John
Sent: Tue 4/11/2017 8:00:50 PM
Subject: RE: Question re/ Amy

Ex. 2, Ex. 5

JReeder

From: Munoz, Charles
Sent: Tuesday, April 11, 2017 3:48 PM
To: Jackson, Ryan <jackson.ryan@epa.gov>
Cc: Reeder, John <Reeder.John@epa.gov>
Subject: Re: Question re/ Amy

Ex. 2, Ex. 5

Sent from my iPhone
On Apr 11, 2017, at 3:43 PM, Jackson, Ryan <jackson.ryan@epa.gov> wrote:

Ex. 2, Ex. 5

Ryan Jackson
Chief of Staff
U.S. EPA

Ex. 6

On Apr 11, 2017, at 3:12 PM, Reeder, John <Reeder.John@epa.gov> wrote:

Ryan and Charles,

Ex. 2, Ex. 5

Let me know.
Thank you.

JReeder
202 564 6082 (direct)

To: Jackson, Ryan[jackson.ryan@epa.gov]
From: Reeder, John
Sent: Mon 5/1/2017 8:48:33 PM
Subject: Mr Cook
[image2017-04-12-192345.pdf](#)

Hi Ryan,

Ex. 5 - Deliberative Process

JReeder
564 6082

From: Cook, Stanley
Sent: Wednesday, April 12, 2017 7:22 PM
To: Reeder, John <Reeder.John@epa.gov>
Subject: FW: service-employment

John Reeder:

Pursuant to our conversation.

Stanley Cook

Stanley A. Cook, Ph.D.
Senior Environmental Employment Administrator
Office of Chemical Safety and Pollution Prevention
Office of Emergency Management
U.S. Environmental Protection Agency
Washington, D.C. 20460
(703) 305-7190

From: VA-PYS-10251-M@EPA.GOV [mailto:VA-PYS-10251-M@EPA.GOV]
Sent: Wednesday, April 12, 2017 7:24 PM
To: Cook, Stanley <Cook.Stanley@epa.gov>
Subject: service-employment

Cc: Lawrence, Tanya[Lawrence.Tanya@epa.gov]
To: Jackson, Ryan[jackson.ryan@epa.gov]
From: Reeder, John
Sent: Sun 3/26/2017 6:19:45 PM
Subject: Paper on Annual EEO Report
[Untitled.pdf](#)
[ATT00001.htm](#)
[MD 715 designation Mar 16 2017.docx](#)
[ATT00002.htm](#)
[md-715 briefing paper Mar 24 2017.docx](#)
[ATT00003.htm](#)

Ryan, this will give you a start on the EEO report that is supposed to be sent this week. We can work to simplify if you want something for the administrator. CC'ing Tanya Lawrence, acting director for epa's office of civil rights.

Sent from my iPhone

Begin forwarded message:

From: "Lawrence, Tanya" <Lawrence.Tanya@epa.gov>
Date: March 24, 2017 at 5:25:54 PM EDT
To: "Reeder, John" <Reeder.John@epa.gov>, "Fonseca, Silvina" <Fonseca.Silvina@epa.gov>, "Wulffen, Rebecca" <Wulffen.Rebecca@epa.gov>
Cc: "Packard, Elise" <Packard.Elise@epa.gov>, "Redden, Kenneth" <Redden.Kenneth@epa.gov>
Subject: Annual EEO Report

Good evening All,

As requested, I'm forwarding a draft briefing paper on the MD-715 report. For your convenience, I'm also including the template for the report's signature page and a draft designation, in case the Administrator wants to designate another senior official to sign the report.

I look forward to your comments. Please don't hesitate to let me know if you want additional information.

Thanks,

Tanya

Tanya Lawrence
Acting Director
Office of Civil Rights
Environmental Protection Agency
202-564-7272
202-564-2916 (direct)
202-501-1836 (fax)

DATE:

TO: (Name and title of designee)

FROM: Scott Pruitt, Administrator

Ex. 5 - Deliberative Process

March 23, 2017 Draft

Ex. 5 - Deliberative Process

Ex. 5 - Deliberative Process

EEOC FORM 715-01 PART F	<i>U.S. Equal Employment Opportunity Commission</i> FEDERAL AGENCY ANNUAL EEO PROGRAM STATUS REPORT
--	--

**CERTIFICATION of ESTABLISHMENT of CONTINUING
EQUAL EMPLOYMENT OPPORTUNITY PROGRAMS**

I, _____ am the

(Insert name above) (Insert official
title/series/grade above)

Principal EEO Director/Official for

(Insert Agency/Component Name above)

The agency has conducted an annual self-assessment of Section 717 and Section 501 programs against the essential elements as prescribed by EEO MD-715. If an essential element was not fully compliant with the standards of EEO MD-715, a further evaluation was conducted and, as appropriate, EEO Plans for Attaining the Essential Elements of a Model EEO Program, are included with this Federal Agency Annual EEO Program Status Report.

The agency has also analyzed its work force profiles and conducted barrier analyses aimed at detecting whether any management or personnel policy, procedure or practice is operating to disadvantage any group based on race, national origin, gender or disability. EEO Plans to Eliminate Identified Barriers, as appropriate, are included with this Federal Agency Annual EEO Program Status Report.

I certify that proper documentation of this assessment is in place and is being maintained for EEOC review upon request.

Signature of Principal EEO Director/Official _____ Date _____
 Certifies that this Federal Agency Annual EEO Program Status Report is in compliance with
 EEO MD-715.

Signature of Agency Head or Agency Head Designee _____ Date _____

To: Jackson, Ryan[jackson.ryan@epa.gov]
From: Reeder, John
Sent: Tue 4/11/2017 6:46:16 PM
Subject: did that reporter call you?

Just curious. He was from an oregon paper and sniffing around about a personnel issue.

To: Flynn, Mike[Flynn.Mike@epa.gov]; Willis, Sharnett[Willis.Sharnett@epa.gov]
Cc: Jackson, Ryan[jackson.ryan@epa.gov]; Brown, Byron[brown.byron@epa.gov]; Burden, Susan[Burden.Susan@epa.gov]; Threet, Derek[Threet.Derek@epa.gov]; Fonseca, Silvina[Fonseca.Silvina@epa.gov]
From: Reeder, John
Sent: Fri 3/24/2017 6:55:46 PM
Subject: meetings

UPDATED REQUEST for meetings with Ryan.

Here’s what I think Ryan agreed to do:



To: Hale, Michelle[hale.michelle@epa.gov]
Cc: Jackson, Ryan[jackson.ryan@epa.gov]
From: Reeder, John
Sent: Mon 2/27/2017 4:03:15 PM
Subject: RE: Administrator's schedule for the day

Michelle, here is the list of those currently with a need to know.

Ask Ryan who should receive for the beach head team

- +++++
- Mike Flynn
 - John Reeder
 - Reginald Allen
 - Ryan Jackson
 - Aaron Dickerson (helping with strategic scheduling)
 - Denise Anderson (Mike/Don scheduler)
 - Sharnett Willis (Ryan’s scheduler)
 - Tamika Burton (Mike’s scheduler)
 - Veronica Burley (my scheduler...has been out)
 - Eileen Naples (special assistant)
 - Jared Hautamaki (special assistant)
 - Derek Threet (special assistant)
 - Kristien Knapp (special assistant)
 - Susan Burden (special assistant)
 - Robin Richardson (congressional/intergovernmental)
 - George Hull and Jon Konkus (press office)

When sworn in: Bryon Brown, Samantha Dravis.

There are actually more, but I think for now we will share further on a particular “need to know” (as people are involved in planning activities).

Also, you should connect with **Brian Hope** about who keeps the official file for Administrator’s schedule.

John E. Reeder
202 564 6082

From: Hale, Michelle
Sent: Monday, February 27, 2017 10:46 AM
To: Reeder, John <Reeder.John@epa.gov>
Subject: Administrator's schedule for the day

John, please confirm with me the names of employees that should have access to view the Administrator’s calendar so that I can be certain to include them.

Michelle

From: DC-WJCS-3000-M@epa.gov [mailto:DC-WJCS-3000-M@epa.gov]
Sent: Monday, February 27, 2017 10:43 AM
To: Hale, Michelle <hale.michelle@epa.gov>
Subject:

To: Threet, Derek[Threet.Derek@epa.gov]; Jackson, Ryan[jackson.ryan@epa.gov]
Cc: Greenwalt, Sarah[greenwalt.sarah@epa.gov]
From: Reeder, John
Sent: Tue 4/11/2017 5:03:29 PM
Subject: RE:

If they're all the same, I'll make a note of Ryan's approval for the file.

Thanks
JReeder

-----Original Message-----

From: Threet, Derek
Sent: Tuesday, April 11, 2017 12:01 PM
To: Jackson, Ryan <jackson.ryan@epa.gov>
Cc: Reeder, John <Reeder.John@epa.gov>; Greenwalt, Sarah <greenwalt.sarah@epa.gov>
Subject: RE:

Will do. There will be many, many more copies of the same letter going out. Do you authorize auto-pen for all of them?

Thanks.

Derek

-----Original Message-----

From: Jackson, Ryan
Sent: Tuesday, April 11, 2017 11:59 AM
To: Threet, Derek <Threet.Derek@epa.gov>
Cc: Reeder, John <Reeder.John@epa.gov>; Greenwalt, Sarah <greenwalt.sarah@epa.gov>
Subject:

Please auto pen effluent limitations letter.

Ryan Jackson
Chief of Staff
U.S. EPA

Ex. 6

To: Jackson, Ryan[jackson.ryan@epa.gov]
Cc: Flynn, Mike[Flynn.Mike@epa.gov]
From: Reeder, John
Sent: Tue 4/25/2017 6:02:55 PM
Subject: RE: items

Ryan, this email is old. I'll have the policy memos to you today, per your request over the weekend.

Ex. 5 - Deliberative Process

Thanks
JReeder

From: Jackson, Ryan
Sent: Tuesday, April 25, 2017 1:47 PM
To: Reeder, John <Reeder.John@epa.gov>
Cc: Flynn, Mike <Flynn.Mike@epa.gov>
Subject: RE: items

I'll review the email. I think I'm getting the orange folders well. Not all that much frankly.

I'll ask Minoli about the memos. Thanks.

Ex. 5 - Deliberative Process

From: Reeder, John
Sent: Thursday, April 20, 2017 3:11 PM
To: Jackson, Ryan <jackson.ryan@epa.gov>
Cc: Flynn, Mike <Flynn.Mike@epa.gov>
Subject: items

I'm planning to be out tomorrow (Friday, 4/21) on some long-planned Annual Leave.

Here's a list of updates as well as an agenda when we next talk.

- 1.
- 2.
- 3.
- 4.
- 5.

Ex. 5 - Deliberative Process

Ex. 5 - Deliberative Process

Ex. 5 - Deliberative Process

John R
202 564 6082 (direct)
Ex. 6 - Personal Privacy (mobile)

Ex. 5 - Deliberative Process

To: Dickerson, Aaron[dickerson.aaron@epa.gov]; Jackson, Ryan[jackson.ryan@epa.gov]
Cc: Hupp, Sydney[hupp.sydney@epa.gov]; Flynn, Mike[Flynn.Mike@epa.gov]
From: Reeder, John
Sent: Tue 4/11/2017 3:25:33 PM
Subject: FW: Great Lakes Economic Forum - Detroit, Michigan, April 24-26, 2017

Ex. 5 - Deliberative Process

JReeder
564 6082

From: Mark Fisher -Council of the Great Lakes Region [mailto:mark@councilgreatlakesregion.org]
Sent: Tuesday, April 11, 2017 10:27 AM
To: Reeder, John <Reeder.John@epa.gov>; Flynn, Mike <Flynn.Mike@epa.gov>
Subject: Re: Great Lakes Economic Forum - Detroit, Michigan, April 24-26, 2017

John / Mike:

A short note to let you know that Director Mulvaney will be attending the Forum on April 25 alongside his Canadian counterpart to discuss US-Canada regulatory cooperation/reduction initiatives/priorities.

It would be great if Administrator Pruitt could attend, and I know his Canadian counterpart, Minister Catherine McKenna would likely join him to present a united front with respect to environmental cooperation between the US and Canada, a priority in the joint statement issued by President Trump and Prime Minister Trudeau after their February meeting.

Let me know if you need anything to help your decision-making, and please keep in mind that the Forum is more business focused than environment focused, so the conference would provide an ideal opportunity to talk about the importance of growing the economy while working with other levels of government and stakeholders to protect the environment.

Mark

On Mar 29, 2017, at 2:58 PM, Reeder, John <Reeder.John@epa.gov> wrote:

Mark,

Thank you for your inquiry and the invitation for Administrator Pruitt. I'm sorry I didn't get back to you sooner.

I am checking on this request now to be sure it's being considered. As you can imagine, we are sorting through a very large number of requests, but I will endeavor to give you some feedback within the next few days. Please don't hesitate to write again if you don't hear back by mid-next week.

Sincerely,

John E Reeder
Deputy Chief of Staff
202 564 6082

From: Mark Fisher -Council of the Great Lakes Region [mailto:mark@councilgreatlakesregion.org]
Sent: Tuesday, March 28, 2017 2:30 PM
To: Reeder, John <Reeder.John@epa.gov>
Subject: Re: Great Lakes Economic Forum - Detroit, Michigan, April 24-26, 2017

John -
Is there someone in scheduling I could approach regarding the possibility of Administrator Pruitt speaking at the Great Lakes Economic Forum in Detroit this April?

On Mar 18, 2017, at 12:43 PM, Mark Fisher -Council of the Great Lakes Region
<mark@councilgreatlakesregion.org> wrote:

John -

I'm following up on my email below to see if you received the speaking invitation for the Administrator and who I should engage with in your office about the event and his availability.

Looking forward to hearing from you.

Mark

Mark Fisher, President and CEO

613.668.2044 | mark@councilgreatlakesregion.org

439 University Avenue, Suite 2200 . Toronto, ON . Canada . M5G 1Y8

11075 East Blvd, #245A . Cleveland, Ohio . 44106

<~WRD000.jpg> [@CGLRGreatLakes](#)

<~WRD000.jpg> [Council of the Great Lakes Region](#)

<~WRD000.jpg> [Subscribe to our e-newsletter](#)

On Mar 7, 2017, at 2:53 PM, Mark Fisher -Council of the Great Lakes Region
<mark@councilgreatlakesregion.org> wrote:

John -

The Honorable David Wilkins, former U.S. Ambassador to Canada under President George W. Bush and an honorary patron of the Council of the Great Lakes Region, recommended I reach out to you about the upcoming Great Lakes Economic Forum in Detroit this April and the letter attached which invites Administrator Pruitt to speak at the conference.

The Forum, launched in Chicago in 2015, brings government, business, academic and non-profit leaders together from both sides of the U.S - Canada border in the Great Lakes region to discuss the biggest economic, social, and environmental policy issues facing the region and how we can work together to create economic growth while improving the area's long-term sustainability.

As outlined in the invitation, in addition to addressing other EPA priorities, the Forum presents a unique opportunity for the Administrator to talk about the recent meeting between President Trump and Prime Minister Trudeau, and their shared commitment to protecting the Great Lakes as announced in their joint communique.

The Administrator's colleague from Canada, the Honourable Catherine McKenna, Minister of Environment and Climate Change, has also been invited to attend and speak.

Please do not hesitate to contact me should you have questions.

I look forward to hearing from you or your scheduling team.

<GLEF17 - Invitation - Administrator Pruitt.docx>

Mark Fisher, President and CEO

613.668.2044 | mark@councilgreatlakesregion.org

439 University Avenue, Suite 2200 . Toronto, ON . Canada . M5G 1Y8

11075 East Blvd, #245A . Cleveland, Ohio . 44106

<~WRD000.jpg> [@CGLRGreatLakes](#)
<~WRD000.jpg> [Council of the Great Lakes Region](#)
<~WRD000.jpg> [Subscribe to our e-newsletter](#)

Cc: Jackson, Ryan[jackson.ryan@epa.gov]
To: Hope, Brian[Hope.Brian@epa.gov]; Dickerson, Aaron[dickerson.aaron@epa.gov]
From: Reeder, John
Sent: Fri 3/10/2017 1:35:34 AM
Subject: Fwd: John - UBS: Reaching Out on EPA Policy Initiatives

I sent him an acknowledgment and Aaron can you add this one to your growing pile? Thank you.

Sent from my iPhone

Begin forwarded message:

From: <mark.piorkowski@ubs.com>
Date: March 9, 2017 at 6:06:35 PM EST
To: <Reeder.john@Epa.gov>
Cc: <julien.dumoulin-smith@ubs.com>, <nicholas.campanella@ubs.com>
Subject: John - UBS: Reaching Out on EPA Policy Initiatives



John,

I hope this email finds you well. My name is Mark Piorkowski, and I work with Julien Dumoulin-Smith at UBS covering electric utilities, alternative energy, and IPPs on a top ranked equity research team. We were hoping to connect with you, Administrator Pruitt, or other EPA leadership to discuss your policy objectives for the EPA under the new administration, among other energy related topics. We would be keen to connect either via a wider call or on a smaller format call in which we invite investors. We've done this for years covering a wide variety of regulatory and policy angles for Power/Utility issues.

Would you be available for a call sometime next week or shortly thereafter? We can certainly work around your schedule.

Best,
Mark

P.S. I will add you to our distribution list so you get a sense of the areas we cover. Thank you very much.

MARK PIORKOWSKI, CPA
Equity Research Associate
Electric Utilities, Alt Energy & IPPs Group
UBS Securities, LLC
1285 Avenue of the Americas
New York, NY 10019
O: 
C: 
mark.piorkowski@ubs.com

Visit our website at <http://www.ubs.com>

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To: Jackson, Ryan[jackson.ryan@epa.gov]
From: Reeder, John
Sent: Tue 4/25/2017 1:47:54 PM
Subject: WH report
Final White House Travel Tracker 10 20 2016.xlsx
EPA Final Cabinet Report 10 20 16.docx

Ryan, you asked for an example of the previous WH weekly report. Here is an example. Based on a quick look, a lot of this information could be pre-decisional and privileged...so handle appropriately. Let me know if you need a redacted version.

WHITE HOUSE ADMINISTRATION TRAVEL TRACKER												
EVENT/TRAVEL					PRINCIPAL					EVENT DETAILS		
MONTH	DATE(S)	CITY	STATE	FOR/AA/AT (R/Forum/Conf/F ly-In/CLB)	CATEGORY	NAME	TITLE	AGENCY	PRINCIPAL POC	HOST	EVENT DESCRIPTION	HA/LEG2 PRES/

To: Jackson, Ryan[jackson.ryan@epa.gov]
From: Reeder, John
Sent: Mon 5/22/2017 8:56:27 PM
Subject: FYI -- Bump in survey response

Ryan, thought you'd like a bit of positive news.
Good luck this week...I'm guessing I won't see much of you starting tomorrow.

From: Sowell, Sarah
Sent: Monday, May 22, 2017 2:15 PM
To: Reeder, John <Reeder.John@epa.gov>; Flynn, Mike <Flynn.Mike@epa.gov>; Hull, George <Hull.George@epa.gov>
Subject: SURVEY ANALYTICS: Since we sent the newsletter out 2 hours ago, the improving efficiency/effectiveness/accountability survey has been accessed . . .

. . . 522 times as of 2:13 EDT today! Yes – in 2 short hours (almost to the minute)! Just to clarify – this does not mean that there are that many corresponding responses. But employees have definitely opened the survey. I do not know what the analytics were re: accessing the survey through the original mass mailer over the same period of time (initial 2 hours). However, I feel fairly confident saying the Senior Leadership Message in our newsletter has clearly reached and generated interest in our audience.

Sarah

*Sarah N. Sowell, Director, Office of Internal Communications
Office of Public Affaris
U.S. Environmental Protection Agency / OPA/OIC
William Jefferson Clinton Bldg/North, Room 2502-L / MC 1701-A
1200 Pennsylvania Avenue, NW
Washington, DC 20460*

Tel: 202-564-0145 // Cell:

Ex. 6

To: Jackson, Ryan[jackson.ryan@epa.gov]
From: Reeder, John
Sent: Fri 2/24/2017 11:33:32 PM
Subject: Follow up

First, I'd be happy to do this if you want. Most of the agency is used to me asking for stuff.

Second, if you want to ask, it's not all bad. Everyone is eager to please and eventually need to be familiar with you.

I recommend an email to the following for each issue – **SEE RED below**. For each, cc the Third Floor Special Assistant. They can help assure this gets done, and will just make this easier by answering little questions...and there are always lots of little questions.

I wouldn't worry if you don't have all the right cc's...EPA people are pretty well trained to invite additional offices when needed.

From: Jackson, Ryan
Sent: Thursday, February 23, 2017 10:49 PM
To: Reeder, John <Reeder.John@epa.gov>
Subject:

If I want to request information from the program offices, how best to do that so it's well received?

For example for Pruitt he could use briefers on:

-
-
-
-
-
-
-
-
-

Ex. 5 - Deliberative Process

Finally, I'm going to reach out to our people in the AO's office. Could I get a call sheet on them or the flow chart with their names and phone numbers?

Very finally, don't answer any of these emails tonight. I just didn't want to forget.

To: Konkus, John[konkus.john@epa.gov]; Jackson, Ryan[jackson.ryan@epa.gov]; Hope, Brian[Hope.Brian@epa.gov]; Freire, JP[Freire.JP@epa.gov]
Cc: Grantham, Nancy[Grantham.Nancy@epa.gov]
From: Reeder, John
Sent: Tue 4/11/2017 3:19:29 PM
Subject: RE:

Nancy and I just met discussed and she'll work it back thru OPA channels... then we'll have OPA-approved text.

Ryan, do you want to see again?

JReeder
564 6082

From: Konkus, John
Sent: Tuesday, April 11, 2017 9:59 AM
To: Reeder, John <Reeder.John@epa.gov>; Jackson, Ryan <jackson.ryan@epa.gov>; Hope, Brian <Hope.Brian@epa.gov>; Freire, JP <Freire.JP@epa.gov>
Cc: Grantham, Nancy <Grantham.Nancy@epa.gov>
Subject: RE:

FWIW the citizen letter that ended up on my desk can from Donna Vizian and the Office of Administration and Resources Management.

From: Reeder, John
Sent: Tuesday, April 11, 2017 9:53 AM
To: Konkus, John <konkus.john@epa.gov>; Jackson, Ryan <jackson.ryan@epa.gov>; Hope, Brian <Hope.Brian@epa.gov>; Freire, JP <Freire.JP@epa.gov>
Cc: Grantham, Nancy <Grantham.Nancy@epa.gov>
Subject: RE:

Adding Nancy who was working up drafts for JP's review. We will need 3-4 subjects covered, based on the mail we're getting and what Ryan told me yesterday.

From: Konkus, John
Sent: Tuesday, April 11, 2017 9:50 AM
To: Jackson, Ryan <jackson.ryan@epa.gov>; Reeder, John <Reeder.John@epa.gov>; Hope, Brian <Hope.Brian@epa.gov>; Freire, JP <Freire.JP@epa.gov>
Subject: RE:

John R. I have an example of a citizen letter that came in and our draft response that I showed Ryan this morning that I think illustrates what we're looking for substance wise.

From: Jackson, Ryan
Sent: Tuesday, April 11, 2017 7:52 AM
To: Reeder, John <Reeder.John@epa.gov>; Hope, Brian <Hope.Brian@epa.gov>; Konkus, John <konkus.john@epa.gov>; Freire, JP <Freire.JP@epa.gov>
Subject:

We need to figure out the simple Administrator responses to mail and email. Brian has put together a great format. We need a little bit of substance which I think OPA can provide. Plain vanilla. No crazy stuff. John can you get with OEX and OPA on this this morning?

John, also since we are emailing on stuff, can I get the draft policy statements this week too?

Ryan Jackson
Chief of Staff
U.S. Environmental Protection Agency

Ex. 6

To: Jackson, Ryan[jackson.ryan@epa.gov]; Flynn, Mike[Flynn.Mike@epa.gov]
Cc: Hull, George[Hull.George@epa.gov]
From: Reeder, John
Sent: Fri 2/24/2017 8:59:02 PM
Subject: FW: draft 2/27 issue of This Week @ EPA for your review

This draft of next weeks "This Week at EPA" to be published Monday.
Feedback needed on fast track. I think it looks terrific, personally!

From: Sowell, Sarah
Sent: Friday, February 24, 2017 3:55 PM
To: Reeder, John <Reeder.John@epa.gov>
Cc: Hull, George <Hull.George@epa.gov>; Coviello, Nancy <Coviello.Nancy@epa.gov>; Fan, Shirley <Fan.Shirley@epa.gov>; Widener, Charles (Chuck) <Widener.Charles@epa.gov>; Kampen, Kendall <kampen.kendall@epa.gov>
Subject: Re: draft 2/27 issue of This Week @ EPA for your review

Draft

*Sarah N. Sowell, Acting Director, Office of Internal Communications
Office of Public Affaris
U.S. Environmental Protection Agency / OPA/OIC
William Jefferson Clinton Bldg/North, Room 2502-L / MC 1701-A
1200 Pennsylvania Avenue, NW
Washington, DC 20460*

Tel: 202-564-0145 // Cell:

Ex. 6

On Feb 24, 2017, at 3:34 PM, Reeder, John <Reeder.John@epa.gov> wrote:

So this is up, or draft?

From: Sowell, Sarah
Sent: Friday, February 24, 2017 2:42 PM
To: Hull, George <Hull.George@epa.gov>; Reeder, John <Reeder.John@epa.gov>
Cc: Coviello, Nancy <Coviello.Nancy@epa.gov>; Fan, Shirley <Fan.Shirley@epa.gov>; Widener, Charles (Chuck) <Widener.Charles@epa.gov>; Kampen, Kendall <kampen.kendall@epa.gov>
Subject: draft 2/27 issue of This Week @ EPA for your review

George and John,

Here you go. As you'll see from the highlighted text, there are a few moving parts/details still in the works.

Sarah

*Sarah N. Sowell, Acting Director, Office of Internal Communications
Office of Public Affairs
U.S. Environmental Protection Agency / OPA/OIC
William Jefferson Clinton Bldg/North, Room 2502-L / MC 1701-A
1200 Pennsylvania Avenue, NW
Washington, DC 20460*

Tel: 202-564-0145 // Cell:

Ex. 6

To: Jackson, Ryan[jackson.ryan@epa.gov]
Cc: Hope, Brian[Hope.Brian@epa.gov]
From: Reeder, John
Sent: Tue 4/11/2017 3:17:45 PM
Subject: RE: letters

Brian is looking at options. The general at #1 will be an auto response, and may look a little fake. But also a technology issue if I remember right. Brian **Ex. 6 - Personal Privacy** but perhaps can add a quick note if he's watching us...

From: Jackson, Ryan
Sent: Tuesday, April 11, 2017 11:01 AM
To: Reeder, John <Reeder.John@epa.gov>
Cc: Hope, Brian <Hope.Brian@epa.gov>; Richardson, RobinH <Richardson.RobinH@epa.gov>
Subject: Re: letters

Yes. But why not Pruitt sig on all?

Ryan Jackson
Chief of Staff
U.S. EPA

Ex. 6

On Apr 11, 2017, at 9:25 AM, Reeder, John <Reeder.John@epa.gov> wrote:

Ryan, to push this along, I could use your feedback.

Ex. 5 - Deliberative Process

JReeder
564 6082

From: Reeder, John
Sent: Tuesday, April 11, 2017 8:30 AM
To: Jackson, Ryan <jackson.ryan@epa.gov>
Cc: Hope, Brian <Hope.Brian@epa.gov>
Subject: RE:

Yes. I met with Brian yesterday and briefly touch JP. It will get done. Both items.

From: Jackson, Ryan
Sent: Tuesday, April 11, 2017 7:52 AM
To: Reeder, John <Reeder.John@epa.gov>; Hope, Brian <Hope.Brian@epa.gov>; Konkus, John <konkus.john@epa.gov>; Freire, JP <Freire.JP@epa.gov>
Subject:

We need to figure out the simple Administrator responses to mail and email. Brian has put together a great format.

We need a little bit of substance which I think OPA can provide. Plain vanilla. No crazy stuff. John can you get with OEX and OPA on this this morning?

John, also since we are emailing on stuff, can I get the draft policy statements this week too?

Ryan Jackson
Chief of Staff
U.S. Environmental Protection Agency

Ex. 6

To: Jackson, Ryan[jackson.ryan@epa.gov]; Knapp, Kristien[Knapp.Kristien@epa.gov]
From: Reeder, John
Sent: Thur 3/9/2017 5:36:22 PM
Subject: Fwd: Delegation and Autopen Signature
[Delegation.Ryan Jackson.3.7.17.pdf](#)
[ATT00001.htm](#)

Ryan,
You will need to sign a form for every document as the "keeper" of autopen authority.
KRISTIEN will bring the FR package for CAFE (and firm) to you directly soon. I have a bunch more for you later today.
Thanks

Sent from my iPhone

Begin forwarded message:

From: "Hope, Brian" <Hope.Brian@epa.gov>
Date: March 9, 2017 at 12:31:44 PM EST
To: "Flynn, Mike" <Flynn.Mike@epa.gov>, "Jackson, Ryan" <jackson.ryan@epa.gov>, "Reeder, John" <Reeder.John@epa.gov>, "Richardson, RobinH" <Richardson.RobinH@epa.gov>
Cc: "Gaines, Cynthia" <Gaines.Cynthia@epa.gov>, "Bailey, KevinJ" <Bailey.KevinJ@epa.gov>
Subject: Delegation and Autopen Signature

Attached is a copy of the delegation of authority the Administrator signed on Tuesday granting signature and autopen authority to Ryan.

I received the signature graphic from the vendor this morning, so we are now able to autopen documents.

Please let me know if you have questions or need anything else. Thanks.

- Brian

Brian T. Hope

Acting Director

Office of the Executive Secretariat

Office of the Administrator

(202) 564-8212

To: Jackson, Ryan[jackson.ryan@epa.gov]
Cc: Flynn, Mike[Flynn.Mike@epa.gov]
From: Reeder, John
Sent: Mon 4/24/2017 5:22:58 PM
Subject: Re:

I will send you one after senior staff

Sent from my iPhone

> On Apr 24, 2017, at 12:50 PM, Jackson, Ryan <jackson.ryan@epa.gov> wrote:
>
> One of you mentioned to me at one point a written report we provided to the WH during the previous
administration. Do we have a copy of that and what was the process used?
>
> Ryan Jackson
> Chief of Staff
> U.S. EPA

Ex. 6

To: Konkus, John[konkus.john@epa.gov]; Jackson, Ryan[jackson.ryan@epa.gov]; Hope, Brian[Hope.Brian@epa.gov]; Freire, JP[Freire.JP@epa.gov]
Cc: Grantham, Nancy[Grantham.Nancy@epa.gov]
From: Reeder, John
Sent: Tue 4/11/2017 1:52:34 PM
Subject: RE:

Adding Nancy who was working up drafts for JP’s review. We will need 3-4 subjects covered, based on the mail we’re getting and what Ryan told me yesterday.

From: Konkus, John
Sent: Tuesday, April 11, 2017 9:50 AM
To: Jackson, Ryan <jackson.ryan@epa.gov>; Reeder, John <Reeder.John@epa.gov>; Hope, Brian <Hope.Brian@epa.gov>; Freire, JP <Freire.JP@epa.gov>
Subject: RE:

John R. I have an example of a citizen letter that came in and our draft response that I showed Ryan this morning that I think illustrates what we’re looking for substance wise.

From: Jackson, Ryan
Sent: Tuesday, April 11, 2017 7:52 AM
To: Reeder, John <Reeder.John@epa.gov>; Hope, Brian <Hope.Brian@epa.gov>; Konkus, John <konkus.john@epa.gov>; Freire, JP <Freire.JP@epa.gov>
Subject:

We need to figure out the simple Administrator responses to mail and email. Brian has put together a great format. We need a little bit of substance which I think OPA can provide. Plain vanilla. No crazy stuff. John can you get with OEX and OPA on this this morning?

John, also since we are emailing on stuff, can I get the draft policy statements this week too?

Ryan Jackson
Chief of Staff
U.S. Environmental Protection Agency

Ex. 6

To: Jackson, Ryan[jackson.ryan@epa.gov]
From: Reeder, John
Sent: Fri 2/24/2017 1:53:43 PM
Subject: RE:

Now this is the hard one.
I'll suss out how this may be possible.

From: Jackson, Ryan
Sent: Thursday, February 23, 2017 10:37 PM
To: Reeder, John <Reeder.John@epa.gov>
Subject:

John, now that all the briefings are done for the week on to the important items: coins and cufflinks?

To: Jackson, Ryan[jackson.ryan@epa.gov]
From: Reeder, John
Sent: Wed 3/8/2017 4:12:17 PM
Subject: RE:

We just met with them and started their orientation.

They will get the hang of this quickly I think.

Denise is moving to her old spot today.

-----Original Message-----

From: Hale, Michelle
Sent: Wednesday, March 08, 2017 10:18 AM
To: Reeder, John <Reeder.John@epa.gov>; Flynn, Mike <Flynn.Mike@epa.gov>
Subject: FW:

-----Original Message-----

From: Allen, Reginald
Sent: Wednesday, March 8, 2017 9:47 AM
To: Jackson, Ryan <jackson.ryan@epa.gov>
Cc: Hale, Michelle <hale.michelle@epa.gov>
Subject: RE:

Yes sir - they are meeting at 1030 after they come back from fingerprinting...

Reginald E. Allen
Director, Administrative and Executive Services Office of the Administrator U.S. Environmental
Protection Agency Office 202-564-0444 Direct 202-564-1029 Cell Ex. 6

-----Original Message-----

From: Jackson, Ryan
Sent: Wednesday, March 8, 2017 9:44 AM
To: Allen, Reginald <Allen.Reginald@epa.gov>
Cc: Hale, Michelle <hale.michelle@epa.gov>
Subject:

Reg, with syd and Millan in the building today I would like you to gather Michelle, Denise, Aaron and whomever else appropriate possibly him Caldwell or Nino with detail to do a scheduling and advance 101 meeting. Perhaps show them the systems so they know what EPA uses so they can start thinking about their positions and work. Syd will sit where Denise sits I guess and millan will be around the corner. Thanks.

Ryan Jackson
Chief of Staff
U.S. EPA

Ex. 6

To: Jackson, Ryan[jackson.ryan@epa.gov]
From: Reeder, John
Sent: Fri 2/24/2017 4:18:55 AM
Subject: Re:

Ex. 5 - Deliberative Process

Sent from my iPhone

On Feb 23, 2017, at 10:49 PM, Jackson, Ryan <jackson.ryan@epa.gov> wrote:

If I want to request information from the program offices, how best to do that so it's well received?

For example for Pruitt he could use briefers on:

- -
 -
 -
 -
 -
 -
 -
 -
 -
- # Ex. 5 - Deliberative Process

Finally, I'm going to reach out to our people in the AO's office. Could I get a call sheet on them or the flow chart with their names and phone numbers?

Very finally, don't answer any of these emails tonight. I just didn't want to forget.

To: Jackson, Ryan[jackson.ryan@epa.gov]
Cc: Hope, Brian[Hope.Brian@epa.gov]
From: Reeder, John
Sent: Tue 4/11/2017 12:30:11 PM
Subject: RE:

Yes. I met with Brian yesterday and briefly touch JP. It will get done. Both items.

From: Jackson, Ryan
Sent: Tuesday, April 11, 2017 7:52 AM
To: Reeder, John <Reeder.John@epa.gov>; Hope, Brian <Hope.Brian@epa.gov>; Konkus, John <konkus.john@epa.gov>; Freire, JP <Freire.JP@epa.gov>
Subject:

We need to figure out the simple Administrator responses to mail and email. Brian has put together a great format. We need a little bit of substance which I think OPA can provide. Plain vanilla. No crazy stuff. John can you get with OEX and OPA on this this morning?

John, also since we are emailing on stuff, can I get the draft policy statements this week too?

Ryan Jackson
Chief of Staff
U.S. Environmental Protection Agency

Ex. 6

To: Hull, George[Hull.George@epa.gov]
Cc: Flynn, Mike[Flynn.Mike@epa.gov]; Jackson, Ryan[jackson.ryan@epa.gov]
From: Reeder, John
Sent: Wed 3/8/2017 12:12:45 AM
Subject: Re: Confirmed Political Appointees

CC'ing mike and ryan.

Ex. 5 - Deliberative Process

Sent from my iPhone

On Mar 7, 2017, at 6:21 PM, Hull, George <Hull.George@epa.gov> wrote:

Ex. 5 - Deliberative Process

From: Reeder, John
Sent: Tuesday, March 07, 2017 5:25 PM
To: Hull, George <Hull.George@epa.gov>
Subject: RE: Confirmed Political Appointees

George, did you get this from Reggie?

From: Hull, George
Sent: Tuesday, March 07, 2017 2:16 PM
To: Reeder, John <Reeder.John@epa.gov>; Allen, Reginald <Allen.Reginald@epa.gov>
Subject: Confirmed Political Appointees

John and Reggie,

We are getting a steady stream of press inquiries naming various political appointees and asking: 1) Have they been confirmed in a permanent position; and 2) what is their official title. Is there a list you could share of the confirmed and their titles? -George

To: Jackson, Ryan[jackson.ryan@epa.gov]
From: Reeder, John
Sent: Fri 5/19/2017 3:08:55 AM
Subject: Fwd: EPA comments on GAO Report
[image2017-05-18-193801.pdf](#)
[ATT00001.htm](#)

Ryan thanks for letting this move. I hope I captured your thought adequately. Letter attached. Let me know if you want any follow up.

Sent from my iPhone

Begin forwarded message:

From: "Reeder, John" <Reeder.John@epa.gov>
Date: May 18, 2017 at 7:38:11 PM EDT
To: "frischj@gao.gov" <frischj@gao.gov>
Cc: "Trent, Bobbie" <Trent.Bobbie@epa.gov>, "Burden, Susan" <Burden.Susan@epa.gov>, "Zarba, Christopher" <Zarba.Christopher@epa.gov>, "Carpenter, Thomas" <Carpenter.Thomas@epa.gov>
Subject: EPA comments on GAO Report

Dear Ms Frisch,

I apologize for sending this note so late in the day, but I understand that GAO adheres to strict deadlines for agency comments.

Our GAO liaison team at EPA would normally transmit this communication to you (please see below), and I've added Mr. Trent (GAO liaison) to this email in case there are other administrative requirements that need attention.

For everyone involved, I'm sorry for potentially several breaches in procedure....but we do have EPA comments for GAO if not too late to accept.

Please do not hesitate to contact me if I can be of assistance.

Sincerely,

John E. Reeder
Deputy Chief of Staff
US Environmental Protection Agency
202 564 6082 (direct)



UNITED STATES ENVIRONMENTAL PROTECTION AGENCY
WASHINGTON, D.C. 20460

May 18, 2017

J. Alfredo Gomez
Director, Natural Resources and Environment
U.S. Government Accountability Office
331 G Street, NW
Washington, DC 20548

OFFICE OF THE
ADMINISTRATOR

Dear Mr. Gomez:


Thank you for the work of you and your staff on GAO engagement code 101351 regarding the Consolidated Appropriations Act, 2016 directing the EPA Administrator to develop a policy statement on science quality and integrity for the Science Advisory Board (SAB) and all Board members.

As you may know, EPA developed the draft policy document entitled *Ensuring the Scientific Quality and Integrity of SAB and CASAC Advisory Processes* in response to the explanatory statement. EPA synthesized its policies and procedures to evaluate conflict of interest committee composition and balance, qualitative goals to increase State and tribal membership, and eligibility requirements for service on the SAB to ensure fairness and objectivity.

As we move forward under the new Administration, there will be a concerted effort to assure diversity and to look for additional ways to strengthen scientific review at EPA. Already that process is underway. The Agency is committed to diversity of scientific perspectives on the SAB to the maximum extent possible, including the perspectives of scientists from state and local governments, tribes, industry, and nongovernmental organizations, while maintaining foremost attention to essential scientific expertise. EPA has and will continue to update its policies and procedures to enhance the openness, transparency and balance of its membership. EPA has adopted and will continue to adopt new practices to improve accessibility and responsiveness to the public.

While the draft proposed GAO report does not provide specific recommendations, it does encourage the EPA to address directives provided in the explanatory statement. The agency has responded to recommendations in previous reports to improve policies in this regard and the SAB Staff Office will continue advancing and improving procedures to assure the independence, integrity and quality of the scientific and technical advice the SAB provides to the Administrator.

Sincerely,


John E. Reeder
Deputy Chief of Staff

cc: Christopher Zarba, Director
SAB Staff Office

To: Jackson, Ryan[jackson.ryan@epa.gov]
From: Reeder, John
Sent: Fri 2/24/2017 4:18:54 AM
Subject: Re: FOR YOUR REVIEW: OW Weekly Report

Ok. So you know I told everyone to send their reports to a group email box. Aaron is tasked with printing out all the reports for weekend reading. We may need to shore it up, since everyone is eager to make a good impression with you. I'd like to have you sign and issue some guidelines on all 3rd floor information flow, along the lines we briefed with you and the Administrator. The one matter still not clear in my head is any prescribed format for the weekly reporting. Perhaps we get some direction out tomorrow and promise some additional guidance in the future?

Sent from my iPhone

On Feb 23, 2017, at 10:14 PM, Jackson, Ryan <jackson.ryan@epa.gov> wrote:

Ex. 5 - Deliberative Process

From: Campbell, Ann
Sent: Thursday, February 23, 2017 4:26 PM
To: Shapiro, Mike <Shapiro.Mike@epa.gov>
Cc: Jackson, Ryan <jackson.ryan@epa.gov>
Subject: RE: FOR YOUR REVIEW: OW Weekly Report

Ex. 5 - Deliberative Process

From: Shapiro, Mike
Sent: Thursday, February 23, 2017 4:16 PM
To: Campbell, Ann <Campbell.Ann@epa.gov>
Subject: Re: FOR YOUR REVIEW: OW Weekly Report

Who does it get sent to this week?

Michael Shapiro
Deputy Assistant Administrator
US EPA, Office of Water

On Feb 23, 2017, at 4:13 PM, Campbell, Ann <Campbell.Ann@epa.gov> wrote:

Administrator and company – Here's the OW weekly update.

Public-Private and Public-Public Partnerships ("P3s") report – The week of March 6, we anticipate releasing the Public-Private and Public-Public Partnerships ("P3s") report prepared by the University of North Carolina Environmental Finance Center. UNC recently finalized this report with contract assistance from EPA and the West Coast Infrastructure Exchange. The report provides an in-depth examination of nine projects where communities used P3s in the water-sector. The report's objective is to provide case specific information in order to advance sector knowledge regarding the use of P3 models to date. The research examined the proposed benefits, the process involved in closing transactions, and the performance and realized benefits of the agreements to date. Along with the report, we anticipate publishing a companion introductory document providing general background on alternative water project delivery models on the EPA Water Finance Center's website. Next week, the Water Finance Center will present at the Public-Private Conference and Expo in Dallas, Texas

on overcoming barriers to advance public-private partnerships for water infrastructure.

Rural Community Assistance Partnership Meeting – Next week, OW will participate in the Rural Community Assistance Partnership's (RCAP)'s annual legislative "fly-in" in Arlington, VA. RCAP invited EPA to provide updates on OW activities that could impact small communities, and how EPA and RCAP can work together on an even more productive and collaborative basis.

Utah Rural Water Conference: Next week, OW will attend Utah's Annual Rural Water Conference in St. George, Utah. Meeting attendees include most of the State of Utah's water and wastewater system, representatives from industry and environmental agencies, and other's interested in ground water resources in Utah. The conference agenda and session breakouts include topics such as technical and policy aspects of underground injection control, produced water management, small water systems, wastewater, national and state overviews.

Region 9 Visit: Next week, we will meet with the water program in Region 9 to discuss a range of water topics and challenges specific to that geographic region.

To: Jackson, Ryan[jackson.ryan@epa.gov]
From: Reeder, John
Sent: Thur 5/18/2017 10:03:22 PM
Subject: RE: My avail tomorrow

What is your final answer on the GAO letter (from John Reeder)?

From: Jackson, Ryan
Sent: Thursday, May 18, 2017 5:34 PM
To: Reeder, John <Reeder.John@epa.gov>; Flynn, Mike <Flynn.Mike@epa.gov>
Cc: Allen, Reginald <Allen.Reginald@epa.gov>; Burley, Veronica <Burley.Veronica@epa.gov>
Subject: RE: My avail tomorrow

No worries.

From: Reeder, John
Sent: Thursday, May 18, 2017 5:31 PM
To: Jackson, Ryan <jackson.ryan@epa.gov>; Flynn, Mike <Flynn.Mike@epa.gov>
Cc: Allen, Reginald <Allen.Reginald@epa.gov>; Burley, Veronica <Burley.Veronica@epa.gov>
Subject: My avail tomorrow

I may be requesting annual leave for tomorrow, simply because

Ex. 6

Ex. 6

However, I know this short notice and I can be flexible. Let me know if this is the least bit of a problem and I can adjust.

Thank you.

John E. Reeder
202 564 6082 (direct)

To: Jackson, Ryan[jackson.ryan@epa.gov]
From: Reeder, John
Sent: Fri 2/24/2017 3:54:02 AM
Subject: Re:

Ryan, we are ready for this discussion. We need Donna Vizian, she has done some research on this issue. I'll give her a heads up.

Sent from my iPhone

On Feb 23, 2017, at 10:23 PM, Jackson, Ryan <jackson.ryan@epa.gov> wrote:

Hey gentlemen, this hasn't come up this week, but I'm anticipating it.

Office in Tulsa. Maybe we could visit tomorrow or Monday about what you might have kicked around.

To: Jackson, Ryan[jackson.ryan@epa.gov]
From: Reeder, John
Sent: Mon 3/6/2017 9:46:40 PM
Subject: Re:

Something I can help with?

Sent from my iPhone

> On Mar 6, 2017, at 3:57 PM, Jackson, Ryan <jackson.ryan@epa.gov> wrote:

>

Deliberative Process / Ex. 5

> Ryan Jackson
> Chief of Staff
> U.S. EPA

>

Ex. 6

To: Jackson, Ryan[jackson.ryan@epa.gov]
From: Reeder, John
Sent: Mon 3/6/2017 9:16:55 PM
Subject: Re:

I think it was Tom Brennan from public engagement

Sent from my iPhone

> On Mar 6, 2017, at 3:57 PM, Jackson, Ryan <jackson.ryan@epa.gov> wrote:

Deliberative Process / Ex. 5

>
> Ryan Jackson
> Chief of Staff
> U.S. EPA

> **Ex. 6**

To: Dravis, Samantha[dravis.samantha@epa.gov]
Cc: Kenny, Shannon[Kenny.Shannon@epa.gov]; Kime, Robin[Kime.Robin@epa.gov]; Flynn, Mike[Flynn.Mike@epa.gov]; Jackson, Ryan[jackson.ryan@epa.gov]
From: Reeder, John
Sent: Mon 3/6/2017 4:24:18 PM
Subject: Announcements at Senior Staff

Ryan asked Mike Flynn to run senior staff, and Mike would like to introduce the folks who have been appointed to high level jobs. This is a routine feature of the 1:00 Monday meeting.

I proposed that he introduce you (Samantha) and you can handle announcing that George/David are assigned to OP as you wish.

Later the Administrator when he returns can send a broader announcement about you to the Agency.

Please can you give Mike a few bullets he can use by way of introducing you?

Thank you

John R
202 564 6082 (direct)

PS. Ex. 6

To: Jackson, Ryan (Inhofe)[Ryan_Jackson@inhofe.senate.gov]
From: Reeder, John
Sent: Wed 2/22/2017 12:23:14 AM
Subject: FW: WGA/NGA Scheduling Requests
[2017 WGA Breakfast Request.docx](#)
[ATT00001.htm](#)
[Gov Calvo Meeting Request 2017.docx](#)
[ATT00002.htm](#)
[NGA Meeting Request 2017.docx](#)
[ATT00003.htm](#)

This has more detail on the WGA

From: Richardson, RobinH
Sent: Tuesday, February 21, 2017 3:40 PM
To: Reeder, John <Reeder.John@epa.gov>
Cc: Flynn, Mike <Flynn.Mike@epa.gov>; Schnare, David <schnare.david@epa.gov>; Bowles, Jack <Bowles.Jack@epa.gov>
Subject: Fwd: WGA/NGA Scheduling Requests

Hi John - Per our conversation, resending the meeting requests for the Administrator for the end of this week. If there is more I can help with please let me know. Thank you! Robin

Robin H Richardson
PDAA, EPA/OCIR
(202) 564-3358 (desk)

Ex. 6 (cell)
richardson.robinh@epa.gov

Begin forwarded message:

From: "Richardson, RobinH" <Richardson.RobinH@epa.gov>
Date: February 15, 2017 at 11:24:52 AM EST
To: "Reeder, John" <Reeder.John@epa.gov>
Cc: "Flynn, Mike" <Flynn.Mike@epa.gov>
Subject: FW: WGA/NGA Scheduling Requests

Hi John – Attached are completed meeting request forms following up on invitations for the Administrator to participate in the WGA and NGA meetings at the end of the month. Mike suggested forwarding to you as a next step in the process of confirming whether or not the Administrator would attend. Let me know if you have any questions or if I should send on to someone else. Thank you! Robin

Robin H Richardson
Principal Deputy Associate Administrator
Office of Congressional and Intergovernmental Relations
U.S. Environmental Protection Agency
202-564-3358 (desk)
Ex. 6 (cell)
richardson.robinh@epa.gov

From: Cook-Shyovitz, Becky
Sent: Tuesday, February 14, 2017 3:28 PM
To: Richardson, RobinH <Richardson.RobinH@epa.gov>
Cc: Bowles, Jack <Bowles.Jack@epa.gov>
Subject: WGA/NGA Scheduling Requests

Becky Cook-Shyovitz
Intergovernmental Liaison
U.S. Environmental Protection Agency
202-564-5340



Meeting Request Form for Administrator

Today's Date: January 18, 2017

Requesting Office: OCIR

Title of the Meeting: Western Governors' Association Breakfast Meeting with Cabinet Officials

Purpose:

Role of the Administrator: The Administrator will serve as host of the meeting and will kick things off by speaking briefly on issues of concern to Western states. The Administrator then turns things over to the WGA Chair, who introduces the other Cabinet Secretaries for brief remarks. Following these, the meeting takes a roundtable format where each governor will talk about issues they are facing in their states.

Background:

For the past three years, EPA has co-sponsored the annual breakfast meeting of the Western Governors' Association in the EPA's Green Room, in conjunction with the National Governors' Association Winter Meeting. The Secretaries of Interior, Agriculture, Energy, and NOAA have participated in past years. The Western Governors' Association is an independent, non-partisan organization of governors from 19 Western states, two Pacific-flag territories, and one commonwealth. WGA provides the breakfast.

Last possible date for the meeting: Sunday, February 26

Is the meeting urgent and if so why?: Yes, due to timing constraints and the short turnaround.

Requested Time Length: 2 hours (7:30am – 9:30am)

EPA Staff (Required): Deputy Administrator, Assistant Administrators

EPA Staff (Optional): Support staff as desired

External Participants: Western Governors, Cabinet Officials, Department/ Agency Staff, WGA Staff

Teleconference Required?: No

Video Conference Required?: No

NOTE: Meeting request forms should be submitted to scheduling@epa.gov. The AO Special Assistant who covers your office (list available [here](#)) must be copied on the request. All briefing material must be sent by the appropriate deadline, which is typically by mid-afternoon the day before the meeting, to briefings@epa.gov. Failure to comply may result in the meeting being rescheduled.

Point of Contact for the Meeting: Becky Cook-Shyovitz, 202-564-5340

NOTE: Meeting request forms should be submitted to scheduling@epa.gov. The AO Special Assistant who covers your office (list available [here](#)) must be copied on the request. All briefing material must be sent by the appropriate deadline, which is typically by mid-afternoon the day before the meeting, to briefings@epa.gov. Failure to comply may result in the meeting being rescheduled.



Meeting Request Form for Administrator

Today's Date: February 13, 2017

Requesting Office: OCIR

Title of the Meeting: Meeting with Guam Governor Calvo and Guam EPA Administrator

Purpose: To discuss environmental issues of concern to Guam and ways they can partner with EPA. More details on Governor Calvo's environmental priorities to follow.

Role of the Administrator: Participate in an open discussion.

Background: Governor Eddie Calvo and the Guam EPA Administrator Walter Leon Guerrero will be in DC for the National Governors' Association (NGA) Annual Winter Meeting. Governor Calvo has not confirmed his attendance for the WGA breakfast yet, but his participation is likely.

Last possible date for the meeting: Sunday, February 26 (note: WGA breakfast is Sunday, Feb. 26 from 7:00am – 9:00am; NGA office hours are Sunday, Feb. 26 from 3:00pm – 4:30pm)

Is the meeting urgent and if so why?: Yes, due to timing

Requested Time Length: 30 minutes

EPA Staff (Required): Administrator

EPA Staff (Optional): Support staff as desired

External Participants: Governor Eddie Calvo; Administrator Walter Leon Guerrero

Teleconference Required?: No

Video Conference Required?: No

Point of Contact for the Meeting: Becky Cook-Shyovitz, 564-5340

NOTE: Meeting request forms should be submitted to scheduling@epa.gov. The AO Special Assistant who covers your office (list available [here](#)) must be copied on the request. All briefing material must be sent by the appropriate deadline, which is typically by mid-afternoon the day before the meeting, to briefings@epa.gov. Failure to comply may result in the meeting being rescheduled.



Meeting Request Form for Administrator

Today's Date: February 9, 2017

Requesting Office: OCIR

Title of the Meeting: National Governors' Association Winter Meeting

Purpose: To share how EPA can collaborate with state and local governments going forward and discuss the EPA's priorities and direction for the upcoming year.

Role of the Administrator: Participate in one-on-one meetings and/or hold informal conversations with governors.

Background: The National Governors' Association will host its annual Winter Meeting in DC February 24-27 at the JW Marriott. NGA has invited Cabinet Secretaries and Agency Administrators to attend the meeting and participate in "open office hours" with governors.

Last possible date for the meeting: Sunday, February 26 from 3:00pm – 4:30pm (this is the only time set aside for office hours)

Is the meeting urgent and if so why?: Yes, due to timing

Requested Time Length: 1.5 hours

EPA Staff (Required): Administrator

EPA Staff (Optional): Support staff as desired

External Participants: Governors and their staff. Over 40 governors have registered to attend the meeting so far (a list of names has not been shared yet).

Teleconference Required?: No

Video Conference Required?: No

Point of Contact for the Meeting: Becky Cook-Shyovitz, 564-5340

NOTE: Meeting request forms should be submitted to scheduling@epa.gov. The AO Special Assistant who covers your office (list available [here](#)) must be copied on the request. All briefing material must be sent by the appropriate deadline, which is typically by mid-afternoon the day before the meeting, to briefings@epa.gov. Failure to comply may result in the meeting being rescheduled.

To: Schnare, David[schnare.david@epa.gov]
Cc: Flynn, Mike[Flynn.Mike@epa.gov]; Minoli, Kevin[Minoli.Kevin@epa.gov]; Jackson, Ryan (Inhofe)[Ryan_Jackson@inchofe.senate.gov]; Jackson, Ryan[jackson.ryan@epa.gov]; Kenny, Shannon[Kenny.Shannon@epa.gov]
From: Reeder, John
Sent: Tue 2/21/2017 9:38:51 PM
Subject: Re: Request to Reopen Clean Power Plan

We've got to send these to OEX and the lead is typically the program office. Can add cc's for counsel, policy office and others as we wish.

Sent from my iPhone

On Feb 21, 2017, at 4:36 PM, Schnare, David <schnare.david@epa.gov> wrote:

And here's another one. Again, let me know it is logged in and who has the lead.

dschnare

From: Marlo Lewis [<mailto:Marlo.Lewis@cei.org>]
Sent: Tuesday, February 21, 2017 2:52 PM
To: Schnare, David <schnare.david@epa.gov>
Cc: Sam Kazman <Sam.Kazman@cei.org>; Myron Ebell <Myron.Ebell@cei.org>
Subject: Request to Reopen Clean Power Plan

We respectfully request that the U.S. Environmental Protection Agency (EPA) either open a new rulemaking on, or reconsider, the agency's Clean Power Plan (CPP). We make this request under 5 U.S.C. 553(3).^[1] For the reasons set forth below, we submit that the CPP is an egregious case of regulatory overreach which EPA should either repeal or drastically reform.

The CPP imposes first-ever carbon dioxide (CO₂) performance standards on "existing" (already built) fossil-fuel power plants. Unlike all previous existing source performance standards (ESPS) promulgated by the EPA under §111(d) of the Clean Air Act (CAA), the CPP standards are (a) more stringent than the corresponding standards for new sources and (b) unachievable by any individual existing source.^[2]

The EPA's authority under CAA §111(d) is limited to establishing ESPS that are "achievable" at the source through cost-effective improvements in technology and operating practices. However, such "inside the fence line" actions would only reduce power-sector CO₂ emissions by a few percent,^[3] not enough to accelerate coal power plant retirements or deployment of new renewable capacity. So the EPA promulgated unachievable standards that effectively require power plant owners to reduce output, cease production, or invest in new renewable generation.

ESPS are supposed to reflect the "best system of emission reduction" (BSER) that has been "adequately demonstrated," taking cost into account. In more than 40 years BSER has always meant a pollution-control technology or operating practice that can be applied at the source;^[4] nonetheless, the EPA defined "system" to include market-restructuring policies such as cap-and-trade, renewable electricity standards, and low-carbon dispatch.

In effect, the CPP treats power plants as components of a single source—the U.S. electric power sector. However, CAA §111(a) clearly defines a "source" as an individual physical object—a "building, structure, facility, or installation." The EPA has no authority to control owners' investments and transactions in the wider electricity marketplace "beyond the fence line." An ESPS that reduces emissions by reducing output is a non-performance mandate, not a bona fide CAA performance standard.^[5]

The CPP is also unlawful because its statewide emission-reduction targets, which are based on the ESPS, require states to modify their electricity laws and regulations. There is nary a word in the CAA about regulating electricity markets. Congress prohibited even the Federal Energy Regulatory Commission (FERC) from interfering with "state authority in such traditional areas as the authority over . . . administration of integrated resource planning and . . . utility generation and resource portfolios."^[6]

In short, the CPP is an attempt to inflate a three-sentence, seldom-used provision^[7] of the CAA into far-reaching legislative authority to decarbonize the U.S. electric supply system—a policy Congress has not approved in almost three decades of debate on climate policy. For the foregoing reasons, it should reexamine this action and the regulations that resulted from it.

Sincerely,

Marlo Lewis, Ph.D.

Senior Fellow

Competitive Enterprise Institute

Ex. 6

Marlo.Lewis@cei.org

^[1] See, e.g., *Commonwealth of Va. v. EPA*, 108 F.3d 1397, 1402 n.3 (D.C. Cir. 1997) (successful challenge to a Clean Air Act rule) (“any interested person has ‘the right to petition’ EPA ‘for the issuance, amendment, or repeal’ of any rule. 5 U.S.C. § 553(e)”); *decision modified on reh’g*, 116 F.3d 499 (D.C. Cir. 1997); *Geller v. FCC*, 610 F.2d 973, 978–80 (D.C. Cir. 1979) (overturning agency’s denial of petition for rulemaking seeking reconsideration of agency rules); *American Horse Protection Ass’n v. Lyng*, 812 F.2d 1, 5 (D.C. Cir. 1987) (overturning denial of rulemaking petition).

^[2] The CPP establishes ESPS of 1,305 lbs. CO₂/MWh for existing coal power plants and 771 lbs. CO₂/MWh for existing natural gas combined cycle (NGCC) power plants (80 FR 64707). The corresponding NSPS are 1,400 lbs. CO₂/MWh new coal power plants and 1,000 lbs. CO₂/MWh NGCC power plants (80 FR 64658, 64513).

^[3] 80 FR 64,787.

^[4] Peter S. Glaser and Carroll W. McGuffey, III, *Regulating Greenhouse Gases Under the Clean Air Act: Is the Bubble About to Burst?* *Journal of Energy & Environmental Law*, Winter 2016, p. 8, https://gwujeel.files.wordpress.com/2016/02/glaser_jeel_vol6_issue3.pdf.

^[5] Linda Tsang and Alexandra M. Wyatt, *Clean Power Plan: Legal Background and Pending Litigation in West Virginia v. EPA*, Congressional Research Service, January 10, 2017, <https://fas.org/sgp/crs/misc/R44480.pdf>.

^[6] *New York v. FERC*, 535 U.S. 1, 24 (2002), quoted by Glaser and McGuffey, p. 11.

^[7] Section 111(d) has been used a total of five times to regulate three pollutants, and only once (in 1996) since the Clean Air Act Amendments of 1990. Glaser and McGuffey, p. 7, fn. 91.

To: Reeder, John[Reeder.John@epa.gov]; Hull, George[Hull.George@epa.gov]; Grantham, Nancy[Grantham.Nancy@epa.gov]
From: Vizian, Donna
Sent: Mon 5/8/2017 11:29:15 AM
Subject: Fwd: PSRW 2017 co-chair letter and Sammies finalists
[PSRW2017 co-chair letter final.pdf](#)
[ATT00001.htm](#)
[Phillip Brooks.docx](#)
[ATT00002.htm](#)

GM. This just came in. More detail on the finalists.

Begin forwarded message:

From: "Jim Seymour" <JSeymour@ourpublicservice.org>
To: "Flynn, Mike" <Flynn.Mike@epa.gov>, "Vizian, Donna" <Vizian.Donna@epa.gov>
Cc: "Wheeler, Kimberly" <Wheeler.Kimberly@epa.gov>, "Bell, Matthew" <Bell.Matthew@epa.gov>, "Amy Mayer" <AMayer@ourpublicservice.org>
Subject: PSRW 2017 co-chair letter and Sammies finalists

Dear Mike and Donna,

Happy Public Service Recognition Week. We look forward to seeing you at the Sammies breakfast on Tuesday.

I am excited to share the completed co-chair letter for PSRW 2017. We greatly appreciate Administrator Pruitt, along with 18 fellow Cabinet agency heads, participating this year. We encourage you to distribute the letter throughout your agency as a nice morale boost and a terrific sign of supportive leadership. The timing is especially meaningful as OPM rolls out its annual Federal Employee Viewpoint Survey. Please see the attached flyer for other low- or no-cost ways your agency's leaders and employees can celebrate Public Service Recognition Week.

In addition, the Partnership is excited to introduce two teams from EPA as finalists for the Samuel J. Heyman Service to America Medals. We look forward to recognizing the 2017 finalists throughout the summer and fall, including at the black-tie awards gala on Wednesday, September 27. Attached are several resources about your agency's finalists and ideas for celebrating these hardworking and dedicated public servants.

Thank you for your service and for your support of PSRW.

Best,

Jim Seymour
Director, Programs and Events
Partnership for Public Service

1100 New York Ave NW, Suite 200 East
Washington, DC 20005

Ex. 6 direct

(202) 775-9111 main
[@RPublicService](#)



Samuel J. Heyman
SERVICE to AMERICA MEDALS

2017 HOMELAND SECURITY AND LAW ENFORCEMENT FINALIST

Name: Phillip A. Brooks, Byron Bunker and Joshua H. Van Eaton
Position: Director, Air Enforcement Division (Brooks); Director, Compliance Division (Bunker); Trial Attorney (Van Eaton)
Agency: Environmental Protection Agency (Brooks and Bunker); Department of Justice (Van Eaton)
Location: Washington, D.C. (Brooks and Van Eaton); Ann Arbor, Michigan (Bunker)
Achievement: Halted a scheme by Volkswagen to evade emission standards, and helped secure a record \$17.4 billion in legal settlements to compensate car owners and fund projects that will reduce harmful pollution across the country

German automaker Volkswagen Group admitted to flagrant violations of the consumer and environmental laws in 2016, agreeing to pay \$17.4 billion for rigging more a half million vehicles to evade pollution regulations, deceiving customers and lying to the government about its conduct.

The huge legal settlements, which funnel unprecedented resources into programs to reduce air pollution and compensate car owners, were the result of a painstaking investigation led by Phillip Brooks and Byron Bunker of the Environmental Protection Agency and Josh Van Eaton from the Department of Justice. Officials from the Federal Trade Commission also played a pivotal role in securing redress for consumers.

The three men, each with separate expertise in the regulatory, technical and legal aspects of the inquiry, gathered the facts and built a rock-solid case documenting blatant violations of the clean air law, and conducted lengthy negotiations resulting in the largest penalty ever assessed against a car manufacturer. Their inquiry also helped lay the foundation for subsequent criminal investigations that have resulted in indictments against Volkswagen executives and an additional \$4.3 billion in civil and criminal penalties.

The case was extremely difficult and complex, but the three men showed a “doggedness” to get to the truth and hold Volkswagen accountable, said Cynthia Giles, a former assistant administrator at the EPA. The trio “never wavered from the bottom-line goal of solving the public health threat,” she said, and insisted that VW not just comply with the law, but also admit to its wrongdoing and pay penalties commensurate with the harm caused.

The case had its genesis in 2014 when an independent organization comparing emissions of European and American diesel engines found that Volkswagen diesels were emitting up to 40 times more nitrogen oxide when driven on the road than when tested in the laboratory. When the EPA pressed VW for an explanation, the company agreed to recall some vehicles, but insisted that the results were merely technical glitches.

After further testing showed that there was still a disparity between lab and on-road emissions, the EPA and the California Air Resource Board, which enforces its own stringent environmental standards, withheld certification for VW’s 2016 vehicles until the issue was clarified.



PARTNERSHIP FOR PUBLIC SERVICE

With the looming threat of being barred from selling diesel vehicles in the U.S. because of the high pollution levels, Volkswagen admitted that the issue was not a technical problem or an innocent mistake, but that the company had installed software intentionally to fool regulators on true emission levels that violated federal standards. The devices used by VW detected when a car was being tested in a lab and lowered emissions to legal levels to comply with the law.

"The company officials chose not to come clean until they realized they couldn't sell vehicles in the U.S. and it would be a big problem," said Bunker.

Prior to the legal settlement, but after EPA had enough facts in hand, agency officials issued a notice of clean air violations accusing VW of causing tons of nitrogen oxide to enter the atmosphere. The revelation prompted cars owners around the country to file some 500 class-action lawsuits claiming they were deceived into buying polluting cars they thought were environmentally friendly. Numerous states and car dealers also filed lawsuits.

"I knew this would be a big deal, but I had no idea how big," Bunker said. "The owners felt misled and complicit. It was a personal thing for them. People were embarrassed to be driving Volkswagens."

Bunker directs the EPA office that conducts tests to ensure compliance with clean air regulations, and helped nail down the details of the violations by the company. Brooks leads the EPA air quality enforcement office and Van Eaton is a trial attorney who took charge of the civil litigation. Together, they developed enforcement, legal and negotiation strategies, and spent months going toe-to-toe with the company to arrive at a comprehensive and stringent settlement.

John Cruden, a former assistant attorney general, said Van Eaton "became an expert on the law of emissions for trucks, cars and diesel engines," coordinated the litigation, and kept five federal agencies, and the states and attorneys handling the class-action lawsuits, apprised of the proceedings.

Janet McCabe, a former acting EPA assistant administrator, said the three men and their colleagues were dedicated to ensuring that the law was enforced. After six months of lengthy negotiations, during which "people were willing to stand up and walk out of the meetings," she said, the government and Volkswagen agreed on a settlement that addressed the violations of the law, mitigated environmental damage and compensated individual car owners.

Brooks said the team hopes that the impact of the settlement "will pay dividends for years to come." He said the EPA has already changed testing procedures to prevent deception, allowing them to more effectively enforce regulations.

"The level of deception, cover-up and subsequent behavior here really offends your moral compass," Van Eaton said. "This was an opportunity to do something historic and also achieve a great result for the environment and our country."